

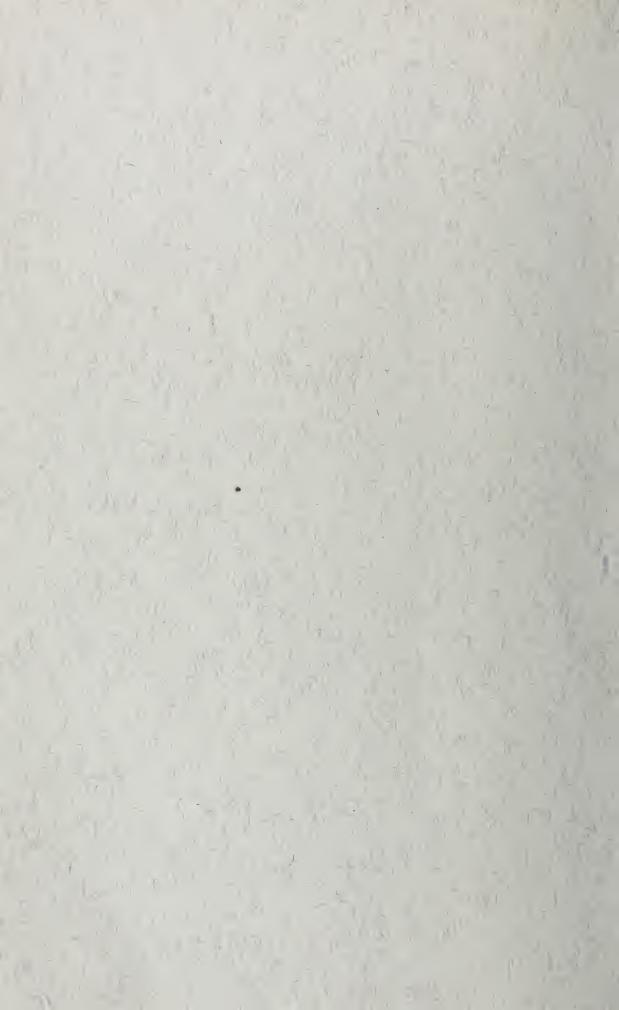


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INFANTS' HOSPITAL



FIFTY-SIXTH ANNUAL REPORT
For the Year 1938

In Memoriam

EVELYN KNAPP HOLLINGSWORTH (Mrs. Amor Hollingsworth)

December 8, 1938 Director since 1932

A sympathetic, generous, and helpful friend of the Hospital.

JULIUS EISEMANN

January 18, 1939 Director since 1921

A generous, wise, and valued counsellor.

FIFTY-SIXTH ANNUAL REPORT

1938

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

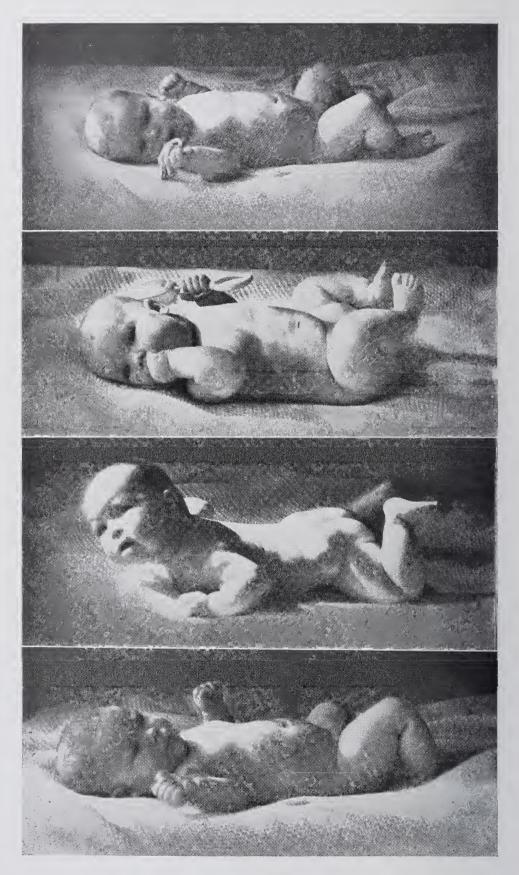
WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs	\$4.00
Seven days cost	\$28.00
Twenty days cost	\$80.00
One month costs	\$120.00

\$200 runs the whole hospital full of sick babies for one day.

\$6000 endows a memorial bed in perpetuity.



A little thought, a bit of exercise Each move she makes is with complete surprise.

REPORT OF THE MEDICAL DIRECTOR

FIVE years ago when the daily census was cut to thirty-five infants for the purpose of lessening the cost of overhead expenses, the graduate nurse in charge of the Food Laboratory was dismissed. Because feeding is one of the most important features of the basic care of little infants, everyone realizes the necessity of having an experienced nurse who can give constant and continued supervision to the preparation and serving of their daily food. It is to be hoped that the many people interested in the welfare of sick babies will generously support the Infants' Hospital so that this and other needs may be met in the coming year.

Again this year we see the relatively low death rate of fourteen per cent which compares favorably with that of 1937. However, the high mortality of babies dying within the first forty-eight hours after admission still remains too high. Over fifty per cent of the total number who succumbed did so shortly after reaching the hospital. This large number is a matter of grave concern. It should be reduced, particularly with so many means for preventing disease and with the rapidly increasing array of remedies which are effectively specific for particular diseases.

As a consequence of the important survey during 1937-38, conducted for the purpose of finding means by which cross infections on the wards might be decreased, although there is, yet, much to be done, we learned that the "masking" of the personnel coming in contact with the babies served a most useful purpose. Therefore, "masks" will be continued throughout the seasonal incidence of respiratory disease during 1939.

The new therapeutic remedies which were mentioned at some length in a former report apparently are standing the test of time. In addition to the serum treatment for the various types of pneumonia, a derivative of sulfanilamide or prontosil has come forth. This drug, called sulfo-pyridine, seems to be very effective and may replace the use of serum therapy. It is less expensive than serum. It can be given by mouth rather than by injection into a vein, and so far, fewer disturbing reactions appear when it is used in an understanding manner. Favorable reports of this drug have appeared in the literature and studies with this end in view are already in progress at the Hospital.

The changing emphasis in social work of centering attention around the patient as part of a family group, as well as an individual with a developing personality, has gradually come into clearer focus. Thereby, in order to plan wisely for the treatment of these patients we need to know more about the social environment and emotional factors. The medical social worker now makes a social study of each infant as early as possible after admission to the Hospital. In this way the interns and residents, armed with information which must be correlated with their medical studies, can plan for discharges and after-care long before the day arrives. The importance of this early consideration of the whole problem becomes clearer when one realizes the many social problems which need adjustment for babies coming from so wide a geographical area.

Investigations of the physiology of respiration are being pursued in the mechanical device installed in 1937. It is of interest to note that it is along such fundamental lines that our understanding of many of the baffling diseases is clarified, even though at the time there does not seem to be any practical application.

In many reports attention has been given to the salutory effects of using water and salt as a remedy in the treatment of infants suffering from a lowered nutritional state caused by infection, congenital anomalies, dietary indiscretion, and so forth. To further the successful treatment of babies with such manifestations it would be most desirable to provide in addition to water and salt, other essential food substances directly into the veins, particularly during the critical phase of the disease. Sugar has already proved beneficial for this purpose. Recently a solution containing aminoacids, the component parts of protein, has become available and studies along this line are in progress. An "artificial" food containing water, salts, sugar and protein, which could be injected intravenously, would take an important step in the treatment of these and many other diseases.

A hitherto unrecognized disease affecting infants and children was observed during September and October. The clinical staff was at once aware that a new problem had presented itself. The usual thorough studies made on the wards permitted an accurate characterization of the clinical features of the disease, which will be of great value should subsequent outbreaks occur. The exact nature of the disease was determined by a post mortem examination of the first child who died and by subsequent animal inoculation studies. The disease was quickly established in mice by the pathology and bacteriology laboratories. Final identification of the offending infectious agent as the virus which causes encephalitis in horses was accomplished with the co-operation of the Department of Bacteriology of the Harvard Medical School and the Rockefeller Institute. It will be recalled that a large number of horses died of encephalitis in Massachusetts this past summer. In all, approximately thirty infants and children and adults suffered from this disease, and seven of these were admitted to the Infants' Hospital. The prompt recognition of this new malady illustrates the plan of organization in this Hospital, and the co-operation which is possible with outside laboratories and with the State Department of Health in matters of general importance.

These are examples of a few of the various research undertakings which are being carried on.



Rocking, rocking on my horse, On my way to health of course.

Miss Marion Story, social worker in the Infants' Hospital, resigned on September 1 after many faithful years of devoted service. Coming to the Hospital at a time when the outside community was inadequately organized to care for sick or convalescent babies, her knowledge of public health nursing together with her experience in social agencies contributed a valued service.

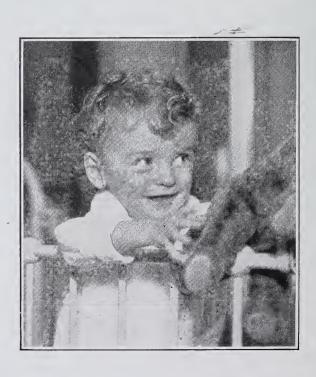
Dr. B. W. Carey resigned this year to accept an appointment as Assistant Professor of Pediatrics at the Wayne University Medical School in Detroit, in association with Dr. Cooley, and with Dr. Wilson who left us in 1937. The going away of physicians, who have received a large part of their training at the Infants' Hospital, to accept advanced positions elsewhere, while a great loss to us, signifies the fulfillment of one of the primary purposes of our work,—the training of men in special fields of medicine.

Appreciation is expressed to the Director of the Hospital for his understanding and helpfulness in making it possible to best meet the many problems which arise in ministering to sick babies. We are grateful to the Ladies' Aid Society and to the Board of Directors of the Hospital for their continued support, and acknowledgment is made to the members of the nursing and medical staff and the social service worker, for their stimulating interest and co-operation in sharing the responsibilities of the medical care of patients, of research, and of teaching.

Respectfully submitted,

Kenneth D. Blackfan, M.D.,

Medical Director.



REPORT OF THE HOSPITAL DIRECTOR

RATHER than elaborate on the events of 1938 which do not seem to have been very unusual and which are well described elsewhere in this report, let us look on some of the difficulties that face the staff of the Infants' Hospital more or less constantly.

The care of the child is a specialty in itself—a sick child is ten times more complicated, and the sick infant is again a still more intricate problem. Their inability to co-operate is one of the difficulties, but is an accepted fact which has to be met with constant progress in diagnostic methods. Rapid strides are being made in this field in the Infants' Hospital.

The main difficulties that it is wished could be corrected, are primarily two in number. First and foremost, such a large percentage of infants are desperately ill by the time they reach the hospital. Parents naturally cannot readily recognize the early symptoms of illness, or if they do, they cannot differentiate between a minor upset and a serious symptom. Furthermore, they do not relish the idea of a hospital, or their baby being so far away from them, so they wait and hope it will turn out to be nothing serious.

Nature is kind and powerful and it is only when nature fails to win out single-handed, that the parents finally become thoroughly alarmed and rush to a hospital.

Alas, so often if they had only come a day or even a few hours sooner, much anguish, some tragedies, might be avoided.

The matter of home environment is a big factor. Social agencies are doing much to improve conditions in this field, and the government aims to help too, so we may hope for less infants sick from exposure, from privation, from infection.

But, the infant who has over-indulgent parents is as much of a problem as the one who is neglected.

An infant may be non-co-operative because it cannot speak and because of its size it may seem insensible to its surroundings, and the manner in which it is handled, but one of our problems is the spoiled infant. They have temper tantrums, fits of obstinacy, which greatly increase the difficulties that must be overcome to bring the infant back to normal.

Parents often admit that they have been over-indulgent and are deeply grateful to the nurses when we are able to discharge their child—not only improved in health, but imbued with a greater sense of balance and self-control.

This requires great skill, great patience, and deep understanding on the part of our nurses.

Day after day, night after night, there are on an average of over thirty infants to be cared for, each one is a different problem and has to be handled, mentally and physically, as its needs demand.

The doctors prescribe, the nurses have to win the confidence and co-operation of the infant in order to carry out many of the procedures.

Anyone who has had the privilege of working in the Infants' Hospital has learned patience and "he that hath patience may compass anything."

G. v. L. MEYER, Hospital Director



MEDICAL STATISTICS

7 27 723 8	716 34
750	750
730	750
0	
81	
618	
24	
12,940	
35+	
18+	
504	
	4%)
	, - /
1 716	
	723 750 0 81 24 12,940 35+ 18+ 504 37 64 6

34 died in a few hours

10 died in less than 24 hours

9 died in less than 48 hours

50.4% died in less than 48 hours.

G. von L. Meyer,

Director.

REPORT OF NURSING SERVICE

THE School of Nursing of the Children's Hospital has begun its fiftieth year. The association of the School with the Infants' Hospital began forty-one years ago when senior students were sent on an affiliation to the West End Nursery. This affiliation continued until 1901 when a ward was opened in the Children's Hospital for sick babies. The relationship was resumed on May 1st, 1923, when the School of Nursing became responsible for the Infants' Hospital and the arrangements of affiliations. In addition to the students from the Children's Hospital, students from four hospitals received part of their experience at the Infants' Hospital. As experience in an infants' division only is not accepted by the State Boards of Registration as an adequate experience in Pediatrics, during the years since that time the schedule had to be readjusted. Now students from fifteen schools, in addition to our School, have experience at the Infants' Hospital.

The statistical report for 1938 is as follows:

			Daily Average
			Off L. O. A.
Ι	Daily Average	Daily Average	(following
	on Duty	Off III	illness)
Graduate Staff*	7.504	.099	.023
Student Nurses	22.171	.852	.126
Attendants	3.804	.066	.014

^{*}Also special nurse to assist with research November 11 to December 31

There has been a great variety in the types of illnesses at Infants' Hospital this year, and the student nurses have had the opportunity to obtain a variety of experience in the observation of symptoms and care of infants with medical diseases. During the winter months we have a good deal of pneumonia and have had as many as four oxygen tents in use at one time. Many extra hours of nursing care have also been required due to the use of serum therapy in the treatment of pneumonia. Frequently the behavior problems of the children who come to us require as much time and attention as the disease, so that we try to teach student nurses not only the principles of the nursing care of infants and young children, but also the principles of habit training which will help babies to develop into normal happy children.

We have also attempted to develop a plan this year for giving senior nurses experience in the Premature Nursery. Unfortunately our census of students has not made it possible for us to do this consistently. The small number of Children's Hospital students, old enough in the School to have their affiliation in infant care, has made it necessary to reduce the number of Children's Hospital students at Infants' Hospital by two. This has been

a difficult adjustment for the staff at Infants' Hospital, but we are hoping shortly to replace them by affiliating students.

While our personnel has remained approximately the same for four or five years and on paper looks like an adequate staff for the number of patients, we are constantly aware of some of the inadequacies of the service. Reduction in the number of patients on the service does not necessarily mean that there can be like reduction in personnel, since our staff has always been more nearly minimum than optimum. Scientific means are being developed for the saving of life, but every new treatment introduced seems to bring with it an increase in the amount of nursing service necessary, because many of these treatments are potentially dangerous and entail constant vigilance.

The schedule of assignments of students so that they will have an adequate experience is very complex and takes considerable time. The bulk of this work is done in the School of Nursing Office, but the daily adjustments must be made by the Supervisor. The nursing care of patients must be supervised, the ward teaching program for student nurses must be carried on, and many hours must be spent in the formal teaching rounds for medical students. When the census was cut several years ago we made a reduction in the personnel, and the Milk Laboratory nurse was omitted, and this responsibility delegated to the nurse who took care of the premature babies. Obviously this is not a good system where we have student nurses who must have experience in the Milk Laboratory. There is a constant shifting of students, and the only stable full-time person in the Milk Laboratory is the attendant. The graduate nurse changes because she has to take her turn on night duty. On the basis of present-day standards of teaching student nurses, we are falling far short in this matter. There should be one person who is responsible for the procedures in the Milk Laboratory and who can go out on the wards during feeding time and teach the students, as well as give oversight to the feeding of patients. There is a pressing need for another graduate nurse to assume these responsibilities.

We appreciate the continued interest of the Ladies' Aid Committee in the School and Nursing Staff.

STELLA GOOSTRAY,

Superintendent of Nurses.



Look here, I say, dear nurse so kind, My breakfast please, if you don't mind.

REPORT OF THE SOCIAL SERVICE DEPARTMENT

DURING the year 1938 this department suffered a change of social worker for the first time in fourteen years. Miss Story resigned on September 1, and Mrs. Woolley was assigned to the work here. Miss Story made a significant contribution to the medical-social care of infants at a time when the community agencies outside the hospital were not ready or able to co-operate with the care of infants on discharge. It was necessary then to have someone with a public health nursing point of view keep in constant touch with the family to be sure that after care was adequate. In these days, however, with so much nursing care available in the community, the emphasis of the social worker in Infants' has shifted to the social problems, and her chief function is to facilitate adequate medical care by interpretation and adjustment of the social factors.

Some contact is made with the family of each patient admitted to the Infants' Hospital. This does not necessitate a home visit in every instance. Some less complex situations can be talked over with the parents on a visiting day, and satisfactory plans worked out at that time. Direct services involving such help as the visiting nurse, Red Cross transportation, and donation of clothing are frequently sufficient. Many of our problems, however, require a visit to the home and co-operation with other community agencies. These are the situations that occupy much of the time and best exemplify the interdependence of the medical and social factors in illness. The presentation of a few actual histories might illustrate most clearly this relationship.

A six-months' old baby was recently admitted with an acute nutritional disturbance. Her mother stated shortly after admission that she had no means of supporting the baby as her husband had recently been sent to prison, so she had taken the baby to her mother, who was also in poor financial circumstances. Another occupant of the home was suspected of having tuberculosis. The immediate problem embraced both an effort to arrange financial aid in order to insure the necessary diet for the baby, and to eliminate the possibility of exposing the baby to tuberculosis.

A premature baby weighing only four pounds was recently brought to our nursery. The mother, a young, inexperienced girl, had married a widower who had two small children by his former marriage. They had joined the household only a short time before the birth of our patient, having previously been with relatives. These children proved to be more than the young wife could possibly handle at this time. She feared that the situation would become worse upon the baby's return from the hospital, yet she could see no way of making other plans. The worker was able to arrange

for the two older children to return to relatives for the time being, and for close supervision by the Visiting Nurse of the baby's care at home upon discharge.

A baby, aged four months, was admitted because of infected ears and acute bronchitis. The attending doctors believed that poor home conditions were partially responsible for the infection. Investigation showed the home to be infested with insects and rodents and without adequate plumbing or heating. It was essential that a change be made in these conditions before our patient could leave the hospital. A second child of the family was also in the hospital with a severe disease of the kidneys. The family had absolutely no means of moving without financial assistance.

During the past year 308 cases have received social service aid. The present study is aimed to obtain figures not only to show the total number of cases served, but also to provide a definite classification as to the various types of service rendered in proportion to the medical social factors involved.

Amy W. Greene,

Director.



OFFICERS AND DIRECTORS FOR 1939

President

ARTHUR G. ROTCH 197 Commonwealth Avenue

Secretary

HENRY W. PALMER
10 State Street

Treasurer

PHILIP STOCKTON 67 Milk Street

Directors

Mrs. F. I. Amory
Lincoln Baylies
Mrs. Edward L. Bigelow
Dr. Kenneth D. Blackfan
Mrs. Edwin F. Cave
Mrs. F. B. Crowninshield

MRS. ERNEST B. DANE, JR. HASKET DERBY CHARLES DEVENS MRS. SAMUEL ELIOT

John M. Hall

Mrs. Nathaniel Hamlen Mrs. James Jackson, Jr.

Mrs. Alfred Kidder II

Mrs. Gelston T. King

Mrs. William E. Ladd

JUDGE FRANK LEVERONI

GEORGE VON L. MEYER

P. A. O'CONNELL

HENRY W. PALMER

HENRY W. PALMER, JR.

Mrs. Henry W. Palmer, Jr.

Mrs. Homer B. Richardson

ARTHUR G. ROTCH

CHARLES M. ROTCH

PHILIP STOCKTON

Mrs: Philip Stockton

Mrs. S. D. Warren

Finance Committee

PHILIP STOCKTON LINCOLN BAYLIES

CHARLES M. ROTCH

Hospital Director
GEORGE VON L. MEYER

Medical Director

Kenneth D. Blackfan, M.D.

Superintendent of Nurses Miss Stella Goostray, R.N.

CONSULTANTS

Physicians
WILLIAM H. HOWELL, M.D.
JOHN LOVETT MORSE, M.D.
FRITZ B. TALBOT, M.D.

Otolaryngologist
D. Crosby Greene, M.D.

Roentgenologists
EDWARD C. VOGT, M.D.
MERRILL C. SOSMAN, M.D.

ACTIVE STAFF

(For the academic year — 1938-39)

Physicians

BRONSON CROTHERS, M.D.
JAMES L. GAMBLE, M.D.
CHARLES F. McKHANN, M.D.

RICHARD M. SMITH, M.D. HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Physicians

ALLAN M. BUTLER, M.D. RANDOLPH K. BYERS, M.D. JOHN A. V. DAVIES, M.D.

Surgeon

WILLIAM E. LADD, M.D.

Associates

THOMAS H. LANMAN, M.D. FRANC INGRAHAM, M.D.

Pathologist
S. Burt Wolbach, M.D.

Associate

SIDNEY FARBER, M.D.

Otolaryngologist
HAROLD G. TOBEY, M.D.

Associates

CHARLES ALLMAN, M.D. CARLYLE G. FLAKE, M.D. CHARLES I. JOHNSON, M.D. PHILIP MYSEL, M.D.

Assistants

JOHN R. FRAZEE, M.D. EDGAR M. HOLMES, M.D.

Research Associate Laryngologist LYMAN G. RICHARDS, M.D.

Psychologist
ELIZABETH E. LORD, Ph.D.

Supervisor of Nursing
Miss Harriet Russell, R.N.

LOUIS K. DIAMOND, M.D. R. CANNON ELEY, M.D. LEROY D. FOTHERGILL, M.D.

Orthopedic Surgeon Frank R. Ober, M.D.

Associate

WILLIAM T. GREEN, M.D.

Bacteriologist

HANS ZINSSER, M.D.

Associates

LEROY D. FOTHERGILL, M.D. JOHN A. V. DAVIES, M.D.

Ophthalmologist
J. Herbert Waite, M.D.

Associates
PAUL CHANDLER, M.D.
EDWIN B. GOODALL, M.D.

Dermatologist
E. LAWRENCE OLIVER, M.D.

Associate
Austin W. Cheever, M.D.

Roentgenologist
George M. Wyatt, M.D.

Associate
Hugh F. Hare, M.D.

Social Service
Miss Amy Greene

Social Service Worker Mrs. Paul V. Woolley, Jr.

Residents

DAVID H. CLEMENT, M.D. EDWARD C. CURNEN, M.D. RALPH A. Ross, M.D.

House Officers

ALLEN M. HILL, M.D. CHARLES H. CUTLER, M.D. WILSON M. WING, M.D. GLIDDEN L. BROOKS, M.D. HENRY H. WORK, M.D. DONALD E. NITCHMAN, M.D.

LADIES' AID COMMITTEE 1939

Chair man

MRS. ERNEST B. DANE, JR.

Vice-Chairmen

MRS. WILLIAM E. LADD

MRS. FREDERICK M. DEARBORN, JR.

MRS. HAMILTON OSGOOD

Treasurer

MRS. CHARLES E. CHANNING

Secretary

MISS SUSAN H. BREWER

Assistant Secretary

MISS ANNE HOUGHTON

Committee in Charge of Nurses' Teas MRS. CHARLES C. CUNNINGHAM

Entertainment Committee MRS. F. WADSWORTH BUSK

House Committee MRS. EDMUND S. KELLEY, JR. MRS. FORRESTER A. CLARK

Visiting Committee

LADIES' AID COMMITTEE FINANCIAL REPORT

MISS BARBARA BREMER, Treasurer

January 1st, 1938 to January 1st, 1939

RECEIPTS

Dues Received	 	740.00
Proceeds of Concert, including donations	 •••••	1,990.68
Donations:		
Benny Goodman	\$ 200.00	
Mrs. Fessenden	25.00	
Mrs. Hollingsworth	25.00	
Mrs. E. B. Dane, Sr.	10.00	
Mrs. Geleston King	16.00	
Mrs. Richardson	5.00	
Mrs. Busk	5.00	
Miss Ida C. Smith	5.00	
TOTAL RECEIPTS		\$3,212.49
EXPENSES		
Two beds to Hospital		\$1,200.00
Materials and Supplies for Hospital including \$316.57 for		. ,
blankets		919.46
Social Service Workers		
Marion B. Story, 8 months	288.16	
Margaret Woolley, 4 months	10.08	
	 	298.24
Printing and Postage		149.77
Advertising, Miss O'Brion		200.00
Amy Greene Emergency Fund		50.00
TOTAL EXPENSES		\$2,817.47
Balance in Bank January 1, 1939		395.02
		\$3,212.49

LADIES' AID COMMITTEE - ANNUAL REPORT

THE Ladies' Aid Committee has as usual met regularly throughout the past year. Members have attended faithfully and have shown much interest in the Hospital.

The Gardner House teas for the Nurses have been continued with much success, particularly so the Christmas Tea on December 15th for which Al Zimmerman and his Orchestra provided the music, and also a ventriloquist to entertain us. I wish to mention that Mr. Zimmerman gave the whole entertainment free of charge, for which we are exceedingly grateful. The Christmas tree and gifts provided much amusement for everyone and it was a very jolly occasion.

To return to events earlier in the year, on May 1st the Committee gave a concert at the Symphony Hall for the benefit of the Infants' Hospital at which Benny Goodman and his Orchestra provided the entertainment and made the Hall ring with Swing. The net profit for the evening, is cluding a donation from Mr. Goodman, was the sum of \$1861.16 with which the Committee was able to endow two beds in the Hospital, with the hope of giving one more later.

In April we had the fortune of hearing Miss Greene of the Infants' Hospital talk on that most important factor in modern medical care, Social Welfare Work.

We are fortunate in having again Miss O'Brien as publicity agent for the Infants' Hospital and its work.

In November we decided to join the Welfare Committee in giving six teas for the Women's Club during the ensuing year. None of the details of the teas have as yet been decided on.

During the past year but few members have resigned and our numbers have been added to by several new active members.

We hope that during the year 1939 we shall be able to help the Hospital in every way possible.

Respectfully submitted,

Susan Brewer,

Secretary.

FINANCIAL STATEMENT

PHILIP STOCKTON, TREASURER BALANCE SHEET, DECEMBER 31, 1938

ASSETS

ASSELTS	•		
Cash General Funds, Investments Permanent Funds, Investments Thomas Morgan Rotch, Jr., Memorial Ho Equipment TOTAL Assets	ospital and	\$ 435.25 456,643.22 262,478.46 145,451.40	\$865,008.33
LIABILIT	IES		
General Funds	\$453,961.78 271,063.75		
Total Funds	\$725,025.53 5,468.60	719,556.93	
Hospital and Equipment Fund		145,451.40	
TOTAL LIABILITIES			\$865,008.33
TOTAL CASH RECEIPTS AN	ND CASH	PAYMEN	NTS
FOR YEAR ENDING DE	CEMBER	31, 1938	
RECEIPTS: Cash balance from last year		\$ 77,509.18 10,650.00 1,063.67 125.00	\$ 8,777.68
Total Receipts			89,347.85
Total Cash			98,125.53
PAYMENTS: On account of Income and ExpenseInvestments purchased		\$ 82,977.78 14,712.50	
Total Payments			97,690.28
Cash Balance, December 31, 1938			\$ 435.25

STATEMENT OF INCOME AND EXPENSES FOR YEAR ENDING DECEMBER 31, 1938

RECEIPTS

Community Federation of Boston Other Donations Committee of the Permanent Charity Fund, Inc. Ladies' Aid Committee for Free Bed A. C. Ratchesky Foundation E. F. Fay Estate Income Income from Investments	\$ 23,498.90 1,053.00 2,000.00 1,400.00 200.00 200.00 32,867.94	·
Total Receipts		\$ 61,219.84
PAYMENTS		
Children's Hospital \$77,837.11 Less Credits \$16,289.34 Salaries Pension Boston Transcript Auditing Hospital and Treasurer's Account 1,000 Annual Reports Printing and Postage Vault Rent Plus Tax Insurance Other Publicity Expenses Balance due on Air Condition Plant	624.00 250.00 195.00 62.63 55.00 250.00 500.00	
TOTAL PAYMENTS		\$ 66,688.44
Excess of Payments over Receipts for year ending December 31, 1938		\$ 5,468.60

REPORT OF AUDITOR

I have examined the Treasurer's accounts of the Infants' Hospital for the year ending December 31, 1938, and certify the cash on hand December 31, 1938, has been verified with The First National Bank; that an examination of the securities kept in The First National Bank vaults has been made and found correct. The income called for by the investments has been received, and payments are supported by checks returned through the bank endorsed by the payee or by other vouchers.

> RICHARD POPE, Auditor.

SCHEDULE 1 "A"

List of Investments Belonging to General Funds December 31, 1938

			Par	Book
BONDS	Due	Rate	Value	Value
American Radiator-Standard Sanitary Co	1947	$4^{1/2}$	\$ 5,000	\$ 5,246.14
Arkansas Power & Light Co.	1956	5	10,000	9,575.00
Boston & Maine R.R.	1967	5	10,000	9,325.00
Boston & Maine R.R.	1942	5	6,000	6,180.00
Chicago Junction Rys.	1940	5	6,000	5,940.00
Consolidation Coal Company	1960	5	4,000	1,000.00
Government of Dominion of Canada	1952	5	10,000	9,950.00
Duluth, Missabe & Iron Range R.R.	1962	31/2	10,000	9,800.00
International Paper Co.	1955 1961	6	10,000	9,96 2. 50 10,075.00
Jersey Central Pr. & Lt. Co	1945	$\frac{4^{1}/_{2}}{4}$	10,000 5,000	5,000.00
New York Central R.R.	1946	33/4	10,000	9,800.00
North Boston Lighting Cos.	1947	$3\frac{1}{2}$	10,000	10,000.00
Penn. Power & Light Co.	1951	4 ¹ / ₂	10,000	9,650.00
Potomac Edison Co.	1961	41/2	10,000	9,950.00
Safe Harbor Water Power Co.	1979	41/2	10,000	9,691.25
Saguenay Power Co., Ltd.	1966	41/4	10,000	10,000.00
Shawinigan Water & Power Co.	1967	$4\frac{1}{2}$	20,000	12,393.75
Southern Railway Co. Gen. Mtg.	1956	6	10,000	9,650.00
United Stock Yds. Corp.	1951	4 ¹ / ₄	10,000	9,800.00
Western Maryland R.R.	1977	$5\frac{1}{2}$	5,000	4,987.50
Western Mass. Companies	1946	31/4	5,000	5 , 06 2 .50
Tomas				\$1.02.020.61
Total				\$183,038.64
STOCKS				
American & Foreign Pr. Co. Pfd	100 sl	nares		\$ 5,000.00
American Sugar Refining Co. Pfd	100 sl			12,625.25
American Super Power Co., Pfd	200 sl	nares		19,865.00
American Tel. & Tel. Co., Com.	117 sl	nares		21,847.30
Arkansas Power & Light Pfd.	100 sl	nares		5,000.00
Central Maine Power Co., Pfd	200 sl			21,000.00
Consolidation Coal Co., Pfd.	30 sl			—0—
Consolidation Coal Co., Com.	120 sl			-0-
Draper Corporation, Com.	875 sł			47,673.75
Eastern Gas & Fuel Assoc. 6% Pfd	200 sh			18,600.00
Elec. Bond & Share Sec. Co., Com.	87 sł			2,000.00
Elec. Bond & Share Co. \$5 Pfd.	100 sh			9,223.61
Elec. Bond & Share Co. \$6 Pfd	100 sh 800 sh			10,750.00 29,600.00
General Motors Corp. 5% Pfd.	100 sh			12,025.26
Illinois Central R.R. Pfd.	100 si			11,215.00
International Match Realization Co.	20 sh			576.71
Nashua Mfg. Co. 1st Pfd.	100 sh			6,000.00
Nashua Mfg. Co. 2nd Pfd.	100 sh			4,100.00
Saco-Lowell Shops Class A Pfd.	150 sh			4,000.00
Saco-Lowell Shops Common	150 sh	ares		1,000.00
Southern Pacific R.R. Common	100 sh	ares		5,000.00
Union Pacific R.R. Pfd.	100 sh			8,002.50
United Drug, Inc.	40 sh			480.00
United Fruit Co.	100 sh			8,020.20
United States Steel Co.	100 sh	ares		10,000.00
Total				\$273,604.58
TOTAL GENERAL FUNDS INVESTMEN	ITS			\$456,643.22
TO THE CONDUCTION OF THE PROPERTY OF THE PROPE				Ψ130,013.22

SCHEDULE 1 "B"

List of Investments Belonging to Permanent Funds December 31, 1938

BONDS		_		Par	Book
Carolina Power & Lt. Co.			Rate		
Central Pacific R.R. 1949 4 5,000 5,002.00 Central R.R. of Georgia 1959 5 10,000 5,000.00 Eastern Gas & Fuel Assoc. 1956 4 10,000 9,650.00 Florida Power & Light Co. 1973 5 10,000 9,250.00 Illinois Power and Light Co. 1953 6 10,000 9,850.00 Lexington & Eastern R.R. 1965 3,000 2,977.50 National Steel Co. 1965 4 4,000 4,020.00 N.Y. Central & Hudson R.R. 1997 3½ 5,000 4,020.00 N.Y. Central & Hudson R.R. 1998 3½ 5,000 4,400.00 N.Y. N. H. & Hartford R.R. 1947 4 6,000 6,480.00 N.Y., N. H. & Hartford R.R. 1947 4 6,000 6,480.00 N.Y. S. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1954 5½ 20,000 19,000.00 New England Power S. Light Co. 1967				\$10,000	
Central R.R. of Georgía				10,000	·
Eastern Gas & Fuel Assoc. 1956 4 10,000 9,650.00 Florida Power & Light Co. 1954 5 10,000 9,525.00 Great Northern R.R. Co. 1973 5 10,000 9,255.00 Illinois Power and Light Co. 1965 6 10,000 9,850.00 Illinois Power and Light Co. 1965 5 3,000 2,977.50 National Steel Co. 1965 4 4,000 4,020.00 N. Y. Central & Hudson R.R. 1997 3½ 5,000 4,400.00 N. Y. Central & Hudson R.R. 1998 3½ 5,000 4,800.00 N. Y., N. H. & Hartford R.R. 1947 4 6,000 6,480.00 N. Y., N. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1954 5½ 20,000 19,000.00 New York Power & Light Co. 1967 3¾ 10,000 9,637.50 Pacific Gas & Electric Co. 1967 3¾ 10,000 5,337.50 Pacific Gas & Electric Co. 1964 4 5,000 5,100.00 Public Service Co. of No. III. 1980 4½ 10,000 10,75.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 20,000 18,910.83 Wabash R.R. 1938 5 10,000 9,600.00 TOTAL \$\$185,588.57\$ STOCKS Aluminum Co. of Amer. 6% Pfd. 100 shares 15,981.50 Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 15,981.53 Fleetric Bond & Share Co. Pfd. 6% 100 shares 10,900 Dio Power Co. 1952 5 10,000 9,600.00 TOTAL \$\$185,588.57\$					
Florida Power & Light Co.					
Great Northern R.R. Co.					
Illinois Power and Light Co.					
Lexington & Eastern R.R.					
National Steel Co.					
N. Y. Central & Hudson R.R. 1997 3½ 5,000 4,400.00 N. Y. Central & Hudson R.R. 1998 3½ 5,000 4,800.00 N. Y. Central & Hudson R.R. 1947 4 6,000 6,480.00 N. Y., N. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1954 5½ 20,000 19,000.00 N. Y., N. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1967 4½ 10,000 9,687.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Pacific Gas & Electric Co. 1967 4½ 10,000 10,075.00 Pacific Gas & Electric Co. 1967 3¼ 10,000 10,075.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Ohio Power Co. 1952 5 10,000 9,600.00 Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$185,588.57					
N. Y. Central & Hudson R.R. 1998 3½ 5,000 4,800.00 N. Y., N. H. & Hartford R.R. 1947 4 6,000 6,480.00 N. Y., N. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1954 5½ 20,000 19,000.00 New York Power & Light Co. 1967 4½ 10,000 9,537.50 Pacific Gas & Electric Co. 1967 3¼ 10,000 9,537.50 Pacific Gas & Electric Co. 1964 4 5,000 5,100.00 Public Service Co. of No. Ill. 1980 4½ 10,000 10,075.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$\$185,588.57\$\$\$150 Aluminum Co. of Amer. 6% Pfd. 100 shares 10,000 9,600.00 TOTAL \$\$185,588.57\$\$\$\$150 Aluminum Co. of Amer. 6% Pfd. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 14,914 Pennsylvania R.R. 200 shares 14,914 Pennsylvania R.R. 200 shares 14,914 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 United Corporation, Pfd. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88					
N. Y., N. H. & Hartford R.R. 1947 4 6,000 6,480.00 N. Y., N. H. & Hartford R.R. 1948 6 2,500 2,462.74 New England Power Assoc. 1954 5½ 20,000 19,000.00 New York Power & Light Co. 1967 4½ 10,000 9,687.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Northern States Power Co. 1964 4 5,000 5,100.00 Public Service Co. of No. III. 1980 4½ 10,000 10,075.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$\$185,588.57\$ **TOTAL*** **STOCKS** **Aluminum Co. of Amer. 6% Pfd. 100 shares 10,000 9,600.00 10,000		1998			
New England Power Assoc. 1954 5½ 20,000 19,000.00 New York Power & Light Co. 1967 4½ 10,000 9,687.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Pacific Gas & Electric Co. 1964 4 5,000 5,100.00 Public Service Co. of No. III. 1980 4½ 10,000 10,075.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Chio Power Co. 1952 5 10,000 9,600.00 TOTAL \$185,588.57	N. Y., N. H. & Hartford R.R.	1947		6,000	6,480.00
New York Power & Light Co. 1967 4½ 10,000 9,687.50 Northern States Power Co. 1967 3¾ 10,000 9,537.50 Pacific Gas & Electric Co. 1964 4 5,000 5,100.00 Public Service Co. of No. Ill. 1980 4½ 10,000 10,075.00 United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Chio Power Co. 1952 5 10,000 9,600.00 TOTAL 100 shares \$10,712.50 Shoton & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 15,981.95 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 14,914 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac, Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$76,889.89	N. Y., N. H. & Hartford R.R.	1948			2,462.74
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Pacific Gas & Electric Co. 1964 4 5,000 5,100.00 Public Service Co. of No. III. 1980 4½ 10,000 10,075.00 Public Service Co. of No. III. 1980 4½ 20,000 10,075.00 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$\frac{1}{3}\$ \$\frac					
Public Service Co. of No. Ill.					
United Drug Company 1953 5 20,000 18,910.83 Wabash R.R. 1975 5½ 12,000 6,000.00 Lawyers Mortgage Investment Trust 1938 5 10,000 4,000.00 Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$185,588.37 STOCKS Aluminum Co. of Amer. 6% Pfd. Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 10,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Trac, Lt. & Pr. Co. Pfd. 85 shares 7,613.17 Puget Sound Trac, Lt. & Pr. Co. Pfd. 25 shares Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 76,889.89 \$76,889.89 \$76,889.89					
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STOCKS					
Ohio Power Co. 1952 5 10,000 9,600.00 TOTAL \$185,588.57 STOCKS Aluminum Co. of Amer. 6% Pfd. 100 shares \$10,712.50 Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac, Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$76,889.89					
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STOCKS Aluminum Co. of Amer. 6% Pfd. 100 shares \$10,712.50 Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL	Total				\$185,588.57
Aluminum Co. of Amer. 6% Pfd. 100 shares \$10,712.50 Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88					
Aluminum Co. of Amer. 6% Pfd. 100 shares \$10,712.50 Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88					
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Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88	STOCKS				
Boston & Albany R.R. Co. 15 shares 3,070.00 Duquesne Lighting Co. 5% 1st Pfd. 100 shares 9,750.00 Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88	Aluminum Co. of Amer. 6% Pfd.	100 s	hares		\$10,712.50
Boston Edison Co. 100 shares 15,981.95 Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88		15 s	hares		
Electric Bond & Share Co. Pfd. 6% 100 shares 10,325.00 New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88		100 s	hares		9,750.00
New England Tel. & Tel. Co. 7 shares 449.14 Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88	Boston Edison Co.	100 s	hares		15,981.95
Pennsylvania R.R. 200 shares 10,000.00 Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$76,889.89		100 s	hares		
Puget Sound Pr. & Lt. Co. P. Pr. Pfd. 85 shares 7,613.17 Puget Sound Trac., Lt. & Pr. Co. Pfd. 25 shares 2,581.25 Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$76,889.89					
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Quincy Market Cold Storage Co., Pfd. 16 shares 1,600.00 Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$ 76,889.89					
Union Pacific R.R. Co., Com. 25 shares 3,000.00 United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$ 76,889.89	Puget Sound Trac., Lt. & Pr. Co. Ptd				
United Corporation, Pfd. 35 shares 1,806.88 TOTAL \$ 76,889.89	Union Parket Cold Storage Co., Pfd				
TOTAL \$ 76,889.89	Union Pacine K.R. Co., Com.				
	United Corporation, Pid.	33 8	nares		1,806.88
TOTAL PERMANENT FUND INVESTMENTS \$262,478.46	TOTAL				\$ 76,889.89
	TOTAL PERMANENT FUND INVESTM	ENTS			\$262,478.46

LADIES' AID COMMITTEE

Mrs. Francis B. Crowninshield

Mrs. Charles C. Cunningham

Mrs. Edward Cunningham

MRS. ERNEST B. DANE, JR.

Mrs. RICHARD E. DANIELSON

Mrs. Frederick M. Dearborn, Ir.

Mrs. Roger W. Cutler

Mrs. Charles Devens

MRS. WILLIAM DEXTER MRS. FREDERICK W. EATON

Mrs. John M. Elliott

MISS JOSEPHINE EMERY

MRS. ROBERT W. EMMONS

Mrs. William S. Febiger

Mrs. Lawrence Foster

MRS. MARSHALL FABYAN, JR.

MRS. DONALD MCKAY FROST

MRS. SAMUEL ELIOT

Mrs. Clark Emmet

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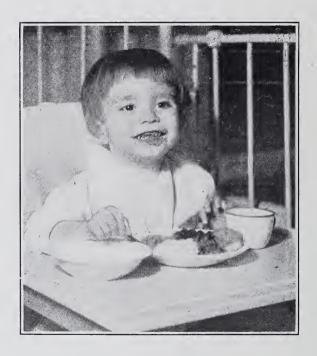
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Williams, Roger	25.00	97 Anonymous Contributors 5,	869.29



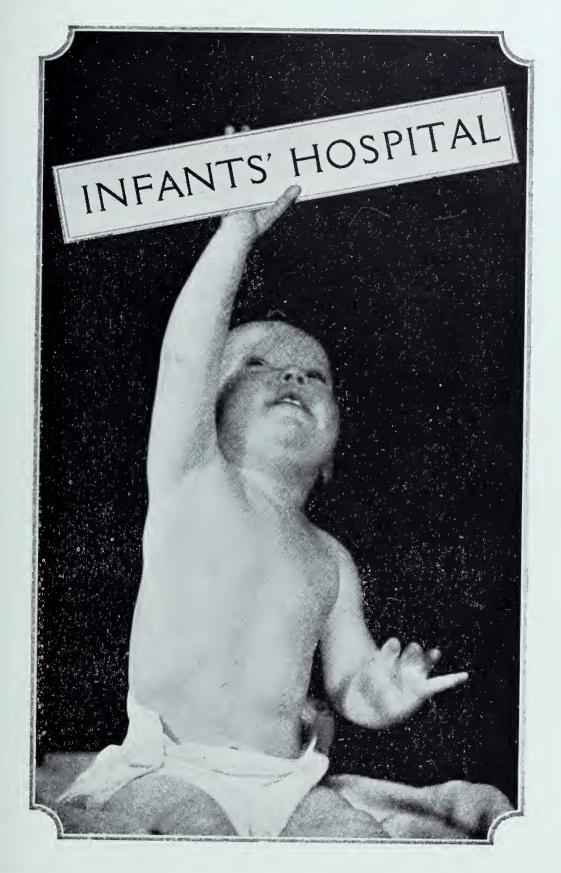
There's something funny in my gum I feel it with my little thumb
Tho' doc says no you mustn't do
If you were I now wouldn't you?



FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of



FIFTY-SEVENTH ANNUAL REPORT
For the Year 1939

In Memoriam

PHILIP STOCKTON

February 11, 1940

Director since 1915
Treasurer since 1918

A Leader, wise and generous, whose guidance will be keenly missed.

FIFTY-SEVENTH ANNUAL REPORT

1939

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs	\$4.00
Seven days cost	\$28.00
Twenty days cost	\$80.00
One month costs	\$120.00

\$200 runs the whole hospital full of sick babies for one day.

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE MEDICAL DIRECTOR

HE year 1939 has been one of great activity and real progress. A total number of 746 patients were admitted to the Infants' Hospital. these 532 were discharged relieved, 41 were suffering from diseases which were unrelievable and 52 infants with surgical or orthopedic ills were transferred to the Children's Hospital. It is gratifying to note that only six of the 746 babies were removed from the ward on the parents' own responsibility or against advice. This latter figure reflects great credit upon the care given by the medical and nursing staff and bespeaks better than any words the confidence parents have in the personnel at the Infants' Hospital. The hospital which, for financial reasons, was forced to reduce the daily quota to thirty-five beds, exclusive of the premature infants, has been running to its full capacity. There was an average daily quota of thirty-five patients and the average length of stay per patient has been seventeen days. It is regrettable that it was imperative in 1933 to reduce the daily quota of fifty-five beds to thirty-five beds because of the decrease in investment earnings and of gifts from its friends, as the Infants' Hospital, in the position which it occupies, should be able to extend the best of present day medical service to the largest possible number of babies needing hospital care in this community.

As to the number of babies who died, the statistical record reveals that the gross mortality was fifteen per cent. This continues to remain at the same low level of the past three years. Sixty-three patients or 53.8 per cent who died within less than forty-eight hours after admission to the ward suffered from neo-natal diseases—that is prematurity, congenital anomalies incompatible with life, avoidable and unavoidable illness incident to birth and acute and rapidly fatal infections,— as pneumonia, meningitis, sepsis and the like. If these sixty-three babies are excluded from the total fifteen per cent, the net mortality would be around eight per cent, a remarkably low figure. Many of the neo-natal diseases are preventable and many of them can be benefitted by specific and effective remedies. The old adage "successful treatment is founded on early and correct diagnosis" suggests one of the several ways by which the mortality in the early days of life might be reduced.

Let us now turn to a few interesting comments concerning the types of diseases admitted to the wards in former years. To mention some — active rickets, scurvy, all forms of tuberculosis, diphtheria, syphilis, summer diarrhea, and malnutrition which used to be common diseases, though they still exist, may now be spoken of as rarities in hospital practice. This changing trend has resulted from the acquisition of knowledge pertaining to such infantile diseases, — knowledge which has come from the clinic, the fundamental laboratories, and schools of public health — and its diffusion through propaganda to mothers and doctors. In all ways this trend bespeaks a real and very desirable advance. It is one purpose of the Infants' Hospital to study the serious conditions responsible for a high mortality in the community, and likewise to explore the field of pediatrics so that new methods of diagnosis and new forms of treatment may be applied to infants sick with diseases hitherto unpreventable and untreatable.

Real progress in respect to some of the activities of the Infants' Hospital may be reported at this time. Reference was made in 1931 to the development of a form of treatment for patients with a grave disease characterized by jaundice and anemia, the underlying cause of which is a disturbance



of the blood-forming organs. Erythroblastosis Fetalis is the term applied to this symptom complex. In the past few years we have had ninety babies exhibiting the criteria essential for this diagnosis and when the disease is recognized at the time of birth or shortly thereafter, transfusions with blood usually carries them over the dangerous period to recovery. This year, of the thirteen patients admitted, ten recovered.

As might be expected, each year since the chemical drug sulfanilamide was discovered, new chemical derivatives have been produced which likewise kill the organisms causing pneumonia, meningitis, pyelitis and other diseases so invariably fatal or seriously handicapping to little children. According to the new Federal Food, Drug and Cosmetic Act, each new drug must be tested as to its toxicity and its effectiveness before the manufacturers can distribute it to the medical profession. We have been approved by the federal authorities as one of the clinics where the new drugs sulfapyridine, sulfathiazol and sulfamethylthiazol might be studied in order to conform to the terms of this law. This is an important step in the safeguarding of the public welfare, as in the past a number of deaths have taken place as the result of the use of untried remedies in the treatment of disease.

This year, we have used with satisfactory results the newer forms of the chemical remedies which have been developed. In the majority of instances the effects are prompt and striking. For example, it is not unusual to see a little patient with pneumonia, in semi-coma, gasping for breath and with a temperature of 106° F. who, after treatment has been begun, is either quietly sleeping or sitting up in bed with a normal temperature within twenty-four to thirty-six hours. The same strikingly beneficial effect has been observed in streptococcus meningitis and in "pyelitis". There is much to be learned about the use of these drugs so that the many dangers attending their use can be avoided. For instance, such highly potent drugs must not be used until the nature and type of the infecting organism has been determined in the bacteriological laboratory. The dose must be adjusted according to the weight of the patient and its effectiveness measured by tests of the blood in the chemical laboratory, in order to check for an under-dose or an over-dose. Then too, signs suggesting toxicity must be recognized so that the drug can be stopped or other measures instituted to counteract them.

It would be remiss not to mention the air-conditioned premature nursery. The advantage of having available such modernized equipment continues to be as important a means of caring for premature babies as in the past. In this regard an interesting experience might be cited. A former house officer, knowing of the plans adopted here for the care of such babies, when blessed with a little daughter born one night several months before expentancy, asked for our help. Although he lived in Concord, New Hampshire, an experienced member of the staff drove to his home and brought the baby here in the premature ambulance. When she was admitted to the Hospital several hours later, she weighed just one pound and thirteen ounces. At the end of several weeks she was sent back to her home in New Hampshire weighing four and a half pounds. Now, nearly two years of age, she is a roly poly happy little girl.

The means of avoiding cross infections on the wards is one of the problems which we have been investigating for the last few years. In the past it has been quite clearly demonstrated that cubicles and even masks have not been entirely successful in controlling cross infections which are so rampant in the winter months. Since it has been experimentally shown that

ultraviolet light exerts a killing power on air-borne bacteria, we have installed, for actual practical trial, batteries of ultraviolet lights in the lower and upper wards of the Infants' Hospital. From this study, which will continue through the summer of 1940, we hope to have some direct evidence as to the advantages of this form of protection.

Through the support extended by a manufacturer of food products assisted by the generosity of a friend, we have continued our studies directed toward the use of an artificial food containing not only water, salts and sugar, but protein. As mentioned last year, this would constitute a most important step in the supportive treatment of infants suffering from vomiting and diarrhea. While it is too early to make any predictions as to our eventual success, we can at this time report progress.

It is an accepted fact that many babies with infantile eczema are sensitive to cow's milk and other foods which contain animal protein. Therefore an important forward step in the treatment of these diseases has been taken by giving such babies the purified amino acids to supply them with the needed amount of protein so necessary for their proper growth and development. Already we have learned that in certain babies this modernized form of feeding has been of relief to the distressing symptoms associated with infantile eczema.

Nearly everyone is convinced as to the practicability and usefulness of the fluoroscope which was installed a few years ago. It has done that which it was expected to do in "doing away with the necessity of carrying babies the long distance to the central x-ray laboratory." Although it does not replace entirely the information gained from the regulation x-ray machine, it has proven to be of great assistance in the early diagnosis of many forms of disease. The fluoroscope has likewise proven to be of great value in studies which are being conducted as to the nature and cause of certain forms of chronic intestinal indigestion. By making it possible to visualize the activities of the stomach and intestines, it has aided us to recognize one form of indigestion which is relievable by a specialized form of feeding, and to investigate another form, the course of which we have not yet discovered any means of altering.

Further refinements in the methods of determining many of the laboratory procedures which play so important a part in the present day treatment of disease, and as well aid in the continual search for new information, have become operative. One of the most important mechanical aids is the microphotocolorimeter, by means of which needed information may be secured from a sample of blood easily obtained from a needle puncture of the finger or toe, entirely removing the features of pain and difficulty of technic which formerly was required.

At this time it seems appropriate to call attention to the fact that the members of the resident staff in effect actually graduate students. Each one after graduation from medical school has spent a year or more in some broadening field of medicine before coming to the Infants' Hospital. Thus, in order to continue to attract men of the calibre whom we have trained in the past, it is most essential that the maintenance of high standards in their training be constantly kept before us. This is a responsibility which we must recognize. The program for the teaching of undergraduate students has continued as in the past.

Appreciation of the interest and assistance so generously given by the Ladies' Aid Society and the Board of Directors is expressed and acknowl-

edgment is made to the Director of the Hospital, the members of the nursing and medical staff, and the social service worker for their stimulating interest and cooperation in bearing the responsibilities of the medical care of the patients, of research and of teaching.

Respectfully submitted,

Kenneth D. Blackfan, M.D.,

Medical Director.

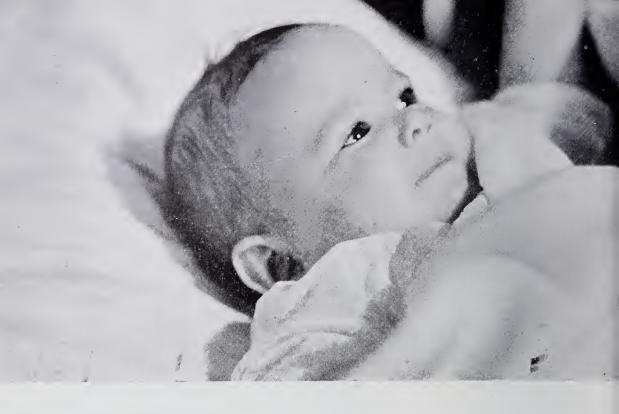


MEDICAL STATISTICS

Number of patients remaining in the Hospital Dec. 31, 1938	34	
Number of patients admitted during the year 1939	746	
Number of patients discharged during the year 1939		748
Number of patients remaining in the Hospital Dec. 31, 1939		32
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	780	78 0
Number of patients — weekly rate — \$24.50 to \$35.00	1	
Number of patients — weekly rate — \$24.50		
Number of patients — reduced rate per wk. — 50c to \$24.50		
Number of patients — free		
Total number of Hospital days	12,939	
Average number of patients daily		
Average days' stay		
DISCHARGED		
Relieved	532	
Unrelieved	41	
Transferred to other Hospitals		
Discharged on parents' own responsibility or against advice		
		5 01)
Died	117(1	3%)
T . 1	740	
Total	748	
39 died in a few hours		

G. von L. Meyer,

13 died in less than 24 hours 11 died in less than 48 hours 53.8% died in less than 48 hours.



REPORT OF THE NURSING SERVICE

THE nursing staff for the twenty-four hour service at the Infants' Hospital consists of the following:

Graduate Staff	
1 Supervisor	
2 Head Nurses	
2 Staff Nurses — Day	
2 Staff Nurses — Night	
Student Nurses22-23	
Ward Helpers5	

As a result of certain national studies which have been made, we are able to make some comparison of the amount of care available at the Infants' Hospital with other institutions. On the basis of these studies the American Hospital Association and the National League of Nursing Education advocate that the number of bedside hours to be provided for infants with medical conditions should be an average of six hours for each patient in each twenty-four hours. These organizations recently studied fourteen hospitals which were selected on the basis that good nursing care prevailed. The study was made on the basis of six sampling periods of one week each every other month over a year, so that seasonal changes would be included. Twelve were general hospitals and two were hospitals for children and infants. The

Children's and Infants' Hospitals were included. In the group of seven hospitals where medical infants were segregated, the median hospital provided 5.5 hours of care during twenty-four hours, and the average for the group was 5.4 hours. The average in the Infants' Hospital was found to be 5.5 hours. In evaluating these findings it should be remembered that all of these general hospitals were not teaching hospitals, nor does the other children's hospital have the teaching or research program that goes on at the Infants' Hospital. The evidence seems to show that we are not over-staffed, but on the basis of our special problems it would be more to the point if we were above the median.

We are grateful for the additional ward helper who was added to the staff in October, but we must still keep in mind that there is need for a graduate nurse whose chief responsibility shall be the supervision of the Milk Laboratory and the feeding of patients.

During the year there was an average of .7 student off daily for illness or leave of absence following illness. The graduate staff of seven had 33½ days of illness and 26 days of leave of absence following illness during 1939. With the installation of the illuminators designed to decrease the bacterial content of the air, we hope that the effect will be shown in a decrease in the illness record of the staff as well as a decrease in infections among the babies.

The use of oxygen tents has been largely superseded by sulfapyridine therapy. While this change has lightened certain aspects of the nursing care it has not decreased, but rather increased, the necessity for close observation on the part of the nurses. The drug is given to infants in food, consequently, the feeding of these infants is of primary importance.

In past years we have had many comments from nurses to the effect that while they learned a good deal about sick children and sick infants, they were rather at a loss when it came to the activities of normal babies. We do not believe that this criticism is valid now, because many opportunities are utilized at the Infants' Hospital to teach the student nurse the care and training of normal infants. The playroom which is used by the babies during their convalescence is a useful adjunct to the ward in this training.

Last year for a short time we tried the experiment of giving senior nurses experience in the Premature Nursery. We have continued this practice during the past year whenever it has been possible to assign a student.

The members of the Ladies' Aid Committee have evidenced their interest in the School of Nursing and graduate nursing staff by their participation in the teas and also by their co-operation in the celebration of the School's Fiftieth Anniversary, and we are grateful to them.

STELLA GOOSTRAY,
Superintendent of Nurses.

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OFFICERS AND DIRECTORS FOR 1940

President

ARTHUR G. ROTCH 197 Commonwealth Avenue

Secretary

HENRY W. PALMER 10 State Street

Treasurer

LINCOLN BAYLIES 441 Stuart Street

Directors

MRS. F. I. AMORY LINCOLN BAYLIES Mrs. Edward L. Bigelow DR. KENNETH D. BLACKFAN MRS. EDWIN F. CAVE Mrs. F. B. Crowninshield MRS. ERNEST B. DANE, JR. HASKET DERBY CHARLES DEVENS MRS. SAMUEL ELIOT JOHN M. HALL

Mrs. NATHANIEL HAMLEN MRS. JAMES JACKSON, JR. Mrs. Alfred Kidder II

MRS. GELSTON T. KING MRS. WILLIAM E. LADD JUDGE FRANK LEVERONI GEORGE VON L. MEYER P. A. O'CONNELL HENRY W. PALMER HENRY W. PALMER, JR. MRS. HENRY W. PALMER, JR. Mrs. Homer B. Richardson ARTHUR G. ROTCH CHARLES M. ROTCH Mrs. Philip Stockton Mrs. S. D. WARREN

Finance Committee

LINCOLN BAYLIES

CHARLES M. ROTCH

Hospital Director GEORGE VON L. MEYER

Medical Director KENNETH D. BLACKFAN, M.D.

Superintendent of Nurses MISS STELLA GOOSTRAY, R.N.

CONSULTANTS

Physicians WILLIAM H. HOWELL, M.D. JOHN LOVETT MORSE, M.D. FRITZ B. TALBOT, M.D.

Otolaryngologist D. CROSBY GREENE, M.D. Roentgenologists MERRILL C. SOSMAN, M.D. EDWARD C. VOGT, M.D.

ACTIVE STAFF

(For the academic year 1939 - 40)

Physicians

BRONSON CROTHERS, M.D. LOUIS K. DIAMOND, M.D. JAMES L. GAMBLE, M.D. LEWIS W. HILL, M.D. CHARLES F. MCKHANN, M.D. RICHARD M. SMITH, M.D. HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Physicians

ALLAN M. BUTLER, M.D. RANDOLPH K. BYERS, M.D. JOHN A. V. DAVIES, M.D.

Surgeon William E. Ladd, M.D.

Associates
ROBERT E. GROSS, M.D.
FRANC INGRAHAM, M.D.
THOMAS H. LANMAN, M.D.

Pathologist
S. Burt Wolbach, M.D.

Associate
SIDNEY FARBER, M.D.

Otolaryngologists
HAROLD G. TOBEY, M.D.
CARLYLE G. FLAKE, M.D.

Associate
Charles I. Johnson, M.D.

Assistant
CHARLES F. FERGUSON, M.D.

Research Associate Laryngologist Lyman G. Richards, M.D.

Psychologist
ELIZABETH E. LORD, Ph.D.

Supervisor of Nursing
Miss Harriett Russell, R.N.

R. CANNON ELEY, M.D. CHARLES D. MAY, M.D. CLEMENT A. SMITH, M.D.

Orthopedic Surgeon Frank R. Ober, M.D.

Associate
WILLIAM T. GREEN, M.D.

Bacteriologist
HANS ZINSSER, M.D.

Associates
LEROY D. FOTHERGILL, M.D.
JOHN A. V. DAVIES, M.D.

Ophthalmologist
J. Herbert Waite, M.D.

Associates

PAUL CHANDLER, M.D.

EDWIN B. GOODALL, M.D.

TRYGVE GUNDERSEN, M.D.

Dermatologist
E. LAWRENCE OLIVER, M.D.

Roentgenologist
George M. Wyatt, M.D.

Associate
Hugh F. Hare, M.D.

Social Service
Miss Mildred E. Hearsey
Social Service Worker
Mrs. Anna P. Smith

Residents

HARRY SHWACHMAN, M.D. CHARLES HENRY CUTLER, M.D. GLIDDEN LANTRY BROOKS, M.D.

House Officers — 1940

WILSON GRUBB SHUGERMAN, M.D. CHARLES MACFIE CAMPBELL, M.D. ROWLAND LIONEL MINDLIN, M.D.

JOHN HOLMES DINGLE, M.D. CLIFFORD GROSELLE GRULEE, M.D. WINTHROP INGERSOLL FRANKE, M.D.

LADIES' AID COMMITTEE 1940

Chairman MRS. ALFRED KIDDER, II

Vice-Chairmen

MRS. CHARLES FRANCIS ADAMS, JR.

MRS. FREDERICK M. DEARBORN, Jt.

Treasurer MRS. CHARLES E. CHANNING

> Assistant Treasurer MRS. FRANKLIN KING

Secretary MRS. CHARLES F. HOVEY

Assistant Secretary MRS. WILLIAM T. KEMBLE

Committee in Charge of Nurses' Teas MRS. CHARLES C. CUNNINGHAM

Entertainment Committee MRS. F. WADSWORTH BUSK

House Committee MRS. EDMUND S. KELLEY, JR. MRS. FORRESTER A. CLARK

Visiting Committee

LADIES' AID COMMITTEE FINANCIAL REPORT

MRS. CHARLES E. CHANNING, Treasurer

January 1, 1939, to January 1, 1940

RECEIPTS

Balance on hand January 1, 1939	\$ 395.02
Dues	855.00
Dues Donations Refund on postage stamps	135.00
Refund on postage stamps	
TOTAL RECEIPTS	\$1 388.02
TOTALD TODOLI 10 minimum minim	
Check outstanding	3.60
	\$1,391.62
DISBURSEMENTS	4-,57-110-
Postage and Printing	202 12
Manage and rinding	274.13
Materials and Supplies	364.09
Social Service Worker	21.30
Miss Woollev Emergency Fund	25.00
Card Catalogue and Typing Cards	15.55
Share of Open House	97.90
Card Catalogue and Typing Cards	50.00
Trucking Pianos, Paul Whiteman Concert	30.00
Total Disbursements	 \$ 895,97
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Balance January 1, 1940	\$ 495.65



LADIES' AID COMMITTEE - ANNUAL REPORT

THE Ladies' Aid Committee has met as usual regularly throughout the past year. Members have shown much interest and have attended the meetings faithfully.

During the month of April the Committee gave a concert at Symphony Hall for the benefit of the Infants' Hospital at which Paul Whiteman played. Unfortunately we lost money on the concert and so could not endow a bed this year.

On June 8th, 9th, and 10th the Seventieth Anniversary of the Children's Hospital and the Fiftieth Anniversary of the School of Nursing were celebrated. All those who have been connected with the Children's and Infants' Hospital were invited.

The Alfred Duff Cooper lecture at Symphony Hall in November was not the financial success we had hoped for but his talk on Great Britain's situation in the war of today was extremely interesting.

The Gardner House teas for the nurses have been continued, but during the year there were only two instead of the usual monthly ones. The tea dance on June 8th during the reunion was very large and a great success.

The Christmas tea on December 18th included the doctors and much fun was had by all.

We have had some resignations but are fortunate in having ten new active members.

Respectfully submitted,

Madeleine P. Kemble,

Acting as Secretary.





FINANCIAL STATEMENT

PHILIP STOCKTON, TREASURER BALANCE SHEET, DECEMBER 31, 1939

	_		
ASSETS	S ´		
Cash General Funds Investments Permanent Funds, Investments Beverly Farms Real Estate Thomas Morgan Rotch, Jr. Memorial Ho Equipment	ospital and	\$ 2,702.75 451,479.20 265,578.82 2,184.00 145,451.40	
Total Assets			\$867,396.17
FUNDS			
General Funds Permanent Funds	\$448,950.14 278,728.20		
TotalLess Deficit in Income and Expense Acct	727,678.34 5,733.57	721,944.77	
Hospital and Equipment Fund	_	145,451.40	
Total Funds			\$867,396.17
TOTAL CASH RECEIPTS AN FOR YEAR ENDING DE			TS
Cash balance from last year		\$ 76,479.92 61,281.95 6,500.00	\$ 435.25
Total Receipts			144,261.87
Total Cash			\$144,697.12
PAYMENT:			
On account of Income and Expense Investments purchased On account of Beverly Real Estate On account of Ladies' Aid Committee	\$ 82,213.49 57,449.98 2,184.00 146.90		
Total Payments			141,994.37
Cash Balance, December 31, 1939		-	\$ 2,702.75

STATEMENT OF INCOME AND EXPENSES FOR YEAR ENDING DECEMBER 31, 1939

RECEIPTS

	A A C C C C C C C C C C	
Community Federation of Boston	· ·	,
Other Donations	1,260.00	
Committee of the Permanent Charity Fund, Inc.	2,000.00	
A. C. Ratshesky Foundation		
E. F. Fay Estate Income	200.00	
Income from Investments	33,845.26	
TOTAL RECEIPTS		\$ 58,593.26
PAYMENTS		
Children's Hospital \$77,030.01		
Less Credits		
	59,143.35	
Salaries	2,300.04	
Pension	366.00	
Boston Transcript	576.00	
Auditing Hospital and Treasurer's Account	250.00	
1,000 Annual Reports	187.39	
Printing and Postage	55.55	
Vault Rent plus tax	55.00	
Painting Building	890.00	
Other Publicity Expenses	503.50	
Total Payments		\$ 64,326.83
Excess of Payments over Receipts for year ending December 31, 1939		\$ 5,733.57

REPORT OF AUDITOR

I have examined the Treasurer's accounts of the Infants' Hospital for the year ending December 31, 1939 and certify the cash on hand December 31, 1939 has been verified with The First National Bank of Boston; that an examination of the securities kept in The First National Bank vaults has been made and found correct. The income called for by the investments has been received, and payments are supported by checks returned through the bank endorsed by the payee or by other vouchers.

RICHARD POPE,

Auditor.

SCHEDULE 1 "A"

LIST OF INVESTMENT BELONGING TO GENERAL FUNDS

DECEMBER 31, 1939

DECEMBER 31, 1	/3/			· .
BONDS	Due	Rate	Par Value	Book Value
Arkansas Power & Light Co.	1956	5	\$10,000	\$ 9,575.00
Boston & Maine R.R.	1967	5	10,000	9,325.00
Boston & Maine R.R.	1942	5	6,000	6,180.00
Chicago Junction Railways	1940	5	6,000	5,940.00
Columbia Gas & Electric Co.	1961	5	5,000	5,219.62
Consolidation Coal Company	1960	5	4,000	1,000.00
Gatineau Power Company	1969	33/4	5,000	4,912.50
Government of Dominion of Canada	1952	5	10,000	9,950.00
Duluth, Missabe & Iron Range R.R.	1962	$3\frac{1}{2}$	10,000	9,800.00
International Paper Company	1955	6	10,000	9,962.50
Jersey Central Power & Light Co.	1961	1 ¹ / ₂	10,000	10,075.00
Maine Central R.R	1945	1	5,000	5,000.00
North Boston Lighting Cos.	1946 1947	33/4	10,000	9,800.00
Potomac Edison Company	1961	$\frac{3\frac{1}{2}}{4\frac{1}{2}}$	10,000 10,000	10,000.00 9,950.00
Safe Harbor Water Power Co.	1979	$\frac{7}{4}\frac{1}{2}$	10,000	9,691.25
Saguenay Power Co. Ltd	1966	41/4	10,000	10,000.00
Shawinigan Water & Power Co.	1967	41/2	20,000	12,393.75
Southern Railway Co. General Mtg.	1956	6	10,000	9,650.00
United Stock Yards Corp.	1951	41/4	10,000	9,800.00
Western Maryland R.R.	1977	51/2	5,000	4,987.50
Western Massachusetts Companies	1946	31/4	5,000	5,062.50
r.		/ 4	,	
Total				\$178,274.62
				•
STOCKS				
American & Foreign Power Co. Pfd	100 sl	20 = 00		\$ 5,000,00
American Sugar Refining Co. Pfd.	100 sl			\$ 5,000.00 12,625.25
American Superpower Co. Pfd.	200 sl			19,865.00
American Tel. & Tel. Co.	117 s			21,847.30
Arkansas Power & Light Pfd.	100 sl			5,000.00
Central Maine Power Co. Pfd.	200 sl			21,000.00
Consolidation Coal Co. Pfd.		hares		0.
Consolidation Coal Co. Com.	120 sl	nares		0.
Draper Corporation Com.	875 sl	hares		47,673.75
Eastern Gas & Fuel Assoc. 6% Pfd.	200 s	hares		18,600.00
Electric Bond & Share Sec. Co. Com	88 sl	nares		2,000.00
Electric Bond & Share Co. \$5 Pfd.	100 sl			9,223.61
Electric Bond & Share Co. \$6 Pfd.	100 s			10,750.00
General Electric Co. Com.	800 s			29,600.00
General Motors Corp. 5% Pfd.	100 s			12,025.26
Illinois Central R.R. Pfd.	100 s			11,215.00
International Match Realization Co	20 s			176.71
Nashua Mfg. Co. 1st PfdNashua Mfg. Co. 2nd Pfd	100 sl			6,000.00
Saco-Lowell Shops Class A Pfd.	100 sl 150 sl			4,100.00 4,000.00
Saco-Lowell Shops Common	150 sl			1,000.00
Southern Pacific R.R. Common	100 sl			5,000.00
Union Pacific R.R. Pfd.	100 s			8,002.50
United Drug, Inc.	40 s			480.00
United Fruit Co.	100 s			8,020.20
United States Steel Co.	100 s			10,000.00
Total				\$273,204.58
TOTAL GENERAL FUND INVESTMEN	тѕ			\$451,479.20
TOTAL GENERAL FUND INVESTMEN	10			φτ <i>31</i> ,τ/3.40

SCHEDULE 1 "B"

List of Investments Belonging to Permanent Funds

DECEMBER 31, 1939

DECEMBER 51,				
BONDS	Due	Rate	Par Value	Book Value
Alabama Power Company	1967	$4\frac{1}{2}$	\$10,000	\$10,337.50
Bethlehem Steel Co.	1966	33/4	10,000	10,013.94
Carolina Power & Light Co.	1956	5	10,000	10,400.00
Central Pacific R.R.	1949	4	5,000	5,012.50
Central R.R. of Georgia	1959	5	10,000	5,000.00
Columbia Gas & Electric Co.	1952	5	5,000	5,225.87
Eastern Gas & Fuel Associates	1956	4	10,000	9,650.00
Florida Power & Light Co.	1954	5	10,000	9,525.00
Great Northern R.R. Co.	1973	5	10,000	9,250.00
Illinois Power and Light Co.	1953	6	9,000	8,865.00
Lexington & Eastern R.R.	1965	5	3,000	2,977.50
Montana Power Company	1966	33/4	10,000	9,491.35
New York Central & Hudson R.R.	1997	31/2	5,000	4,400.00
New York Central & Hudson R.R.	1998	31/2	5,000	4,800.00
New York, New Haven & Hartford R.R.	1947	4	6,000	6,480.00
New York, New Haven & Hartford R.R New England Power Association	1948 1954	6	2,500 20,000	2,462.74 19,000.00
Northern States Power Co.	1967	$5\frac{1}{2}$	10,000	9,537.50
Pacific Gas & Electric Co.	1964	33/ ₄ 4	5,000	5,100.00
United Drug Company	1953	5	20,000	18,910.83
Wabash R.R.	1975	$5\frac{1}{2}$	12,000	6,000.00
Lawyers Mortgage Investment Trust	1938	5	10,000	4,000.00
Lawyers Mortgage Thy estiment Trust	1/30	,	10,000	1,000.00
Total				\$176,439.73
STOCKS				
Aluminum Co. of America 6% Pfd.	100 sl			\$10,712.50
Boston & Albany R.R. Co.	15 sl			3,070.00
Duquesne Lighting Co. 5% First Pfd	100 sl			9,750.00
Electric Bond & Share Co. Pfd. 6%	100 sl 100 sl			15,981.95
New England Tel & Tel. Co.	25 sl			10,325.00 2,398.34
Pennsylvania R.R.	200 sl			10,000.00
Puget Sound Power & Light Co. Prior Pr. Pfd.	85 sl			7,613.17
Puget Sound Traction Lt. & Pr. Co. Pfd	25 sl			2,581.25
Quincy Market Cold Storage Co. Pfd.	16 sl			1,600.00
Standard Oil Co. of Ohio 5% Pfd.	100 sl			10,300.00
Union Pacific R.R. Co. Com.	25 sl			3,000.00
United Corporation, Pfd.	35 sl			1,806.88
Total				\$ 89,139.09
TOTAL PERMANENT FUND INVESTM	ENTS			\$265,578.82

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Shaw, Miss Miriam	25.00		
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FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

INFANTS' HOSPITAL



FIFTY-EIGHTH ANNUAL REPORT
For the Year 1940



FIFTY-EIGHTH ANNUAL REPORT

1940

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs	\$4.00
Seven days cost	\$28.00
Twenty days cost	\$80.00
One month costs	\$120.00

\$200 runs the whole hospital full of sick babies for one day.

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE MEDICAL DIRECTOR

A T this time attention might properly be directed to a resumé of a few of the clinical and research activities which are in progress for the purpose of adding to our knowledge of the best treatment of the sick infants entrusted to the care of the Infants' Hospital. The research studies are financed by grants in aid, by interested friends and by the Department of Pediatrics of the Harvard Medical School. In the main, therefore, they do not increase the overhead expenses of the Hospital. For example, the grant for the amino acid studies has enabled us to retain constantly a special graduate nurse, extra special nurses, when needed, to defray the daily cost of the study group of infants, and meet the necessary laboratory expenses. Support has also been forthcoming for a number of investigations, among others that dealing with cross infections in the ward and the clinical studies of chronic nutritional disorders in infants.

As regards the studies for lessening the spread of infection from one patient to another by means of ultraviolet rays, it was found that in the cubicles unlighted by ultraviolet lights the incidence of contact infection was about 12.7 per cent whereas in the cubicles protected by these rays the incidence of contact infection was 2.5 per cent. However, the number of patients followed and the duration of these tests, did not justify drawing final conclusions as to the practicability of installing batteries of ultraviolet lights throughout the Hospital. Therefore we are continuing these tests which differ somewhat from those formerly employed in that there is a constant intensity of the rays distributed throughout two of the four wards rather than in single cubicles as heretofore.

As has been mentioned before, investigations are still going forward as regards the addition of amino acids, the digestion products of proteins, to solutions containing water, sugar and salt, important measures which have proved so valuable in saving the lives of infants suffering from severe diarrhea and vomiting. With amino acids the solution is virtually a complete food and can be injected intravenously into infants unable to tolerate even water by mouth. The results obtained so far by its use in both the acute and chronic disorders of nutrition suggest that this new solution may prove to be another and better means for treating infants suffering from such diseases.

Nearly every year there occur in the nurseries of obstetrical hospitals, epidemics of diarrhea in newly-born babies. When not treated promptly and effectively the mortality is high. However, prompt treatment with sugar solution given intravenously, salt solutions injected intravenously and under the skin, transfusions of blood, either singly or in combination as each case



requires, has effectively altered this serious outlook. The value of this form of treatment can be illustrated by the fact that of nineteen such babies recently admitted over a period of a few weeks from nearby institutions, seventeen recovered and only two died. These therapeutic procedures in properly selected cases have become permanent and essential adjuncts to the modern day treatment of infantile diseases.

There are many forms of chronic intestinal indigestion which begin during the first two years of life. Some are curable and some are not. Those which are curable should be recognized early so that proper treatment may be instituted. The diagnosis of the two most common types — celiac disease and pancreatic fibrosis — has often been difficult. Certain aspects of the investigation of this problem are being carried on conjointly with the pathologic department. Recently observations have been made pointing to the importance of the alteration in these diseases of the enzymes, elaborated by the pancreas, which are necessary for normal digestion. Through a clever device it is now possible to secure and determine the presence or absence of these enzymes or digestive juices. So now, by this laboratory procedure, we have a means of differentiating with a certain degree of accuracy between true celiac disease, a condition which may be treated with success, and pancreatic fibrosis, which so far has been invariably fatal.

Several rather novel changes in the care of prematures have been adopted. Formerly each premature infant was fed and the temperature taken six times a day. It has been shown that the premature infants have done equally well when one night feeding has been omitted and the temperature is taken only four times a day. This change in routine has relieved the nurses considerably especially during the night hours.

In attempting to explain the increase in the number of prematures admitted this year (106 as compared with 64 in 1939), Dr. S. H. Clifford, who has followed the incidence of birth of premature infants in Massachusetts for a number of years, believes that this increase cannot be explained on the basis of a greater number of such babies born in the community but must be the result of the publicity and public health program that has directed more and more premature babies into those premature nurseries which are well-equipped to give adequate medical care and nursing service.

It is regrettable that, owing to the necessity of limiting the daily quota to ten beds, it has not been possible to admit all premature infants who have applied, particularly unfortunate as the mortality in the air-conditioned nursery continues to be so low.

Likewise, a sufficient number of beds have not been available to meet the daily demand for other infants needing hospital care. During an observation period of two months over seventy babies were turned away. However even in the face of this situation the total number of patients cared for has exceeded the total number in former years, — that is, 786 as compared to 746 in 1939. The average number of patients daily has been 42 as compared with 35 in 1939. These figures indicate better than words the heavy responsibility accepted by the medical and nursing personnel. Critically ill infants or those requiring emergency care are never refused.

Though the theory which led to the construction of the low pressure chamber a few years ago for the treatment of patients suffering from acute aspiratory obstruction was found to be correct, physiological reactions in both the sick patient and normal subject made this low pressure treatment impractical for clinical use. The reactions observed in the normal subjects clearly defined certain limitations of high altitude flying which had previously been discussed but not adequately demonstrated under controlled experimental conditions. These interfering complications which included middle ear disturbances, "boiling" of the body fluids, and oxygen lack have now become of particular importance in aerial warfare. They are such as to make combat flying above 25,000 feet extremely hazardous and probably to preclude altitudes greater than 32,000 feet in aerial warfare.

The teaching of undergraduate and graduate students has continued as in the past. Graduate teaching continues to become more and more recognized in the training of pediatricians and this is a problem which we are keeping constantly before us in an attempt to maintain a high standard for the physicians seeking instruction here.

In the fall of 1940, Dr. Charles F. McKhann left Boston to accept an appointment as Professor of Pediatrics and Communicable Diseases at the University of Michigan. Dr. McKhann has been active in the development of the work at the Infants' Hospital since 1923 and his leaving to fill this post of great responsibility has been keenly felt by the medical and nursing staffs and the many friends he made during his sojourn here.

Appreciation is expressed to the Director of the Hospital for his understanding and helpfulness in making it possible to meet best the many problems which arise in ministering to sick babies. We are grateful to the Ladies' Aid Society and to the Board of Directors of the Hospital for their continued support. Acknowledgment is made to the members of the nursing and medical staff and the social service worker, for their stimulating interest and cooperation in sharing the responsibilities of the medical care of patients, of research, and of teaching.

Respectfully submitted,

Kenneth D. Blackfan,

Medical Director.



MEDICAL STATISTICS

Number of patients remaining in the Hospital Dec. 31, 1939	. 32	
Number of patients admitted during the year 1940		
Number of patients discharged during the year 1940		775
Number of patients remaining in the Hospital		10
Dec. 31, 1940		43
	818	818
	0.10	010
Number of patients — weekly rate — \$24.50 to \$35.00	0	
Number of patients — weekly rate — \$24.50		
Number of patients — reduced rate per week — 50c to		
\$24.50	644	
Number of patients — free	54	
Total number of Hospital days	15,575	
Average number of patients daily	42+	
Average days' stay	20	
DISCHARGED		
Relieved	548	
Unrelieved		
Transferred to other hospitals		
Discharged on parents' own responsibility or against advice		
Died		5.4%)

27 died in a few hours 19 died in less than 24 hours 11 died in less than 48 hours 47.5% died in less than 48 hours.

G. von L. Meyer,

Director.

REPORT OF THE NURSING SERVICE

THERE have been no additions to the staff during 1940. In 1939 we had an unusually good illness record, and in the year's report expressed the hope that the installation of the illuminators designed to decrease the bacterial content of the air would help to decrease infections among the staff as well as the patients. However, our illness record this year shows:

An average of .96 student off daily for illness or leave of absence following illness, as compared with .7 in 1939.

96 days of illness and 23 days of leave of absence for or following illness for the graduate staff, as against $33\frac{1}{2}$ days of illness and 26 days of leave of absence in 1939.

Despite Mark Twain's comment that "statistics is the art of saying precisely what you do not know," statistics are useful for comparative purposes in indicating trends. It is for this reason that we are comparing some statistics for the past three years, which reflect the amount of nursing service necessary to meet the needs of the Infants' Hospital.

	1938	1939	1940
Number of patients	723	746	786
Patients' days		12,939	15,575
Prematures	62	64	106
Intravenous injections	528	358	621
Hypodermoclyses	456	275	554
Constant drips	34	27	65
Transfusions	322	316	467
X-rays	814	882	999
Fluoroscopes	. 876	1,101	1,097

In addition to the significant increase in the number of patients' days, attention is directed toward the increase also of time-consuming treatments. Our time studies show that to give an intravenous injection it takes the time of two nurses for twenty-four minutes. The injection is usally accompanied by a hypodermoclysis, and one nurse must remain for fifteen minutes longer. When a transfusion is given it takes the time of two nurses for twenty-seven minutes. These figures, however, do not include the necessary preparation of the patient and returning him to his bed, nor the time necessary for the sterilization and preparation of the equipment and solutions used.

Another phase which is not indicated by the statistics is the change from little use of medication at the Infants' Hospital to a widespread use of some of the newer forms of life-saving chemicals. The increase in the number of constant drips, by which salt solution is being introduced constantly into the vein for a period of hours, is probably accounted for by the metabolism studies, and in such cases these children must have constant nursing care and the regular staff is supplemented by special nurses. The increase in the figures for the X-Ray Department also speak for themselves. Each time an infant goes to X-Ray he must be accompanied by either a nurse or a ward helper. One must figure on not less than one-half hour for a visit. All of these changes require more nursing service, and the present staff of the Infants' Hospital is not sufficient in number adequately to cover the needs.

Two of the pressing problems which concern the School of Nursing are the care of premature babies and the work in the Milk Laboratory, both

from the point of view of the care of patients and the supervision of student nurses. At the present time the graduate nurse in charge of the Milk Laboratory is also in charge of the premature babies. It is an extremely unsatisfactory arrangement. Dr. Blackfan has pointed out many times that feeding is one of the most important factors in the basic care of infants and the necessity for having an experienced nurse who can give constant and continuous supervision to the preparation and serving of their daily food. All student nurses must have experience in the Milk Laboratory, and the only stable full-time person in the Milk Laboratory is the ward helper, since the graduate nurse must devote part of her time to the premature infants. The situation is being further complicated by the change in the number of premature babies admitted. It is practically a chronic state of affairs to have eight to ten premature babies. In the last five years we have doubled the number of premature babies admitted. The result has been that we have had to have too many persons going into the Premature Nursery, and this is not compatible with the best standards.

Hospitals naturally are interested in costs, as well as the adequacy of nursing service and the achievement of the educational standards for which they have assumed responsibility. The School of Nursing furnishes nursing care for patients through its student nurses, and through this nursing care also contributes to the research studies which are so important a part of the work of the Infants' Hospital. In return the student nurses receive necessary nursing education, both in practice and theory, and maintenance. The hours of care furnished by student nurses reach a significant figure in the course of a year. As part of a study of The Children's Hospital School of Nursing it was estimated that student nurses gave in a single year 57,779.5 hours of nursing service to the Infants' Hopital. This figure was based on six sampling periods in which the actual hours were tabulated for one week every two months. Most of the students at the Infants' Hospital are affiliating students in the latter part of their second year or in their third year of training. It is believed that their service is about seventy-five per cent as effective as graduate service. In other words, it would take a student one hundred minutes to do something which a graduate could do in seventy-five minutes. The replacement of these student hours by graduate hours, translated into dollars and cents, would be

 $57,779.5 \times .75$ (effectiveness factor) x \$.46 (unit cost) per hour = \$19,933.92

This unit cost per hour of \$.46 was arrived at by taking the salary of a general duty nurse with cost for maintenance and other charges and finding the unit cost per hour for her service. The cash value of student services is considerably less than the cost of student education and maintenance. However, if all of this student service were replaced by graduate service, it could not be done exactly on this basis, as in some instances replacement would have to be on the basis of one graduate for one student. For example, a student night nurse would have to be replaced by a graduate night nurse.

The School of Nursing continues to appreciate the friendly interest of the Ladies Aid Committee in the school and graduate staff as evidenced by

their participation in the teas.

Respectfully submitted,

Stella Goostray, Superintendent of Nurses.

OFFICERS AND DIRECTORS FOR 1941

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Secretary

JOHN M. HALL 30 State Street

Assistant Secretary

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Treasurer

LINCOLN BAYLIES
441 Stuart Street

HENRY K. WHITE - Assistant Treasurer

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Finance Committee

LINCOLN BAYLIES

CHARLES M. ROTCH

Hospital Director
George von L. Meyer

Medical Director
Kenneth D. Blackfan, M.D.

Superintendent of Nurses Miss Stella Goostray, R.N.

CONSULTANTS

Physicians
WILLIAM H. HOWELL, M.D.
FRITZ B. TALBOT, M.D.

Otolaryngologist
D. Crosby Greene, M.D.
Roentgenologist
Merrill C. Sosman, M.D.

ACTIVE STAFF

(For the academic year 1940 - 41)

Physicians

Bronson Crother, M.D. Louis K. Diamond, M.D. James L. Gamble, M.D. Lewis W. Hill, M.D. RICHARD M. SMITH, M.D. *HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Physicians

ALLAN M. BUTLER, M.D. RANDOLPH K. BYERS, M.D. JOHN A. V. DAVIES, M.D.

R. CANNON ELEY, M.D. CHARLES D. MAY, M.D. CLEMENT A. SMITH, M.D.

Assistant Physician CHARLOTTE L. MADDOCK, M.D.

Surgeon

WILLIAM E. LADD, M.D.

Associates

ROBERT E. GROSS, M.D. FRANC INGRAHAM, M.D. THOMAS H. LANMAN, M.D.

Pathologist
S. Burt Wolbach, M.D.

Associate
Sidney Farber, M.D.

Otolaryngologists
HAROLD G. TOBEY, M.D.
CARLYLE G. FLAKE, M.D.

Associate
Charles I. Johnson, M.D.

Assistant
Charles F. Ferguson, M.D.

Research Associate Laryngologist LYMAN G. RICHARDS, M.D.

Psychologist
ELIZABETH E. LORD, Ph.D.

Supervisor of Nursing
Miss Harriet Russell, R.N.

Orthopedic Surgeon Frank R. Ober, M.D.

Associate
WILLIAM T. GREEN, M.D.

Bacteriologist

LEROY D. FOTHERGILL, M.D.

Associate

JOHN A. V. DAVIES, M.D.

Ophthalmologist
EDWIN B. DUNPHY, M.D.

Associates

PAUL CHANDLER, M.D.

EDWIN B. GOODALL, M.D.

TRYGVE GUNDERSEN, M.D.

Dermatologist
E. LAWRENCE OLIVER, M.D.

Roentgenologist
George M. Wyatt, M.D.

Associate
HUGH F. HARE, M.D.

Social Service

MISS MARION HALL

Social Service Worker Miss Emily J. Marsh

^{*} On leave of absence.

LADIES' AID COMMITTEE OFFICERS FOR 1941

Chairman MRS. ALFRED KIDDER, II

Vice-Chairmen

MRS. JOHN S. AMES, JR.

MRS. CHARLES F. ADAMS, JR.

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MRS. CHARLES F. HOVEY

Assistant Secretary
MRS. WILLIAM S. KEMBLE

Treasurer MRS. FRANKLIN KING

Assistant Treasurer
MRS. CHARLES E. CHANNING

Committee in Charge of Nurses' Teas MRS. CHARLES C. CUNNINGHAM

House Committee
MRS. THEODORE CHASE

Knitting and Sewing Committee
MISS ELSIE BREWER

Visiting Committee
MRS. FORRESTER A. CLARK

Social Service Representative MRS. JOHN S. AMES, JR.

LADIES' AID COMMITTEE FINANCIAL REPORT

YEAR 1940

MRS. CHARLES E. CHANNING, Treasurer

Dues	\$ 495.65
Dues	
Donations	353.00
TOTAL RECEIPTS	\$1,613.65
DISBURSEMENTS	
	\$ 37.40
Postage and Printing	892.99
Telephone and Telegraph hills — Paul White Concert 1939	13.79
Share of Teas	75.00
Miss O'Brien's fee	140.00
Bank Service Charge	1.09
Check cashed Jan., 1940, outstanding Dec., 1939	3.60
_	
TOTAL DISBURSEMENTS	\$1,163.87
January 1, 1941 — Cash Balance	\$ 449.78

LADIES' AID COMMITTEE - ANNUAL REPORT

DURING the year 1940 the Ladies' Aid Committee of the Infants' Hospital has met regularly as usual. The meetings have been well attended and members have shown much interest in the Hospital.

It was decided to hold no money-raising entertainment during the year, but notices were sent to members stating that contributions in addition to the regular dues would be greatly appreciated. The response was most generous.

We have not employed a publicity agent this year, due to there being no entertainment.

The Gardner House teas for the nurses have been held regularly on the third Tuesday of each month. A special Christmas tea was held on December 17th which included the Doctors. A pianist from Ruby Newman's Orchestra played during the tea while all the guests joined in singing.

The Committee has been interested in the repainting and redecorating of various parts of the Hospital. The Mother's Waiting Room was re-done with new lamp shades, couch-cover, plants and curtains, under the supervision of the House Committee.

The Knitting and Sewing Committee purchased a large amount of wool wholesale and a number of members are knitting sweaters and bonnets for the babies according to directions.

We have had a few resignations during the year and we are pleased to have twenty new active members.

Respectfully submitted,

Anita H. Hovey, Secretary.





Christm



Cheer





MEMBERS OF THE CORPORATION

AGASSIZ, MRS. RODOLPHE L. ALLEN, MRS. THOMAS AMES, MRS. JOHN S., JR. AMORY, MRS. F. I. ANDERSON, MRS. LARZ

BARTLETT, MRS. MATTHEW
BARTLETT, NELSON S., JR.
BARTLETT, MRS. NELSON S., JR.
BAYLIES, LINCOLN
BEALE, ARTHUR M.
BELL, MRS. STOUGHTON
BIGELOW, MRS. EDWARD L.
BLACKFAN, DR. K. D.
BOARDMAN, MRS. E. A.
BRADLEY, MRS. J. GARDNER
BREMER, MRS. THEODORE G.
BURKE, MRS. EDMUND J.

CAVE, MRS. EDWIN F.
CHAPIN, MRS. JOHN R.
CHEEVER, MRS. DAVID
CLARK, MRS. R. F.
CLARK, MRS. R. J.
CONVERSE, MISS E. N.
CROWNINSHIELD, MRS. F. B.
CURTIS, MRS. ALLEN
CURTIS, MRS. E. R.
CURTIS, MRS. LOUIS
CUTLER, MRS. ROGER W.

DANE, MRS. ERNEST B., JR. DE FORDE, MISS ALICE DERBY, HASKET DEVENS, CHARLES

ELIOT, MRS. SAMUEL ELY, MRS. P. V. R.

FORBES, MRS. ALLAN FORBES, F. MURRAY FROTHINGHAM, MRS. LOUIS A.

GASTON, MRS. WILLIAM A.

Hall, Mrs. John L.
Hall, John M.
Hamlen, Mrs. Nathaniel
Hamlen, Mrs. P. M.
Harrington, Mrs. Charles
Heard, Mrs. John
Higginson, Mrs. F. L.
Homans, Mrs. John
Howes, Mrs. Osborne
Hunnewell, F. W.
Hunnewell, Mrs. H. S.

IASIGI, MRS. MARY V. IDE, MISS E. K.

JACKSON, MRS. JAMES JACKSON, MRS. JAMES, JR.

KAUFMANN, MRS. KARL F. KIDDER, MRS. ALFRED, II KIMBALL, MRS. M. M. KING, MRS. GELSTON T.

LADD, MRS. WILLIAM E.
LAWRENCE, REV. WILLIAM
LEVERONI, JUDGE FRANK
LIGGETT, LOUIS K.
LOVETT, MRS. R. W.

MERRIMAN, MRS. ROGER B. MEYER, GEO. VON L. MEYER, MRS. F. S. MORSE, DR. JOHN LOVETT MOTLEY, MRS. E. PREBLE

NICKERSON, MRS. ROLAND W.

O'CONNELL, P. A.

PALMER, MRS. HENRY W.
PALMER, HENRY W., JR.
PALMER, MRS. HENRY W., JR.
PARKER, MRS. F. S.

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SCOTT, MRS. HENRY R.
SCOTT, MRS. HUGH D.
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STOCKTON, MRS. PHILIP

TALBOT, MRS. FRITZ B.
TARBELL, MRS. JOHN F.
THACHER, MRS. T. C.
THORNDIKE, MRS. AUGUSTUS
TOWER, MISS E. M.
TUDOR, MRS. HENRY

WARREN, MRS. FISKE WARREN, MRS. S. D. WEBSTER, EDWIN S. WINDELER, MRS. G. H.

REPORT OF THE SOCIAL SERVICE DEPARTMENT

DURING the year 1940 Miss Emily J. Marsh continued the social work in the Infant's Hospital on a part time basis in conjunction with similar duties on the medical wards of The Children's Hospital. She first came to the department in October 1939, a well-trained medical social worker from the New York School of Social Work with several years experience at the Presbyterian Hospital in New York.

For the year, she has had ninety-three cases referred to her by the doctors, which required intensive case work including study of the situation, with home visits and a plan for after care worked out with the doctor according to the medical needs. The largest number of babies coming to the attention of the Social Service worker presented nutritional and feeding problems with a variety of social situations. These social problems were important in the individual cases, either because of containing factors which may have contributed to the disease, or which had to be taken into consideration and perhaps modified in order to carry out proper treatment. The following story may illustrate the sort of problems arising and the type of work which is being done:

A poorly cared for, very dirty, thirteen-months-old baby with a chronic nutritional disturbance, was referred to the social worker by the doctor at the time of her second admission to the hospital. She was in as poor physical condition as she had been at the time of her first admission three months before. It was found that the father was unable to work because of his health and that the family consisting of the parents, the patient and a three-year-old brother were being supported by public aid. They were living in one furnished room which was dark and dirty and many complaints had been made that the mother was neglecting the children.

Several social agencies had been trying to improve conditions without success and there had been the threat of calling in the Society for the Prevention of Cruelty of Children. Instead of threatening the mother further, the worker attempted to understand her and to help her work out some of her problems in regard to the children. She was aided in finding an apartment for the family and in furnishing it. This was the first home of her own she had had since her marriage. The baby was temporarily discharged to the care of an aunt where she remained until a new home was established. When last seen the baby was doing well and the mother was proud of her home and the baby's satisfactory progress towards health.

Aside from these cases a number of others not counted statistically have had reviews of the social situation and have been given various minor services.

No attempt has been made to cover the entire number of patients coming into the hospital or any special diagnostic group. The responsibility has rested with the doctors to pick out those cases which seemed to need social service help. This has apparently been a sound principle of selection and one which has worked out for the better intergradation of medical and social problems.

We hope, however, during the coming year to give a more careful analysis of the type of social problems which arise at the Infant's Hospital to see if we are giving the best possible service in those cases which need it the most.

Marion W. Hall,

Director.





FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1940

ASSETS

Cash	\$ 18,776.28	
Investments: General Fund\$466,829.99		
Permanent Fund 277,559.30		
Thomas Morgan Rotch, Jr., Memorial Hospital	724,389.29	
and Equipment	145,451.40	
TOTAL ASSETS		\$888,616.97

LIABILITIES AND FUNDS

Children's Hospital — Current Account	\$ 10,722.56
General Fund	447,808.99
Permanent Fund	279,374.45
Beverly Farms (Massachusetts) Real Estate Fund	5,259.57
Hospital and Equipment Fund	145,451.40

TOTAL LIABILITIES AND FUNDS

\$888,616.97

STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1940

RECEIPTS

Income from Investments	\$	34,695.58		
Donations:				
Greater Boston Community Fund\$	22,400.23			
Permanent Charity Fund	2,000.00			
Direct Donations for General Purposes	535.00			
Eugene Fay Trust Fund	200.00			
Ladies' Aid Committee	140.00			
Grosberg Family Charity Fund	100.00			
A. C. Ratshesky Foundation	155.00			
Charles A. Dean Welfare Trust	50.00			
		25,525.23		
Income — Children's Hospital		18,836.00		
Tomas December			4	70.056.01
Total Receipts			P	79,056.81

PAYMENTS

Expense — Children's Hospital	\$	80,948.74		
Salaries	•	2,300.00		
Publicity and Advertising		1,034.00		
Auditing		250.00		
Annual Reports (1,000 copies)		169.50		
Office Supplies and Expenses		63.65		
Miscellaneous Expense		50.00		
Pension		31.00		
Insurance		25.18		
Printing and Stationery		11.35		
·		2 2 2		
TOTAL PAYMENTS			\$	84,883.42
Every of Poyments over Pessints for year anding				
Excess of Payments over Receipts for year ending			ø	5.007.71
December 31, 1940			Þ	5,826.61

AUDITOR'S REPORT

We have examined the Treasurer's books and records of the Infants' Hospital for the year ended December 31, 1940. In connection therewith we examined or verified independently the cash balances, bonds and stocks representing the investments of the funds.

In our opinion, the balance sheet and statement of income and expense submitted herewith set forth the financial condition of the Hospital at December 31, 1940, and the results of its operations of the year then ended.

GREATER BOSTON COMMUNITY FUND Auditors.

SCHEDULE 1 "A"

Investments Belonging to the General Fund

December 31, 1940

December 31,	19+0			
BONDS	Due	Rate	Par Value	Book Value
Arkansas Power & Light Company	1956	5	\$10,000	\$ 9,575.00
Boston & Maine Railroad—1st Mortgage	1960	4	3,200	3,200.00
Boston & Maine Railroad—Income Bonds	1970	$4^{1/2}$	8,000	7,505.00
Columbia Gas & Electric Company	1961	5	5,000	5,219.62
Consolidated Coal Company	1960	5	4,000	1,000.00
Duluth, Missabe & Iron Range Railroad	1962	$3\frac{1}{2}$	10,000	9,800.00
Gatineau Power Company	1969	33/4	5,000	4,912.50
Government of Dominion of Canada	1952	5 5	10,000	9,950.00
Illinois Power & Light International Paper Company	1956 1955	6	6,000	6,255.00 9,962.50
Jersey Central Power & Light	1965	3 1/2	10,000 10,000	10,250.00
Maine Central Railroad	1945	4	5,000	5,000.00
New York Central Railroad	1946	33/4	10,000	9,800.00
North Boston Lighting Companies	1947	$3\frac{1}{2}$	10,000	10,000.00
Pennsylvania Railroad	1970	33/4	5,000	4,900.00
Potomac Edison Company	1961	41/2	10,000	9,950.00
Safe Harbor Water Power Company	1979	41/2	10,000	9,691.25
Saguenay Power Company, Ltd.	1966	41/4	10,000	10,000.00
Shawinigan Water & Power Company	1967	$4\frac{1}{2}$	20,000	12,393.75
Southern Railway Co., General Mortgage	1956	4	10,000	9,650.00
United Stock Yards Corp.	1951	$4\frac{1}{4}$	10,000	9,800.00
Western Maryland Railroad	1977	$5\frac{1}{2}$	5,000	4,987.50
Total Bonds			\$186,200	\$173,802.12
	No. of			
STOCKS	Shares			
American & Foreign Power Co. Pfd.	100			\$ 5,000.00
American Sugar Refining Co. Pfd	100			12,625.25
American Superpower Co. Pfd.	200			19,865.00
American Telephone & Telegraph Co.	117			21,847.30
Arkansas Power & Light Pfd.	100			5,000.00
Central Maine Power Co. PfdConsolidation Coal Co. Pfd	200 30			21,000.00
Consolidation Coal Co. Com.	120			0
Draper Corporation, Com.	875			47,673.75
Eastern Gas & Fuel Assoc. 6% Pfd	200			18,600.00
Electric Bond & Share Sec. Co. Com.	88			2,000.00
Electric Bond & Share Co. \$5. Pfd.	100			9,223.61
Electric Bond & Share Co. \$6. Pfd.	100			10,750.00
General Electric Company Com.	800			29,600.00
General Motors Corp. 5% Pfd.	100			12,025.26
Illinois Central Railroad Pfd.	100			11,215.00
International Match Realization Co.	20			0
Nashua Mfg. Co. 1st Pfd.	100			6,000.00
Nashua Mfg. Co. 2nd Pfd.	100			4,100.00
Saco-Lowell Shops, Class A, Pfd.	150			4,000.00
Saco-Lowell Shops, Common	150			1,000.00
Southern Pacific Railroad, Common	100			5,000.00
Union Pacific Railroad, Pfd.	100			8,002.50
United Drug, Inc.	40			480.00
United Fruit Company	100 100			8,020.20 10,000.00
TOTAL STOCKS				\$273,027.87
Total Crypp or France Inc.				\$146.000 DS
TOTAL GENERAL FUND INVESTMENTS				\$446,829.99

SCHEDULE 1 "B"

Investments Belonging to the Permanent Fund

December 31, 1940

BONDS	Due	Rate	Par Value	Book Value
Alabama Power Company	1967	$4\frac{I}{2}$	\$10,000	\$10,337.50
Appalachian Electric Power	1963	4	10,000	11,174.06
Central Pacific Railroad	1949	4	5,000	5,012.50
Central Railroad of Georgia	1959	5	10,000	5,000.00
Eastern Gas & Fuel Associates	1956	4	10,000	9,650.00
Elgin, Joliet & Eastern Railroad	1970	$3\frac{1}{4}$	10,000	10,150.00
Florida Power & Light Company	1954	5	10,000	9,525.00
Great Northern Railroad Company	1973	5	10,000	9,250.00
Illinois Power & Light Company	1953	6	9,000	8,865.00
Lawyers Mortgage Investment Trust	1938	5	8,075	2,075.00
Lexington & Eastern Railroad	1965	5	3,000	2,977.50
Louisville & Nashville Railroad 1st	40.70	$4\frac{1}{2}$	5,000	5,000.00
Minnesota Power & Light Company	1978	$4\frac{1}{2}$	8,000	8,321.23
Montana Power Company	1966	33/4	10,000	9,491.35
New York Central & Hudson Railroad	1997	$3\frac{1}{2}$	5,000	4,400.00
New York Central & Hudson Railroad	1998	$3\frac{1}{2}$	5,000	4,800.00
New York, New Haven & Hartford Railroad	1947	4	6,000	6,480.00
New York, New Haven & Hartford Railroad	1948	6	2,500	2,462.74
New England Power Association	1954	51/2	20,000	19,000.00
Northern States Power Company	1967	$3\frac{1}{2}$	10,000	9,537.50
Pacific Gas & Electric Company	1964	4	5,000	5,100.00
Pennsylvania Railroad	1970	33/4	5,000	4,900.00
United Drug Company	1953	5 5T/	20,000	18,910.83
Wabash Railroad	1975	$5\frac{1}{2}$	12,000	6,000.00
Total Bonds			\$208,575	\$188,420.21
STOCKS Aluminum Co. of America 6% Pfd	No. of Shares 100 15 100 100 25 200 85 25 16 100 25			\$10,712.50 3,070.00 15,981.95 9,750.00 10,325.00 2,398.34 10,000.00 7,613.17 2,581.25 1,600.00 10,300.00 3,000.00
United Corporation, Pfd	35			\$89,139.09
TOTAL PERMANENT FUND INVESTMENTS				\$277,559.30

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Mrs. Theodore Chase	Miss Phyllis Howe
Mrs. Frederic C. Church, Jr.	Mrs. James M. Hunnewell
Mrs. Forrester A. Clark	Mrs. G. Newell Hurd
Mrs. Henry C. Clark	Mrs. Benjamin Huntington
Mrs. Nathaniel T. Clark	Mrs. Mark Jouett
Mrs. Robert F. Clark	Mrs. Edmund S. Kelley, Jr.
Mrs. Robert J. Clark	Mrs. Frederick B. Kellogg
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Abbott, Mrs. Gordon	25.00	Chapin, Mrs. Henry B.	10.00
Abbott, Mr. Gordon, Jr	50.00	Chase, Arthur T.	4.00
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	100.00	City and County Employees	15.00
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	100.00	Mary C.	2.00
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Ames, Mrs. Oliver	25.00	Clark, Mr. and Mrs. Robert J	25.00
Amory, Mr. and Mrs. Francis I	50.00	Clarke, Mr. and Mrs. Philip M	25.00
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		Converse, Mrs. Costello C	100.00
Bacon, Mr. and Mrs. Charles		Converse, Miss Eliza Nott	5.00
Edward	10.00	Coolidge, Mr. and Mrs. J.	
Baer, Mrs. Louis	10.00	Templeman	50.00
Baldwin, Mrs. George S	5.00	Countway, Francis A.	
Barbour, Miss Julia A.	20.00	Craig, Mrs. Helen M.	50.00
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Beal, Miss Edith L.	5.00	Curtis, Mr. and Mrs. Louis	25.00
	250.00	Curtis, Mrs. Louis, Sr	25.00
Beal, Mrs. William DeFord	50.00	Cutler, Mr. and Mrs. Roger W	
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Bemis, Albert Farwell Charity		Dalton, Henry R	50.00
Trust	15.00	Damon, J. Linfield	10.00
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Bowden, Mrs. Herbert L.	15.00	Dexter, Mr. and Mrs. William	50.00
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Bremer, Miss Sarah F.	25.00	J	
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Carters Ink Co. and Employees	1.00	Febiger, William S. Company	150.00
Carter, John & Co., Inc.	5.00		200.00

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Ferguson, Mr. and Mrs. Bennett S.		Houghton, Mr. and Mrs.	
Fessenden, Mr. and Mrs. Sewall H. First National Bank of Boston and	200.00	Frederick O.	25.00
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Hobbs, Mr. and Mrs. Franklin W.	15.00	Mead, Mrs. F. S.	25.00
Holland, Mrs. Edward G	25.00	Meadows, Mr. W. J.	10.00
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Hollingsworth, Amor, Jr	40.00	Meigs, Mrs. M. S.	2.50
Holmes, Mr. and Mrs. Edward J.	5.00	Merrill, Mrs. Luther M	10.00
Hopkins, Miss Emma A	5.00	Metcalf, Mrs. Thomas N	50.00
Hornblower, Mr. and Mrs. Henry	200.00	Meyer, Mrs. Slatonstall	10.00

Meyer, Mrs. Saltonstall	10.00	Sears, Mrs. Helen N	10.00
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Moore, Mr. and Mrs. Edward C.	5.00	Shepherd, Miss Emily B.	25.00
Moors, Mr. and Mrs. Arthur W	25.00	Sherburne, Mrs. Maud T	
Morse, Mr. and Mrs. Arthur H	5.00	Sias, Mrs. Charles D.	10.00
Moseley, Mrs. F. S.	200.00	Slattery F T Company	50.00
Motley, Mr. E. P.	25.00	Slattery, E. T. Company	105.00
Motley, Mr. and Mrs. J. Lothrop	15.00	Slayton, Miss Maud S	10.00
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		Smith, Dr. and Mrs. Clement A	125.00
Newell, Dr. Franklin S	25.00	Smith, Miss Ida C	5.00
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Nickerson, Mrs. Roland	50.00	Spaulding, Mrs. William S	25.00
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Orlandini, Mrs. Vittorio	5.00	Stackpole, Mr. and Mrs. J. Lewis	5.00
	3.00	State Employee Group	5.00
Paine, John B.	50.00	Stearns, R. H.	5.00
Palmer, Mr. and Mrs. Henry W.	100.00	Steinert, Mrs. Alexander	5.00
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Parker, Mrs. J. Harleston	25.00	Stockton, Mr. Philip	300.00
Parker, Mr. and Mrs. William		Stone, Miss Mary P.	100.00
Amory	100.00	Strauss, Mrs. Ferdinand	10.00
Parks, Mrs. William A	20.00	Sturgis, Mrs. S. Warren	10.00
Peavy, Mrs. Leopold	5.00	Sullivan, Miss Mary G.	5.00
Peters, Mrs. W. Y.	10.00	Swift, Mr. and Mrs. George H	100.00
Pfaelzer, Mrs. Franklin T	10.00	Sylvester, Mrs. Joseph S	50.00
Phelan, Mrs. James J	25.00		
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Pitman, Mr. and Mrs. Harold A.	10.00	Thorp, Miss Alice A	10.00
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		Tuckerman, Mr. and Mrs.	
Railway Express Employees	4.00	Bayard, Jr.	100.00
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Ratshesky, Mrs. Theresa S	5.00	Sugar Refinery Employees	10.00
Reed, Miss Emily S	15.00		
Reed, Miss Ida B.	15.00	Vaughan, Miss Bertha H	25.00
Reidy, Mrs. Maurice A	5.00	Vaughn, Walter J	5.00
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Charles F.	10.00	Weld, Mrs. Charles G	25.00
Richardson, Dr. Edward P	25.00	Welch, Mr. and Mrs. Francis C	5.00
Richardson, Mrs. John	5.00	Weld, Mrs. Rudolph	10.00
Richardson, William K	25.00	Whitman, Mr. and Mrs. Wm., Jr.	50.00
Riley, Miss Mabel Louise	75.00	Whitney, Rev. Arthur B	5.00
Rimmer, Mrs. Charles P	25.00	Wiggin, Mr. and Mrs. Arthur M.	15.00
Ripley, Alfred L	40.00	Wiggin, Maude L.	2.50
Robinson, Edward P	5.00	Williams, Mrs. Charles A	5.00
Robinson, Fred N.	5.00	Williams, Roger	25.00
Rotch, Mr. and Mrs. Arthur G		Windeler, Mrs. G. H.	25.00
Rothwell, James Mason	10.00	Winthrop, Miss Clara B.	50.00
Rousmaniere, Miss Mary S	10.00	Winthrop, Miss Katherine	
		V V V V V V V V V V V V V V V V V V V	100.00
Sanderson, E. L.	5.00		100.00
Sargent, Dr. Ara N.	5.00	Wolcott, Mr. and Mrs. S.	25.00
Sayles, Mr. and Mrs. Robert W	10.00	Wood, Mrs. William M.	25.00
Schumaker, Dorothy G.	6.00	Woodard Mrs Apita Clark	75.00 15.00
Scott, Mr. and Mrs. Henry R	15.00	Woodard, Mrs. Anita ClarkWyzanski, M. E. & C. E	25.00
Searle, Miss Martha E	3.00		
Sears, Mr. and Mrs. Francis P	25.00	Zepfler, Louis	5.00

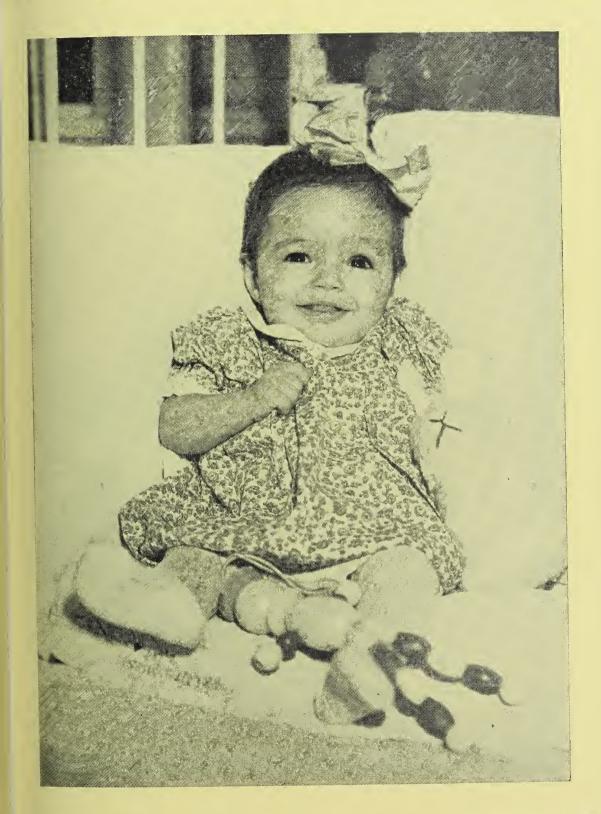


FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

INFANTS' HOSPITAL



FIFTY-NINTH ANNUAL REPORT

For the Year 1941

In Memoriam

DR. KENNETH D. BLACKFAN November 29, 1941

> Medical Director 1923 - 1941

> >

THOMAS MORGAN ROTCH
Professor of Pediatrics

Distinguished as a Teacher, a Clinician, and in Research; a life devoted to the well being of young children.

FIFTY-NINTH ANNUAL REPORT

1941

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs	\$4.00
Seven days cost	\$28.00
Twenty days cost	\$80.00
One month costs	\$120.00

\$200 runs the whole hospital full of sick babies for one day.

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE MEDICAL DIRECTOR

DURING the past year the Staff of the Infants' Hospital has made a devoted effort to sustain the high standards of diagnostic skill and of patient care which Dr. Blackfan established over the eighteen years of his leadership. The several investigations in which he was keenly interested have also been carried forward.

The study of ultraviolet light as a means of preventing cross-infection between ward patients, which was begun by Dr. Charles F. McKhann, was continued throughout the past year by Dr. Glidden L. Brooks, according to a very carefully designed plan which involved innumerable throat cultures on patients and on personnel. Cultures of samples of ward air were also made. The lamps for this study were supplied by the Westinghouse Company. They were placed in the south wing of both the upper and lower wards. The patients in the north wings served as controls. The results of this study do not convincingly support the efficacy of ward air disinfection by this method and for the present at least, it seems wise to put this problem aside.

Dr. Alfred T. Shohl has been continuing his studies of the practicability of giving mixtures of amino acids by intravenous infusion. The amino acids are the units of the chemical structure of proteins. The proteins of the food intake may be regarded as large bundles of these substances which are unfastened by the processes of digestion. The individual amino acids are then absorbed and are used for the building and repair of the body proteins. When there is very severe disturbance of the gastro-intestinal function, as so often happens in infants, the processes of release and absorption of these substances are more or less completely interfered with. In these situations the only way of supplying the amino acids is to introduce them into the blood stream. This amounts to attemping to feed an infant through his veins and may seem a rather bold experiment. But, as you know, the introduction of water, salts and glucose by intravenous infusion is an established procedure and is often dramatically life-saving. So it is quite reasonable to make the same attempt with the amino acids. Dr. Shohl has gone about it very cautiously and has found that if certain rules are observed as regards the concentration of the substances, the total quantity given and the rate of infusion, no untoward effects are observed beyond, occasionally, a slight rise in temperature. As regards benefit, he has produced the direct evidence that an infant can be kept in positive nitrogen balance by this means of supply. A positive nitrogen balance is demonstrated by finding less nitrogen in the excreta that is provided by the amino acids administered. This means that these substances have been utilized, not only to the extent of preventing wastage of body tissues, but to also produce growth. This study has thus had an excellent outcome and gives us a therapeutic procedure which will have a wide utility.

This amino acid therapy will find its application chiefly in the very acute and severe disturbances of nutrition. Dr. Charles D. May has been studying a situation of chronic malnutrition which has long baffled pediatricians and which is known as celiac disease. The word celiac simply refers to the protuberant abdomen which these infants display. In this disease there is a great wastage of the food intake and the infants get into a state of extreme emaciation. Thirty years ago very few of these infants survived. Then it was found that if they were carefully fed a certain type of food many of them would pull through. Recovery, however, was a very slow process usually occupying several years. Dr. May has found that by giving them a crude extract of liver together with a crude extract of yeast, which contains the B. group of vitamins, they can be brought back to a normal state of nutrition within three or four months. This is an important and a brilliant medical discovery. Dr. May does not regard his work as completed.

The crude extracts of liver and of yeast contain a great many individual chemical substances. So what remains to be done is to find out which substance or group of substances is actually responsible for the curative effect of the crude extracts of liver and yeast. This is the present stage of Dr. May's work. He has gone to the war in charge of the laboratory equipment of the Harvard unit. He has left a plan for the progress of this study, which needless to say, will be carefully and diligently followed.

It can be anticipated with certainty that the war will make difficult the maintenance of the high standards of the Infants' Hospital. A reduction of the number of internes and residents will undoubetedly be necessary. This can only be made up for by a larger expenditure of time on the wards by the senior members of a probably greatly reduced staff. But it is not to be doubted that the necessary devotion to the main purpose of the Hospital, the care of its patients, will be forthcoming.



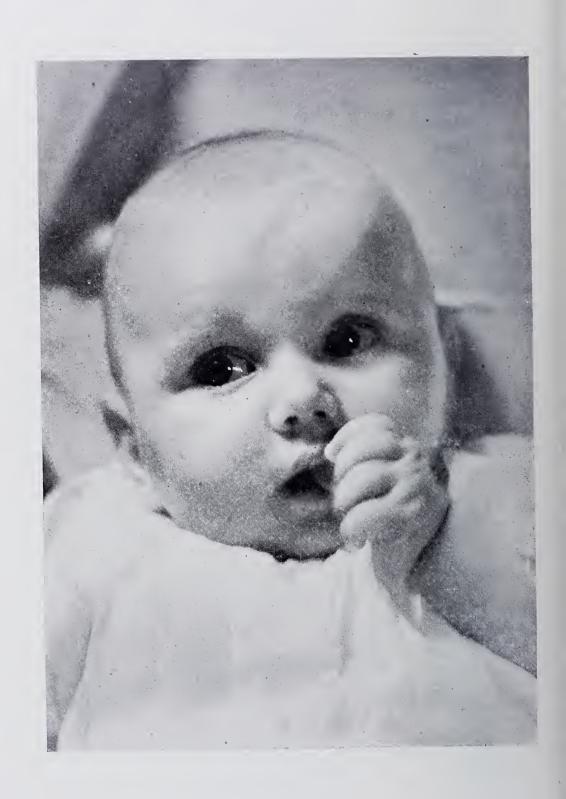
MEDICAL STATISTICS

Number of patients remaining in the Hospital Dec. 31, 1940	43	
Number of patients admitted during the year 1941	664	664 43
-	707	707
Number of patients — weekly rate — \$24.50 to \$35.00 Number of patients — weekly rate — \$24.50 Number of patients — reduced rate per week — 50c to \$24.50 Number of patients — free Total number of Hospital days Average number of patients daily Average days' stay	76 571 17	
DISCHARGED		
Relieved Unrelieved Transferred to other hospitals Discharged on parents' own responsibility or against advice Died	485 32 50 4 93 (14	.0%)

29 died in a few hours 17 died in less than 24 hours 10 died in less than 48 hours 60% died in less than 48 hours

G. von L. Meyer,

Director.





REPORT OF THE NURSING SERVICE

DURING the year 1941, 57 student nurses from The Children's Hospital School of Nursing and approximately 250 students from schools which affiliate with us have received teaching in the care of infants at the Infants' Hospital.

There have been no changes in the supervisory and head nurse staff. With the change in night nurses' hours, from a schedule in which they were on from 7 P.M. to 7 A.M. with two hours off duty after twelve o'clock to a straight shift from 11 P.M. to 7 A.M. with a night off every other week, we lost four hours of service from Infants' Hospital each night. This has been replaced by having a person on half-time at Infants' Hospital and half-time at The Children's Hospital. It is an unsatisfactory arrangement, because it means that the graduate nurse is on the medical wards of The Childrens' Hospital for four hours and then goes over to take care of the prematures, which is not good nursing practice. We believe that in the interest of good nursing care for prematures the person who is now half-time at the Infants' Hospital should be made full-time, when personnel is available.

Although there has been a definite shortage of nurses, our numbers at Infants' Hospital have been kept stable, but we do not know how much longer this will continue so far as graduate nurses are concerned. It does not seem probable that there will be any shortage in the number of student nurses.

Although we had somewhat fewer patients in 1941 than in 1940, the number of time-consuming treatments for the nursing service did not decrease but increased. The comparative figures show:

	1940	1941
Intravenous injections	621	586
Hypodermoclyses	554	596
Constant drips	65	155
Transfusions	467	569
	1707	1906

The illness record for students and graduates is slightly better than in 1940.

I	940	1941
Average number of students off duty daily for ill-		
ness or leave of absence following illness	.96	.95
Total days of illness for graduate staff	96	651/2
Total days of leave of absence following illness for		
graduate staff	23	$16\frac{1}{2}$

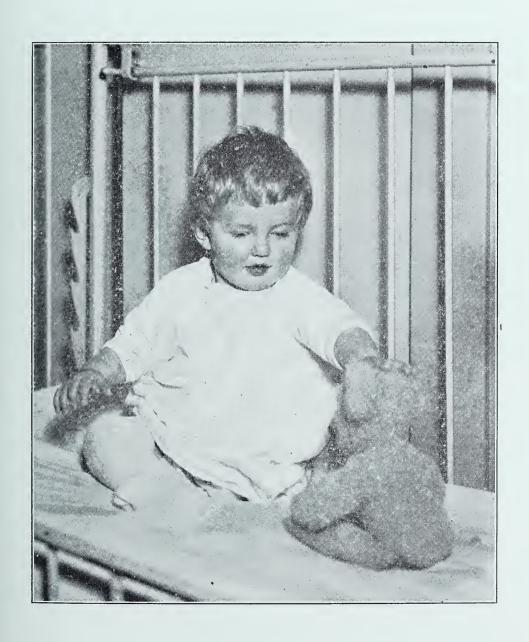
At one period in November the Infants' Hospital really operated in the isolation unit of The Children's Hospital since all infants, except prematures, were transferred, owing to an exposure to chicken pox.

The death of Dr. Blackfan is keenly felt by the nursing staff.

Respectfully submitted,

December 31, 1941

Stella Goostray,
Superintendent of Nurses.



REPORT OF THE SOCIAL SERVICE DEPARTMENT

AGAIN this year social work for patients in the Infants' Hospital has been confined to that group picked by the doctors as especially needing this type of service. Under this plan seventy-four babies have been referred by the doctors for evaluation of home conditions or for help in working out satisfactory plans at the time of discharge. This principle of selection continues from last year but is a departure from that of former years when every baby's social situation was routinely reviewed by the social worker.

Practically all of the group referred to us have been visited in their homes, the parents interviewed on various occasions at home and in the hospital, and the social agencies in the community consulted for information and solicited for aid. Sometimes it requires a long time to work out satisfactory solutions to difficult problems and usually social service has to continue after the child has left the hospital. Fifty-two patients received some Social Service attention anywhere from one to three months while the other twenty-two required help for four months or over.

Again this year the largest number of problems centered around feeding and nutritional disturbance diagnoses. Feeding difficulties develop early and are involved often with a great deal of emotional difficulty especially for the mother. Any baby who refuses food because of illness, or even when there is no organic disease, becomes an object of great concern with undue importance placed on the food intake. For the mother food becomes a measure of success and the symbol of authority; for the child, a means of power and advantage. It is sometimes a slow process to help a mother take a reasonable, understanding attitude towards feeding and develop the proper methods of management.

Besides this type of intensive problem, there are financial needs of families to be met by referral to relief giving agencies, budgetary advice and incidental help from our own funds. For example, we supplied train fare for a patient who needed to come to the hospital, but could not afford the long trip from the western part of the State. On a very cold Saturday afternoon we supplied emergency assistance to a young mother who was without heat or food and who already had one baby in the hospital with pneumonia and another ill at home with a serious ear infection. Also, clothing has been provided from time to time to needy families from a supply donated to us for this purpose.

Other services, such as arranging convalescent care, nursing supervision at home and transportation have been given as the needs arose. The most dramatic baby of the year was the little foundling discovered in a paper bag in the Fenway by a passing workman and brought here for haven and medical treatment. This healthy baby boy, after observation in the hospital

found a name, a foster home and social workers responsible for his future well being through the State Division of Child Guardianship. This illustrates how the social work in the hospital is dependent on and related to the functions and effort of other social agencies in the community.

A student, being trained in medical-social work, has received some of her practical experience under the supervision of the Infants' Hospital Social Worker, who has also contributed to the ward teaching of student nurses by means of case presentations in informal groups. Although sharing her time with The Children's Hospital, the worker actually has her office in the Infants' Hospital and is therefore geographically very accessible to the staff of this institution.

Emily J. Marsh, Social Worker, Infants' Hospital.



OFFICERS AND DIRECTORS FOR 1942

President ARTHUR G. ROTCH 197 Commonwealth Avenue

Secretary CHARLES M. ROTCH 30 State Street

Assistant Secretary HENRY W. PALMER, JR.

Treasurer LINCOLN BAYLIES 441 Stuart Street

HENRY K. WHITE - Assistant Treasurer

DIRECTORS

Mrs. John S. Ames, Jr. Mrs. F. I. Amory Nelson S. Bartlett, Jr. LINCOLN BAYLIES Mrs. Edward L. Bigelow Mrs. F. B. Crowninshield MRS. ERNEST B. DANE, JR. HASKET DERBY CHARLES DEVENS MRS. SAMUEL ELIOT JOHN M. HALL Mrs. Nathaniel Hamlen Mrs. Charles F. Hovey Mrs. JAMES JACKSON, JR.

Mrs. Alfred Kidder II Mrs. WILLIAM E. LADD JUDGE FRANK LEVERONI George von L. Meyer P. A. O'CONNELL HENRY W. PALMER HENRY W. PALMER, JR. MRS. HENRY W. PALMER, JR. F. L. W. RICHARDSON, JR. Mrs. Homer B. Richardson ARTHUR G. ROTCH CHARLES M. ROTCH Mrs. Philip Stockton MRS. S. D. WARREN

MR. HENRY K. WHITE

Finance Committee

LINCOLN BAYLIES

HENRY K. WHITE

CHARLES M. ROTCH

Hospital Director GEORGE VON L. MEYER

Acting Medical Director JAMES L. GAMBLE, M.D.

Superintendent of Nurses MISS STELLA GOOSTRAY, R.N.

CONSULTANTS

Physicians

WILLIAM H. HOWELL, M.D. FRITZ B. TALBOT, M.D. ALLAN M. BUTLER, M.D.

Roentgenologist MERRILL C. SOSMAN, M.D.

ACTIVE STAFF

(For the academic year 1941-1942)

Physicians

Bronson Crothers, M.D. Louis K. Diamond, M.D. Lewis W. Hill, M.D. Clement A. Smith, M.D. RICHARD M. SMITH, M.D. HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D. JOHN A. V. DAVIES, M.D.

Associate Physicians

RANDOLPH K. BYERS, M.D.

R. CANNON ELEY, M.D.* CHARLES D. MAY, M.D.*

Surgeon

WILLIAM E. LADD, M.D.

Orthopedic Surgeon FRANK R. OBER, M.D.

Associate Surgeons

GEORGE D. CUTLER, M.D.
ROBERT E. GROSS, M.D.
FRANC D. INGRAHAM, M.D.
THOMAS H. LANMAN, M.D.*
DONALD W. MACCOLLUM, M.D.

Associate Orthopedic Surgeon

WILLIAM T. GREEN, M.D.

JOHN A. V. DAVIES, M.D.

Pathologist

S. BURT WOLBACH, M.D.

Ophthalmologist

Bacteriologist

EDWIN B. DUNPHY, M.D.

Associate Pathologist Sidney Farber, M.D.

Otolaryngologist

HAROLD G. TOBEY, M.D. CARLYLE G. FLAKE, M.D.*

Dermatologist

E. LAWRENCE OLIVER, M.D.

Associate Otolaryngologists

Charles I. Johnson, M.D.* Charles W. Ferguson, M.D. Roentgenologist

Edward B. D. Neuhauser, M.D.

Research Associate Laryngologist

LYMAN G. RICHARDS, M.D.

Social Service

MISS MARION HALL

Psychologist

ELIZABETH E. LORD, Ph.D.

Supervisor of Nursing

Social Service Worker

Miss Emily J. Marsh (Resigned April, 1942)

Miss Kathleen Scott (beginning June, 1942)

Miss Harriet Russell, R.N.

* Leave of Absence to Join the Armed Forces.

orces.





LADIES' AID COMMITTEE OFFICERS FOR 1942

Chairman MRS. ALFRED KIDDER, II

Vice-Chairman MRS. JOHN S. AMES, JR.

Second Vice-Chairman
MRS. WILLIAM BENJAMIN BACON

Secretary
MRS. CHARLES FOX HOVEY

Assistant Secretary
MISS ANDREE CASSELS

Treasurer
MRS. FRANKLIN KING

Committee in Charge of Nurses' Teas MRS. CHARLES C. CUNNINGHAM

Social Service Representatives MRS. JOHN S. AMES, JR.

War Service Committee

(A joint committee of members of the Welfare Committee of The Children's Hospital, and the Ladies' Aid Committee)

Soon after the treacherous attack by the Japanese on Pearl Harbor, the Welfare Committee of The Children's Hospital organized, under the able and inspiring leadership of Mrs. Bartlett Harwood, a War Service Committee.

Through the courtesy of Mrs. William E. Russell and Mrs. Harwood, I was asked to serve and the members of the Ladies' Aid Committee of the Infants' Hospital were

also invited to collaborate in the new venture.

The joint War Service Committee has been functioning harmoniously since the middle of February. Of the three subcommittees formed, a member of the Ladies' Aid Committee has been graciously included as Co-Chairman.

The service was sanctioned by the Director of both Hospitals, by the Board of

Managers of The Children's Hospital, and by our own Board of Directors.

LADIES' AID COMMITTEE FINANCIAL REPORT

MRS. FRANKLIN KING, Treasurer

January 1st, 1941 — January 1st, 1942

RECEIPTS			
Balance January 1st, 1941	\$	449.78	
Dues		900.00	
Donations		614.50	
Donation for Chair		25.00	Φ
	_		\$1,989.28
PAYMENTS			
Bed in memory of Mr. Philip Stockton	\$	600.00	
Materials and Supplies for Hospital		731.26	
Postage and Printing		34.22	
Chair		29.75	
Welfare Committee Share in Teas (two years)		150.00	
Bank Service Charges		1.50	
	_		\$1,546.73
Balance January 1st, 1942			442.55
			\$1,989.28

LADIES' AID COMMITTEE - ANNUAL REPORT

DURING the year 1941 the Ladies' Aid Committee of the Infants' Hospital has met regularly as usual. There have been a few resignations but we are pleased to have 12 new active members.

This year for the second time it was decided not to hold a moneyraising entertainment. Members were asked to make contributions in addition to their regular dues and the response was very generous.

The House Committee has carried out its plan of redecorating and refurnishing the Mothers' Room and the History Room. The Knitting and Sewing Committee furnished wool and directions for members to make the knitted garments which are needed for the babies. Toys were bought and collected during the year.

At the May meeting the Committee voted to donate \$600 to name a bed in honour of Mr. Philip Stockton. Also, at the May meeting Dr. Richard Smith gave an interesting talk about new methods used in the Hospital to combat and prevent disease. Miss Hall, head of the Social Service Department, spoke at the December meeting on the work done by that Department to help the patients and their families.

Th teas for the Nurses have been held regularly at Gardner House on the third Tuesday of each month. The Christmas tea on December 16th was well attended by both Doctors and Nurses.

Two ideas presented to the Committee by the Board of Directors are still under consideration. The first is the suggested establishment of a counter in the lobby of The Children's Hospital at which would be sold various articles for the benefit of the Infants' Hospital. The second is the use of advertising and publicity to make the public conscious of the Infants' Hospital as an independent institution which needs separate support. Committees have been appointed to investigate and report on these proposals.

The Committee feels deeply the loss of Doctor Blackfan. His splendid work and devotion to the Hospital are greatly appreciated and will be long remembered.

Respectfully submitted,

ANITA H. HOVEY, Secretary.

FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1941

ASSETS

Cash		\$ 18,107.58	
Accounts Receivable		1,590.00	
Investments:		,	
General Fund\$	\$410,735.46		
Permanent Fund	272,937.02		
<u>-</u>		683,672.48	
Thomas Morgan Rotch, Jr., Memorial Hospital			
and Equipment		145,451.40	
TOTAL ASSETS			\$848,821.46

LIABILITIES AND FUNDS

Children's Hospital — Current Account	\$ 6,539.85
General Fund	411,998.76
Beverly Farms (Massachusetts) Real Estate Fund	4,609.03
Hospital and Equipment Fund	145,451.40
Permanent Fund	280,055.74
Accounts Payable	166.63

TOTAL LIABILITIES AND FUNDS

\$848,821.46

\$ 80,085.53

STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1941

RECE PTS

Income from Investments		\$ 35,666.29
Don ton:		
Greater Boston Community Fund	\$ 21,575.00	
Permanent Charity Fund	2,000.00	
Direct Donations for General Purposes	445.00	
Eugene Fay Trust Fund	200.00	
Grosberg Family Charity Fund	100.00	
Charles A. Dean Welfare Trust	50.00	
		24,370.00
Income — Children's Hospital		20,028.14
Miscellaneous Income		21.10
TOTAL RECEIPTS		

PAYMENTS

Expense — Children's Hospital	\$	81,904.78 2,804.00	
Publicity and Advertising		456.28	
Audit of Children's Hospital		210.00	
Insurance		200.00	
Rent and Light		165.00	
Office Furniture and Equipment		116.28	
Miscellaneous Expenses		101.55	
Office Supplies and Expenses		45.35	
Printing and Stationery		15.96	
TOTAL PAYMENTS	-		\$ 86,019.20
Excess of Payments over Receipts for year ending December 31, 1941			\$ 5,933.67

AUDITOR'S REPORT

We have examined the Treasurer's books and records of the Infants' Hospital for the year ended December 31, 1941. In connection therewith we examined or verified independently the cash balances, bonds and stocks representing the investments of the funds.

In our opinion, the balance sheet and statement of income and expense submitted herewith set forth the financial condition of the Hospital at December 31, 1941, and the results of its operations of the year then ended.

GREATER BOSTON COMMUNITY FUND Auditors.



INVESTMENTS BELONGING TO THE GENERAL FUND

December 31, 1941

Par

BookValue

BONDS	Due	Rate	V alue	Value
Arkansas Power and Light Company Boston & Maine Railroad — 1st Mortgage Boston & Maine Railroad — Income Bonds Chicago, Burlington & Quincy Railroad Columbia Gas & Electric Corporation Consolidation Coal Company Duluth, Missabe and Iron Range Railroad Gatineau Power Company Government of Dominion of Canada Illinois Power & Light Corporation International Paper Company Jersey Central Power & Light Company Maine Central Railroad New York Central Railroad Company North Boston Lighting Companies Pennsylvania Railroad Company Potomac Edison Company Safe Harbor Water Power Company Saguenay Power Company Saguenay Power Company Southern Railway Company United Stock Yards Corporation Western Maryland Railway	1956 1960 1970 1971 1961 1962 1969 1952 1956 1955 1945 1947 1970 1961 1979 1966 1957 1956 1957	5 4 4 1/2 5 5 5 5 5 5 6 3 1/2 4 3 3/4 4 1/2 4 1/2 4 1/4 4 1/2 6 4 1/4 5 1/2	\$10,000.00 3,200.00 8,000.00 10,000.00 5,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 \$186,200.00	\$ 9,575.00 3,200.00 7,505.00 8,650.00 5,219.62 1,000.00 9,800.00 4,912.50 9,950.00 6,255.00 9,962.50 10,250.00 5,000.00 9,800.00 10,000.00 4,900.00 9,950.00 9,691.25 10,000.00 6,196.95 9,650.00 9,800.00 4,987.50 \$176,255.32
ama a	No. of			
STOCKS	Shares			
American Telephone & Telegraph Co. Arkansas Power & Light Company, Pfd. Central Maine Power Company, Pfd. Draper Corporation E. I. duPont de Nemours Eastern Gas & Fuel Assoc. 6% Pfd. First National Bank of Boston General Electric Company General Motors Corp. 5% Pfd. Nashua Manufacturing Co. — 1st Pfd. Nashua Manufacturing Co. — 2nd Pfd. Pacific Gas and Electric Phillips Petroleum Phoenix Insurance Company Saco-Lowell Shops, Common Saco-Lowell Shops, Pfd. Southern Pacific Railroad, Common Standard Oil of New Jersey Union Pacific Railroad, Pfd. United Fruit Company United States Steel Company	117 100 200 875 35 200 125 800 100 100 200 125 60 150 150 100 125 100			\$ 21,692.27 5,000.00 21,000.00 47,673.75 5,285.00 18,600.00 5,703.13 29,600.00 12,025.26 6,000.00 4,100.00 5,075.00 5,711.15 5,580.00 1,000.00 4,000.00 5,000.00 5,000.00 5,411.88 8,002.50 8,020.20 10,000.00
Total Stocks				\$234,480.14
TOTAL GENERAL FUND INVESTMENTS				\$410,735.46
[20]				

December 31, 1941

			Par	Book
BONDS	Due	Rate	Value	Value
Alabama Power Company	1967	$4\frac{1}{2}$	\$10,000.00	\$10,337.50
Central Pacific Railway Company	1949	4	5,000.00	5,012.50
Central of Georgia Railway Company	1959	5	10,000.00	5,000.00
Eastern Gas & Fuel Associates	1956	4	10,000.00	9,650.00
Florida Power & Light Company	1954	5	10,000.00	9,525.00
Great Northern Railroad Company	1973	5	10,000.00	9,250.00
Illinois Power & Light Corporation	1953	6	9,000.00	8,865.00
Kentucky Utilities	1970	4	10,000.00	10,450.00
Lawyers Mortgage Investment Trust	1770		7,267.50	1,267.50
Lexington & Eastern Railroad	1965	5	3,000.00	2,977.50
Louisville & Nashville Railroad Co.	2003	41/2	5,000.00	5,000.00
Minnesota Power & Light Company	1978	$4\frac{1}{2}$	8,000.00	8,321.23
Monongahela Railway Company	1966	31/4	10,000.00	10,250.00
Montana Power Company	1966	33/4	10,000.00	9,491.35
New England Power Association	1954	$5\frac{1}{2}$	20,000.00	19,000.00
New York Central & Hudson River	1/51	3/2	20,000.00	17,000.00
Railroad Company	1998	31/2	5,000.00	4,800.00
New York Central & Hudson River	1//0	3/2	3,000.00	1,000.00
Railroad Company	1997	31/2	5,000.00	4,400.00
New York, New Haven & Hartford Railroad	1948	6	2,500.00	2,462.74
New York, New Haven & Hartford Railroad	1947	4	6,000.00	6,480.00
Northern States Power Company	1967	31/2	10,000.00	9,537.50
Pacific Gas & Electric Company	1964	4	5,000.00	5,100.00
Pennsylvania Railroad Company	1970	33/4	5,000.00	4,900.00
United Drug Company Bonds	1953	5	20,000.00	18,910.83
	1975	5 ¹ / ₂	12,000.00	6,001.00
Wabash Railway	1973	372	12,000.00	
Total Bonds			\$207,767.50	\$186,989.65
	No. of			
eTOOK e	•			
STOCKS	Shares			
Allied Chemical and Dye	35			\$ 5,683.13
Aluminum Company of America, Pfd	100			10,712.50
Boston and Albany Railroad Company	15			3,070.00
Boston Edison Company	400			15,981.95
Duquesne Light Company, Pfd.	100			9,750.00
Kennecott Copper Company	150			5,590.20
Liggett and Myers	60			5,280.00
New England Telephone & Telegraph Co	2 5			2,398.34
Pennsylvania Railroad	200			10,000.00
Puget Sound Traction Light & Power, Pfd	25			2,581.25
Quincy Market Cold Storage Co., Pfd	16			1,600.00
Standard Oil Company of Ohio, Pfd.	100			10,300.00
Union Pacific Railroad Co., Common	2 5			3,000.00
Total Stocks				\$ 85,947.37
TOTAL PERMANENT FUND INVESTMENTS				\$272,937.02

LADIES' AID COMMITTEE

Mrs. Gordon Abbott, Jr.	Mrs. Samuel Eliot
Mrs. Timothee Adamowski	Mrs. William Emmett, II
Mrs. Charles F. Adams, Jr.	Mrs. Robert W. Emmons
Mrs. David Ames	Mrs. Robert Faxon
Mrs. John S. Ames, Jr.	Mrs. William S. Febiger
MISS OLIVIA AMES	Mrs. John Flint
Mrs. Francis I. Amory	Mrs. Lawrence Foster
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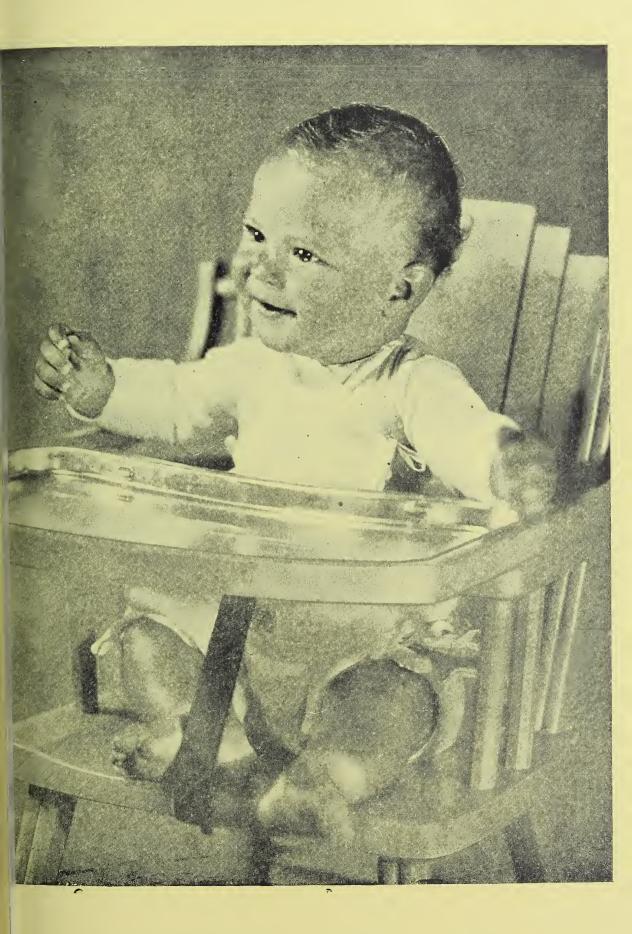


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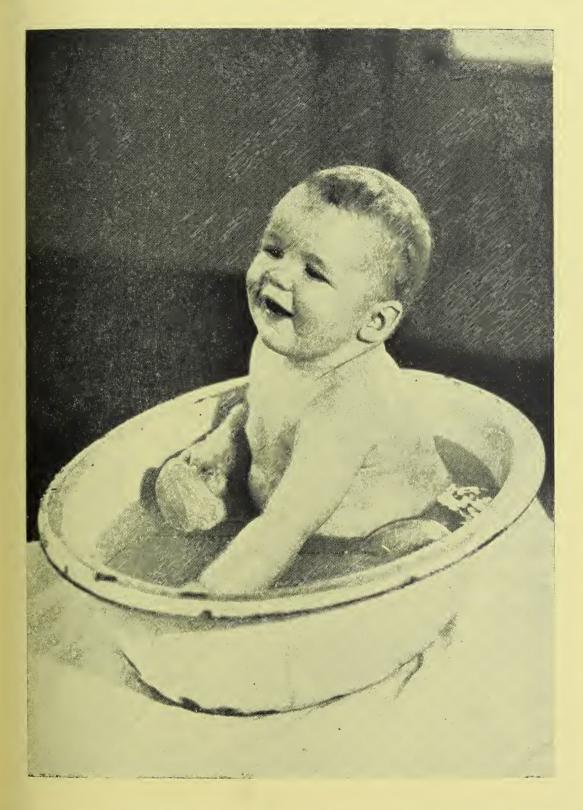


FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

INFANTS' HOSPITAL



SIXTIETH ANNUAL REPORT

For the Year 1942



SIXTIETH ANNUAL REPORT

1942

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs	\$4.00
Seven days cost	\$28.00
Twenty days cost	\$80.00
One month costs	\$120.00

\$200 runs the whole hospital full of sick babies for one day.

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE MEDICAL DIRECTOR

The year 1942 presented many unusual situations in the Infants' Hospital. The war made necessary numerous readjustments in personnel and routines. It is likely that the difficulties which have arisen will not be less during the coming year. The spirit of cooperation has been heartening and resulted in making possible the continuation of the high quality of service given to the patients. Doctors, nurses, and all others working in the hospital have appreciated the necessity of assuming extra duties and responsibilities. The lure of service with the armed forces—either army or navy— and the feeling that in such service there is a more direct contribution to the war effort than remaining on the peace-time job has been hard to resist. Those who have carried on in the hospital deserve our appreciation and should feel that the care of the infants who will become the citizens of tomorrow is truly a war service and worthy of their best efforts.

The hospital has been very busy, especially during recent months. The admissions have been for much the same conditions as in previous years. The use of chemotherapy — the sulfonamide drugs — has modified in a striking manner the treatment of many infectious conditions and greatly shortened the course and reduced the mortality in some of them. We no longer see a large number of infants ill with pneumonia lying under oxygen tents; most of these patients respond promptly to the administration of one or the other of these newer drugs. The infants with meningitis also recover more quickly and completely than under earlier forms of therapy. They require only a few lumbar punctures for diagnosis and to determine the progress of the disease. Treatment by the spinal canal route has been abandoned, to the great benefit of the patients.

The use of amino acids as a means of supplying protein to infants ill with certain conditions has been continued with gratifying results. What was formerly a method of trial has now become an established procedure. Dr. Shohl is extending our knowledge in this field and we look forward to the demonstration of additional situations in which amino acid therapy will be beneficial. The metabolism studies carried on in connection with this work constitute an important aspect of the hospital's service to the community and to medical science.

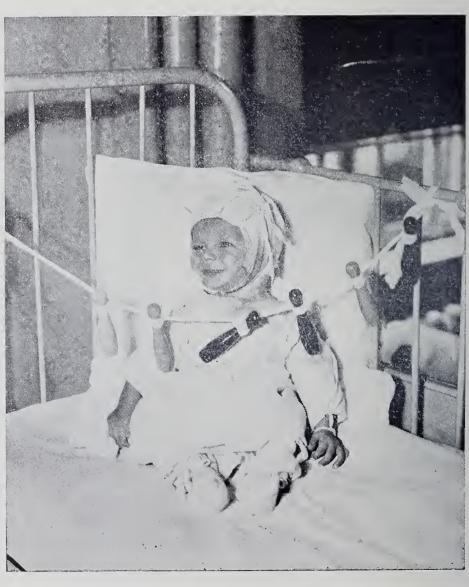
This hospital, in common with all hospitals for infants, is presented with the problem of preventing cross-infections from patient to patient or from other personnel — doctors, nurses, students, employees — to patients. We have not escaped this year from such infections. As you are aware, studies have been made in previous years in an effort to control this menance

but thus far no completely effective procedures have been found. We have not abandoned our efforts to find a solution, and are keeping ourselves informed concerning the work of others elsewhere directed toward the same problem.

The year now beginning may be even more difficult than the last in the matter of maintaining adequate personnel. We are confident, however, that the spirit of cooperative service which has been so evident in the past year will find a way to carry on. The nurse's aides and volunteer workers have been of great service. They are doing a really important work for the infants and the hospital.

May I express my keen appreciation of the cordial relationship between the medical staff, the nursing staff, the administration, and all others working in the hospital. The Infants' Hospital is a pleasant and friendly place in which to work.

Respectfully submitted,
RICHARD M. SMITH, M.D.





MEDICAL STATISTICS

Number of patients remaining in the Hospital December 31, 1941	43	
Number of patients admitted during the year 1942	671	
Number of patients discharged during the year 1942		677
Number of patients remaining in the Hospital December 31, 1942		37
December 31, 1712		
	714	714
Number of patients — weekly rate — \$28.00 to \$37.50	0	
Number of patients — weekly rate — \$28.00 Number of patients — reduced rate per week — 75c to	118	
\$28.00\$28.00 ###################################	539	
Number of patients — free	14	
Total number of Hospital days		
Average number of patients daily		
Average days' stay	21+	
DISCHARGED		
Relieved	479	
Unrelieved	49	
Transferred to other hospitals	42	
Discharged on parents' own responsibility or against advice	2	
Died	105 (14	.7%)
	667	

34 died in a few hours 19 died in less than 24 hours 12 died in less than 48 hours 61.0% died in less than 48 hours

G. von L. Meyer,

Director.

REPORT OF DIRECTOR

THE first year of the war has caused a drastic change in every individual's mode of living, and these individuals found themselves deprived not only of many luxuries, but of many things which had for years been considered necessities in daily life.

Infants' Hospital was no exception to this rule, and like all other hospitals it faced a program which was being modified to meet existing conditions resulting from reduction in personnel and other factors.

The demands on the Hospital, however, remain unchanged for the birth rate in the community has not shown any signs of decreasing under the stress of war.

Admissions were 671 (against 664 in 1941). Hospital days totalled 14,474. The average census was 39, the same as the pre-war year.

We welcomed in the middle of the year the appointment of Dr. Richard M. Smith as Chief of the Medical Service. Dr. Smith is Thomas Morgan Rotch Professor of Pediatrics at the Harvard Medical School succeeding to the chair formerly held by Dr. Kenneth D. Blackfan from 1923 to 1941.

We regretfully accepted Miss Harriet Russell's resignation as Supervisor in August, the position she had very ably filled for five years.

Miss Mary G. Chapman was appointed to fill the vacanacy.

In the face of adjustments that had to be met, and the difficulties that were encountered, the Medical and Nursing Staff of the Infants' Hospital deserve the gratitude and admiration of all concerned. It is with thanks to them and their unselfish devotion to the cause, that the Infants' Hospital can look back upon a year of accomplishment.

G. v. L. MEYER, Director



REPORT OF NURSING SERVICE

DURING the year 1942, 38 student nurses from The Children's Hospital School of Nursing and approximately 240 students from schools which affiliate with us have received teaching in the care of infants at the Infants' Hospital.

The illness record for the year is as follows:

Average number of students off duty daily for illness	
or leave of absence following illness	96
Total days of illness for graduate staff	251/2
Total days of leave of absence following illness for	
graduate staff	$6\frac{1}{2}$

The war emergency is having its effect on the nursing service at Infants' Hospital as it has elsewhere. In some ways we are in a better position than many hospitals because of our increase in student nurses, both in our own school and in the affiliating group. However, more student nurses should mean more supervision, and while we are fortunate in having our supervisor and head nurses the changes and lack of auxiliary service such as ward helpers creates many problems. The amount of nursing care required has not been lessened by this emergency, but rather increased. We continuously have a large number of premature babies.

We have combined certain of the work of the milk laboratory with that of the milk laboratory of Smith Ward of the Children's Hospital so that one person is in charge, and her salary is divided between the two hospitals. We have part-time service in the treatment room when available.

Since the first class for Red Cross Nurse's Aides was completed at The Children's Hospital on November 27th, 1942, we have had some volunteer service at the Infants' Hospital. We appreciate it, and wish it were on a continuous basis rather than here and there as the volunteer may come.

Mrs. Charles H. Lawrence, who is one of our older graduates, has been giving us a day of volunteer service for the past few months. A few of our graduates have come in for part-time work.

The number of our general staff nurses is an uncertain quantity and varies from day to day.

Miss Harriet Russell, who was supervisor for five years, resigned in August, and Miss Mary G. Chapman, who was formerly a head nurse on the service, and later night supervisor at the Children's Hospital, was appointed. Miss Thelma Reynolds, who for a number of years was the head nurse on the upper ward, went with the Harvard Unit to Ireland, and Miss Hope Furgin was appointed. The changes in staff nurses are too numerous to mention.

On the closing day of the year the employed staff for the twenty-four hour service consists of:

- 1 Supervisor
- 2 Head nurses
- 3 Staff nurses
- 3 Ward helpers

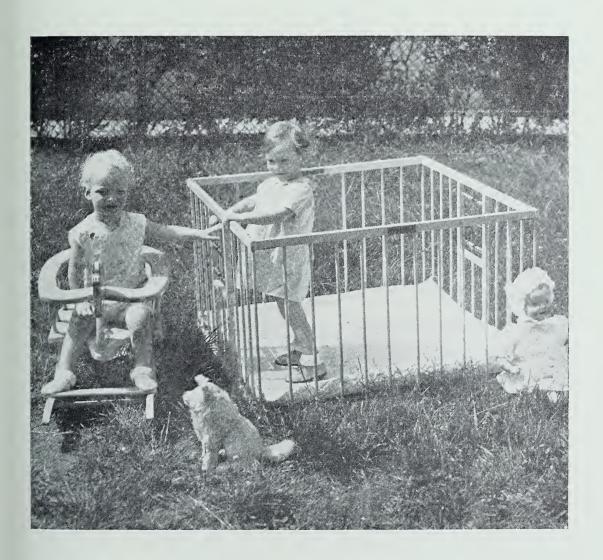
In addition we have a graduate in the milk laboratory who gives halftime to the Infants' Hospital.

Respectfully submitted,

STELLA GOOSTRAY,

December 31, 1943.

Superintendent of Nurses.



REPORT OF THE SOCIAL SERVICE DEPARTMENT

THOUGH it seems a far cry from babies to soldiers, the war has taken Miss Emily Marsh who after two and one half years of doing the social work at the Infants' Hospital resigned in April to take a position with the Red Cross at the Lovell General Hospital at Fort Devens. In June Miss Kathleen Scott, a recent graduate from the Simmons College School of Social Work came to fill the vacancy, the work in the interval having been covered by the Director of Social Service.

During the year a total of 109 babies came to the attention of the Social Service Department. The greatest number of referrals were for home investigations to determine suitability for convalescent and permanent care upon discharge from the hospital. Sometimes a few changes in the physical environment of the home made the return of the baby possible, while in other instances arrangements for placement outside the home seemed indicated. For more complicated social and emotional problems longer and more intensive attention was necessary. Sometimes marital discord or strained family relationships were disrupting factors, so upsetting the mother that the baby's needs could not be adequately met. Often immature and unstable mothers needed help in accepting responsibility for their babies, over anxious mothers had to be reassured and new mothers taught and encouraged. For these two latter groups, the Community Health Association has been of inestimable value in giving home supervision and instruction.

We are still being called upon to deal with a range of social and emotional factors related to feeding problems, as described and emphasized in our reports of the last two years. Perhaps of equal frequency and intensity, are those situations in which parents need help in facing the tragic fact of a mentally defective child. If in addition permanent institutional care is recommended, the paucity of sufficient resources for the very young child makes placement extremely difficult.

Of course the improvement in general economic conditions, has greatly decreased purely financial problems although the wages of most of our babies' fathers have not been strikingly high. Even in spite of better incomes, many families are still living in the same poor physical environment of depression days because better housing is not available.

On the other hand new kinds of difficulties are being created by the war. During November and December, we have had several babies ready to go home to families who were without heat because of the oil shortage and these instances threaten to increase during the winter months of 1943. The enlistment of fathers in the Armed forces has created financial crises in some homes. The absence and danger of the father in other cases has created

emotional upsets and worry on the part of the mothers, tending to disturb home atmospheres and reflecting upon the security and care of children. The demands of industry are causing more mothers to be out of their homes all day at work, thus complicating the adequate care of little children, but more especially making the care of sick and convalescent babies more difficult to arrange.

The meeting of such problems as have been presented in this report has required home visiting, contacts with parents and the integration of our work with appropriate social agencies in the community. In spite of gas and tire shortages and the complications of public transportation, a total of 103 home visits have been made in the last six months.

For several years a 100% contact has not been attempted by Social Service, but rather the doctors, nurses and community agencies have been the sources through which our cases have come. In order to see if this policy was a sound one, a simple study was made by the social worker during the month of November. She routinely reviewed the social situations of the 50 patients admitted to the Infants' Hospital during that month and found 19 babies which seemed to her to require some attention from our department, but of this group picked by her, 17 were referred to us anyway by the doctors and the mother of one referred herself. Therefore, only one case was picked up by the 100% contact which would not have come to us by our present method of selection. Recently several very suitable cases have been called to our attention through nurses and we should like to emphasize our interest in having more problems come to us from this course.

The social worker makes ward rounds once a week and is at all times readily accessible to the medical and nursing staffs with whom we have had great pleasure in working.

MARION W. HALL,

Director of Social Service.

OFFICERS AND DIRECTORS FOR 1943

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197 Commonwealth Avenue

Secretary
CHARLES M. ROTCH
30 State Street

Assistant Secretary
HENRY W. PALMER, JR.

Treasurer
LINCOLN BAYLIES
441 Stuart Street

CHARLES M. ROTCH — Assistant Treasurer

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P. A. O'CONNELL
HENRY W. PALMER
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MRS. S. D. WARREN
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LINCOLN BAYLIES

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CHARLES M. ROTCH

Hospital Director
George von L. Meyer

Physician in Chief RICHARD M. SMITH, M.D.

Superintendent of Nurses Miss Stella Goostray, R.N.

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MERRILL C. SOSMAN, M.D. FRITZ B. TALBOT, M.D.

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Visiting Physicians

BRONSON CROTHERS, M.D.
JOHN A. V. DAVIES, M.D.
LOUIS K. DIAMOND, M.D.
JAMES L. GAMBLE, M.D.
*LEWIS W. HILL, M.D.

CHARLES A. JANEWAY, M.D. CLEMENT A. SMITH, M.D. (To April 27, 1943) HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Visiting Physicians

RANDOLPH K. BYERS, M.D. STEWART H. CLIFFORD, M.D. *R. CANNON ELEY, M.D.

HENRY E. GALLUP, M.D. *CHARLES D. MAY, M.D. PHILIP H. SYLVESTER, M.D. ALFRED T. SHOHL, M.D.

THE DEPARTMENT OF SURGERY WILLIAM E. LADD, M.D. — Surgeon-in-Chief

Visiting Surgeons

*Thomas H. Lanman, M.D. (Neurosurgery) *Carlyle G. Flake, M.D. (Otolaryngology)

Associate Visiting Surgeons
GEORGE D. CUTLER, M.D.
DONALD W. MACCOLLUM, M.D.
ROBERT E. GROSS, M.D.

Associate Surgeons

*Henry W. Hudson, M.D.

*Patrick J. Mahoney, M.D.

*Augustus Thorndike, M.D.

Assistant Surgeon
*John W. Chamberlain, M.D.

Visiting Otolaryngologist HAROLD G. TOBEY, M.D.

Associate Visiting Otolaryngologists
*Charles I. Johnson, M.D.
Charles F. Ferguson, M.D.

Research Associate in Otolaryngology *Lyman G. Richards, M.D.

DEPARTMENT OF ORTHOPEDIC SURGERY FRANK R. OBER, M.D. — Orthopedic Surgeon-in-Chief

Orthopedic Surgeon
JAMES W. SEVER, M.D.

Visiting Orthopedic Surgeons
A. H. Brewster, M.D.
WILLIAM T. GREEN, M.D.
ROBERT H. MORRIS, M.D.

DEPARTMENT OF PATHOLOGY
S. Burt Wolbach, M.D. — Pathologist-in-Chief

Pathologist
Sidney Farber, M.D.

SPECIAL DEPARTMENTS

Director, Chemistry Laboratory
JAMES L. GAMBLE, M.D.

Bacteriologist
John A. V. Davies, M.D.

Roentgenologist — EDWARD B. D. NEUHAUSER, M.D. Dermatologist — E. LAWRENCE OLIVER, M.D. Ophthalmologist — J. HERBERT WAITE, M.D. Stomatologist — PAUL E. BOYLE, D.M.D. Social Service — MISS MARION HALL

^{*} On leave of absence with the U. S. Armed Forces.

LADIES' AID COMMITTEE OFFICERS FOR 1943

Chairman

MRS. WILLIAM BENJAMIN BACON

Vice-Chairman

MRS. GEORGE BATY BLAKE

Second Vice-Chairman

MRS. JOHN A. V. DAVIES

Third Vice-Chairman

MISS IDA C. SMITH

Secretary

MRS. FREDERIC B. KELLOGG

Assistant Secretary

MISS LAWRENCE L. REEVE

Treasurer

MRS. FRANKLIN KING

War Service Committee

(A joint Committee of members of the Welfare Committee of The Children's Hospital, and the Ladies' Aid Committee headed by Mrs. Bartlett Harwood, a Manager of The Children's Hospital.)

LADIES' AID COMMITTEE FINANCIAL REPORT

MRS. FRANKLIN KING, Treasurer

January 1st, 1942 — January 1st, 1943

RECEIPTS

Balance January 1st, 1942	\$ 442.55	
Dues	825.00	
Donations	220.00	
Raffle of bicycle	487.50	
-	 	\$1,975.05
PAYMENTS		
Bed in memory of Dr. Kenneth D. Blackfan	\$ 600.00	
Materials and supplies for Hospital	489.10	
Postage and printing	45.91	
Welfare Committee share in tea	1.80	
Sofa	125.00	
Bank service charges	2.90	
	 	\$1,264.71
Balance January 1st, 1943		710.34
		\$1,975.05

LADIES' AID COMMITTEE - ANNUAL REPORT

THE Ladies' Aid Committee has met regularly throughout the year. There have been a few resignations and several new members have been elected.

Again this year no entertainment was undertaken, but the request for over subscription of dues was so successful that the Committee was able to endow a bed in memory of Dr. Blackfan.

In line with the Committee's interest in the appearance of the hospital, they this year put a new chair and sofa in the Mothers' Room.

The project of a store has been given up, but the Committee is cooperating with the War Service Committee of The Children's Hospital, and 18 members are workers.

Since the war has affected supplies for the teas, they were given up after May 19th except for a very successful Christmas tea, held on December 15th.

The war has forced several of the officers to resign, but since Mrs. King remains as Treasurer, the substitute officers are learning from her.

Respectfully submitted,

SARITA B. KELLOGG,

Acting Secretary.



LADIES' AID COMMITTEE

MRS. CHARLES DEVENS Mrs. Gordon Abbott, Jr. Mrs. Timothee Adamowski Mrs. J. LINDSAY DEXTER MRS. CHARLES F. ADAMS, JR. Mrs. William Dexter MRS. DAVID AMES Mrs. Frederick W. Eaton MRS. JOHN S. AMES, JR. Mrs. Samuel Eliot MISS OLIVIA AMES Mrs. Robert W. Emmons, Jr. Mrs. Francis I. Amory Mrs. Robert Faxon Mrs. J. Austin Amory Mrs. William S. Febiger Mrs. Roger Amory Mrs. John Flint Mrs. WILLIAM BENJAMIN BACON Mrs. Lawrence Foster Mrs. Talbot Baker Miss Eleanor Frothingham Mrs. James O. Bangs Mrs. Louis A. Frothingham Miss Julia A. Barbour Mrs. Marshall Fulton Mrs. B. Devereaux Barker Mrs. John D. Gannett Mrs. J. L. P. Barker, Jr. Mrs. George P. Gardner, Jr. MRS. WILLIAM DEFORD BEAL Mrs. HARRISON GARDNER Mrs. Edward L. Bigelow Mrs. Wallace Goodrich Mrs. Kenneth D. Blackfan Mrs. Francis C. Gray Mrs. Henry V. Greenough Mrs. George Baty Blake Mrs. James C. Greenway, Jr. Mrs. John Blanchard, 2nd Mrs. Thomas S. Blumer Mrs. HENRY S. GREW Mrs. Cameron Bradley Mrs. Brinley M. Hall ***Mrs. J. Gardner Bradley Mrs. John L. Hall Mrs. John F. Bradley Mrs. John M. Hall Mrs. Nathaniel Hamlen MISS BARBARA BREMER Mrs. Paul Hameln Mrs. J. Lewis Bremer MISS ELSIE C. BREWER Mrs. Huntington R. Hardwick Mrs. Davenport Brown ***Mrs. CHARLES HARRINGTON Mrs. Theodore E. Brown Mrs. RICHARD HARTE Mrs. Edmund J. Burke Mrs. Andrew H. Hepburn Mrs. Frederic M. Burnham Mrs. Robert F. Herrick, Jr. Miss Nina Burnham Mrs. Christian A. Herter Mrs. F. Wadsworth Busk Mrs. Amor Hollingsworth, Jr. Mrs. Chandler Hovey, Jr. Mrs. Charles F. Hovey MRS. SAMUEL CABOT MISS ANDREE CASSELS Mrs. WILLIAM CASWELL Mrs. James M. Hunnewell Mrs. Benjamin Huntington Mrs. Ephron Catlin Mrs. Charles E. Channing Mrs. G. Newell Hurd Mrs. Mark Jouett Mrs. Theodore Chase Mrs. Edmund S. Kelley, Jr. Mrs. Joseph Choate, III Mrs. Frederic C. Church Mrs. Frederic B. Kellogg Mrs. Forrester A. Clark Mrs. William Kemble MRS. HENRY C. CLARK Mrs. Alfred Kidder, 2nd Mrs. Franklin King MISS MARGARET CLARK MRS. NATHANIEL T. CLARK Mrs. Gelston T. King Mrs. Robert F. Clark Mrs. Alexander H. Ladd, Jr. Mrs. WILLIAM E. LADD Mrs. Robert J. Clark Mrs. ELIOT CODMAN Mrs. Gardiner M. Lane Mrs. Sargent F. Collier Mrs. Howard Lapsley Mrs. Lawrence Coolidge Mrs. John E. Lawrence MISS LUISITA A. LELAND Mrs. T. Jefferson Coolidge, Jr. Mrs. Frederick G. Crocker Mrs. Charles E. Mason, Jr. Mrs. Taylor Crowninshield Mrs. Henry Mason, Jr. Mrs. Charles C. Cunningham Mrs. Frederick S. Mead Mrs. Edward Cunningham, Jr. Mrs. James Means Mrs. Roger W. Cutler Mrs. Houghton Metcalf Mrs. Ernest B. Dane, Jr. Mrs. Charles Meyer Mrs. RICHARD DANIELSON Mrs. Charles G. Mixter, Jr. Mrs. John A. V. Davies Mrs. Sherman Morss Mrs. J. Lothrop Motley Mrs. Frederick M. Dearborn, Jr.

LADIES' AID COMMITTEE

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Mrs. Marc Peter, Jr. Mrs. Andrew J. Peters MRS. CARLETON PIKE Mrs. Arnold Porter Mrs. Brooks Potter Mrs. George Putnam Mrs. Winthrop Pyemont Mrs. Eugene Record Mrs. Lawrence Reeve

*Mrs. Charles F. Richardson

Mrs. Homer B. Richardson Mrs. Joseph P. Richardson Mrs. Sherwood Rollins Mrs. Arthur G. Rotch

*Mrs. WILLIAM E. RUSSELL Mrs. Renouf Russell

Mrs. Henry B. Sawyer Mrs. Hugh D. Scott Mrs. Philip S. Sears MRS. RICHARD D. SEARS, JR.

Mrs. Louis A. Shaw

Mrs. S. Parkman Shaw Mrs. F. Foster Sherburne

Mrs. J. Henry Sleeper Mrs. Stephen W. Sleeper ***Miss Ida C. Smith

Mrs. RICHARD M. SMITH Mrs. WILLIAM S. SPAULDING

MISS FAITH STANWOOD

Mrs. Malcolm C. Stewart

Mrs. Philip Stockton Mrs. R. C. Storey

Mrs. RICHARD C. STOREY, JR.

Mrs. George H. Swift Mrs. Fritz B. Talbot

Mrs. NATHAN TALBOT

Mrs. Thomas C. Thacher, Jr. Mrs. Warren Thayer Mrs. John A. Tuckerman Mrs. Sears Tuckerman

Mrs. F. SKIDDY VON STADE, JR.

Mrs. Bayard Warren Miss Camilla Warren ***Mrs. George E. Warren

Mrs. Samuel D. Warren Mrs. Donald C. Watson

Mrs. Charles Weed Mrs. George S. Weld Mrs. Philip S. Weld MISS MARY WEST

Mrs. Howard Whiteside Mrs. Edward A. Whitney Mrs. Norton Wigglesworth Mrs. NATHANIEL T. WINTHROP

Mrs. Roger Wolcott

MRS. SAMUEL H. WOLCOTT, JR.

*** Honorary Members



FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1942

ASSETS

Cash	\$ 8,877.05 691,009.61 145,451.40	
TOTAL ASSETS		\$845,338.06
LIABILITIES AND FUNDS	8	
±	\$ 11,701.80	
General Fund	407,932.32 3,958.49	
Hospital and Equipment Fund	145,451.40	
Permanent Fund	276,294.05	
TOTAL LIABILITIES AND FUNDS		\$845,338.06

STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1942

RECEIPTS

KECHII .	1.0		
Income from Investments		\$ 32,924.59	γ
Donations:			
Greater Boston Community Fund	\$ 23,220.00 /		
Permanent Charity Fund	2,000.00		
Direct Donations for General Purposes	530.00		
Eugene Fay Trust Fund	100.00		
Grosberg Family Charity Fund	100.00		
Charles A. Dean Welfare Trust	50.00		
		26,000.00	
Income — Children's Hospital		23,183.78	
Miscellaneous Income		0	
			
TOTAL RECEIPTS			\$ 82,108.37
			, ,

PAYMENTS

Expense — Children's Hospital	\$ 86,873.00	
Salaries	1,182.00	
Publicity and Advertising	438.41	
Audit of Children's Hospital	200.00	
Insurance	= ==	
Rent and Light	180.00	
Miscellaneous Expenses	272.39	
Office Supplies and Expenses	36.10	
-	 	
TOTAL PAYMENTS		\$ 89,181.90
Excess of Payments over Receipts for year ending		
December 31, 1942		\$ 7,073.53

CERTIFICATE OF AUDITORS

To the Officers and Trustees of the Infants' Hospital:

We have made an examination of the financial books and records of the Infants' Hospital for the year ended December 31, 1942.

We satisfied ourselves that all recorded cash receipts were deposited in the bank, and we examined cancelled checks for all disbursements. We verified the balance of cash in bank by a certificate from the depository.

On April 20, 1943, we inspected the securities held in the General and Restricted Funds and examined brokers invoices in support of all changes in the list between December 31, 1942, and the date of our count.

In our opinion, based on such examination and subject to the qualification that securities are shown at book values, the accompanying statement of assets and liabilities and of income and expense present fairly the financial condition of the Hospital at December 31, 1942, and the results of its operations for the year then ended.

CHARLES F. RITTENHOUSE & COMPANY
Certified Public Accountants

Boston, Massachusetts May 19, 1943

INVESTMENTS BELONGING TO THE GENERAL FUND

December 31, 1942

BONDS	Due	Rate	Par Value	Book Value
Arkansas Power and Light Company	1960 1955 1970 1971 1961 1960 1962 1952 1956	5 4 5 4 1/2 5 5 5 5 5 5 6 4 3 1/2 5 1/2 4 1/2 4 1/2 4 1/2 6 4 3 3/4 4 1/2 6 4 1/4 4 1/2 6 4 1/2 6 7 8 1/2 8	\$10,000.00 3,200.00 5,000.00 8,000.00 10,000.00 4,000.00 10,000.00 6,000.00 5,000.00 5,000.00 5,000.00 5,000.00 10,000.00 5,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 5,000.00	\$ 9,575.00 3,200.00 4,625.00 7,505.00 8,650.00 5,219.62 1,000.00 9,800.00 9,950.00 6,255.00 8,967.73 5,000.00 9,800.00 5,362.50 4,900.00 9,950.00 5,082.12 4,925.00 9,691.25 10,000.00 6,196.95 9,650.00 8,600.00 5,550.00 9,800.00 10,400.00 4,987.50
TOTAL BONDSSTOCKS	No. of Shares		\$205,200.00	\$194,642.67
American Telephone & Telegraph Co. Dayton Power & Light 4½% Pfd. Draper Corporation E. I. DuPont de Nemours Eastern Gas & Fuel Assoc. 6% Pfd. First National Bank of Boston General Electric Company General Motors Corp. 5% Pfd. Nashua Manufacturing Co. — 1st Pfd. Nashua Manufacturing Co. — 2nd Pfd. Pacific Gas and Electric Phillips Petroleum Phoenix Insurance Company Public Service Co. of Colorado 7% Saco-Lowell Shops, Common Saco-Lowell Shops, Pfd. Southern Pacific Railroad, Common Standard Oil of New Jersey Union Pacific Railroad, Pfd. United Fruit Company United States Steel Company Western Penn. Power 4½% Pfd. Total Stocks	117 50 875 35 200 125 800 100 100 200 125 60 50 150 100 125 100 100 100 100 100 100 100 10			\$ 21,692.27 5,450.00 47,673.75 5,285.00 18,600.00 5,703.13 29,600.00 12,025.26 6,000.00 4,100.00 5,075.00 5,711.15 5,580.00 1,000.00 4,000.00 5,000.00 5,411.88 8,002.50 8,020.20 10,000.00 5,362.50
TOTAL GENERAL FUND INVESTMENTS				\$419,485.31

December 31, 1942

BONDS	Due	Rate	Par Value	Book Value
Central Pacific Railway Company	1949	4	\$ 5,000.00	\$ 5,012.50
Central of Georgia Railway Company	1959	5	10,000.00	5,000.00
Chicago, Burlington & Quincy R. R. Ill. Div	1949	4	5,000.00	4,750.78
Chicago, Western Indiana R. R.	1952	4	10,000.00	9,675.00
Eastern Gas & Fuel Associates	1956	4	10,000.00	9,650.00
Florida Power & Light Company	1954	5	10,000.00	9,525.00
Great Northern Railway Company	1973	5	10,000.00	9,250.00
Illinois Power & Light Corporation	1953	6	9,000.00	8,865.00
Kentucky Utilities	1970	4	10,000.00	10,450.00
Lawyers Mortgage Investment Trust, Series 1	1945	_	7,267.50	1,267.50
Lexington & Eastern Railroad	1965	5	3,000.00	2,977.50
Louisville & Nashville Railroad Company	2003	$4\frac{1}{2}$	5,000.00	5,000.00
Minnesota Power & Light Company	1978	$4\frac{1}{2}$	8,000.00	8,321.23
Monongahela Railway Company	1966	31/4	10,000.00	10,250.00
Montana Power Company	1966	33/4	10,000.00	9,491.35
New England Power Association	1954	$5\frac{1}{2}$	10,000.00	9,500.00
New York Central & Hudson River		/		4 000 00
Railroad Company	1998	$3\frac{1}{2}$	5,000.00	4,800.00
New York Central & Hudson River		/	- 000 00	4 400 00
Railroad Company	1997	31/2	5,000.00	4,400.00
New York, Chicago & St. Louis Railroad	1978	$4\frac{1}{2}$	8,000.00	5,070.00
New York, New Haven & Hartford Railroad	1948	6	2,500.00	2,462.74
New York, New Haven & Hartford Railroad	1947	4	6,000.00	6,480.00
Northern States Power Company	1967	$3\frac{1}{2}$	10,000.00	9,537.50
Pennsylvania Railroad Company	1970	33/4	5,000.00	4,900.00
Texas & Pacific Railway Company	1977	5	5,000.00	3,500.00
United Drug Company Bonds	1953	5	20,000.00	18,910.83
U. S. Treasury Series G	1954	$2\frac{1}{2}$	5,000.00	5,000.00
Wabash R. R. Company	1991	$4\frac{1}{4}$	1,800.00	540.00
Total Bonds			\$205,567.50	\$184,586.93
STOCKS	No. of Shares			
Allied Chemical and Dye	35			\$ 5,683.13
Aluminum Company of America, Pfd	100			10,712.50
Boston and Albany Railroad Company	15			3,070.00
Boston Edison Company	400			15,981.95
Duquesne Light Company, Pfd	100			9,750.00
Kennecott Copper Company	150			5,590.20
Liggett and Myers	60			5,280.00
New England Telephone & Telegraph Co	25			2,398.34
Pennsylvania Railroad	200			10,000.00
Puget Sound Traction Light & Power, Pfd	25			2,581.25
Quincy Market Cold Storage Co., Pfd	16			1,600.00
Standard Oil Company of Ohio, Pfd	100			10,300.00
Union Pacific Railroad Co., Common	2 5			3,000.00
Wabash Railroad Company	45			990.00
Total Stocks				\$ 86,937.37
TOTAL PERMANENT FUND INVESTMENTS				\$271,524.30

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Levi, Miss Elizabeth F. 5.00 Sias, Mrs. Charles D. 5.00 Smith, Miss Ida C. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida C. 15.00 Smith, Miss Ida C. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida C. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida C. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida S. 15.00 Smith, Miss Ida B. 15.00 Smith, Miss Ida				
Levi, Miss Elizabeth F. 5.00 Long, H. V. 5.00 Loring, Miss Marjorie C. 25.00 Lyman, Henry 25.00 Lyman, Theodore 100.00 Lyman, Theodore 100.00 Mahady, E. F. Company 100.00 Manson, Mr. and Mrs. D. Edgar 5.00 Mason, Mr. A dustin B 20.00 Means, Mrs. James B 20.00 Meigs, Mrs. M. S 25.00 Meredith & Grey Inc. Employees 10.00 Mitchell, Miss Lillian 25.00 Moore, Mr. and Mrs. Edward C 5.00 Moore, Mr. and Mrs. Arthur W 25.00 Morse, Mr. and Mrs. Arthur W 25.00 Moseley, Mrs. F. S 200.00 N. E. Mutual Life Insurance Employees 8.00 N. E. Mutual Life Insurance Employees 8.00 N. E. Power Ass'n & Affiliated Co. Employees 9.00 N. E. Tell. & Tell. Employees 2.98 Newman, Mrs. Samuel J 10.00 Parker, Mr. and Mrs. Vittorio 5.00 Parker, Mr. and Mrs. Vittorio 7.00 Parker, Mr. and Mrs. Vittorio 8.00 Parker, Mr. and Mrs. William 8. 25.00 Prarker, Mr. and Mrs. Dudley L 7.00 Prarks, Mrs. William A 25.00 Prarker, Mrs. Augustin H. 17. 25.00 Prarker, Mr. and Mrs. Dudley L 7.00 Polckering, Miss Minnie M 5.00 Prickering, Miss Minnie M 5.00 Reed, Miss Idal B 15.00 Reed, Miss Idal B 15.00 Smith, Mrs. Charles L 10.00 Sortwell, Mrs. A. F. Sr. 10.00 Stackpole, Mrs. and Mrs. J. Lewis 10.00 Stackpole, Mrs. And Mrs. J. Lewis 10.00 State Employee Group 275.00 State Employee Group 275.00 Sullivan, Miss Marj G. 10.00 Staniford, Mrs. Daniel 10.00 State Employee Group 275.00 Sullivan, Miss Marj G. 10.00 Staniford, Mrs. Villiam 4. 5.00 Stackpole, Mrs. and Mrs. J. Lewis 10.00 State Employee Group 275.00 State Employee Group 275.00 State Employee Group 275.00 Sullivan, Miss Marj G. 10.00 Staniford, Mrs. Villiam 4. 5.00 Stackpole, Mrs. and Mrs. Jr. Composition 4.00 Staniford, Mrs. Villiam 4. 5.00 Stackpole, Mrs. and Mrs. Jr. Composition 4.00 Staniford, Mrs. Villiam 5.00				
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Morse, Mr. and Mrs. Arthur H				
Moseley, Mrs. F. S	Marca Mr. and Mrs. Arthur H			
Motley, Mr. and Mrs. J. Lothrop	Manalar Man E S		5wirt, wir. and wirs. George 11	100.00
N. E. Mutual Life Insurance Employees			Thaver Mrs Warren	10.00
N. E. Mutual Life Insurance Employees 8.00 N. E. Power Ass'n & Affiliated Co. Employees 5.00 N. E. Tel. & Tel. Employees 2.98 Vaughn, Walter J. 5.00 Vincent, Dr. Beth 25.00 Vincent, Dr. Beth 25.00 Varren, Mrs. George E. 100.00 Varren, Mrs. George E. 100.00 Varren, Mrs. George E. 100.00 Varren, Mrs. Samuel D. 10.00 Varren, Mrs. Samuel D. 100.00 Varren, Mrs. George E. 100.00 Varren, Mrs. Samuel D.	Mottey, Mr. and Mrs. J. Lothrop	13.00		
Employees	N. F. Mutual Life Incurance			
N. E. Power Ass'n & Affiliated Co. Employees 5.00 Vaughan, Miss Bertha H. 25.00 N. E. Tel. & Tel. Employees 2.98 Vaughn, Walter J. 5.00 Newman, Mrs. Samuel J. 10.00 Veazie, Miss Mary L. 5.00 Vincent, Dr. Beth 25.00 Vincent, Dr. Beth 25.00 Vardwell, Mr. and Mrs. Sheldon E. 25.00 Page, Mrs. E. B. 20.00 Warren, Mrs. George E. 100.00 Parker, Augustin H. 15.00 Warren, Mrs. Samuel D. 100.00 Parker, Mr. and Mrs. William 25.00 Watters, Mr. and Mrs. Walter F. 100.00 Parks, Mrs. William A. 25.00 Wheeler Reflector Co. and Employees 50.00 Peavy, Mrs. Leopold 5.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Phelan, Mrs. James J. 25.00 Whitman, Mr. and Mrs. Henry K. 50.00 Pickering, Miss Minnie M. 5.00 Whitte, Mr. and Mrs. Henry K. 50.00 Pokat Printing Company. 5.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00		8.00		
Employees		8.00	Travein, Charles II will I did	100.00
N. E. Tel. & Tel. Employees		5.00	Vaughan Miss Bertha H	25.00
Newman, Mrs. Samuel J				
Orlandini, Mrs. Vittorio				
Orlandini, Mrs. Vittorio	Wewman, Wis. Samuel J	10.00	Vincent Dr Reth	
Sheldon E. 25.00	Orlandini Mrs Vittorio	5.00		25.00
Page, Mrs. E. B. 20.00 Warren, Mrs. George E. 100.00 Parker, Augustin H. 15.00 Warren, Mrs. Samuel D. 100.00 Parker, Mrs. Augustin H. Jr. 25.00 Watters, Mrs. Samuel D. 100.00 Parker, Mr. and Mrs. William Weld, Mrs. Rudolph 10.00 Amory 100.00 Wheeler Reflector Co. and Employees 50.00 Peavy, Mrs. Leopold 5.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Pfaelzer, Mrs. Franklin T. 10.00 Whitney, Reverend Arthur B. 5.00 Pickering, Miss Minnie M. 5.00 Williams, Roger 25.00 Pickman, Mr. and Mrs. Dudley L. 20.00 Winthrop, Miss Clara B. 50.00 Pokat Printing Company. 5.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00 Wyzanski, M. E. and C. E. 25.00 Wyzanski, M. E. and C. E. 25.00	Offandini, Wirs. Vittorio	9.00		25.00
Parker, Augustin H. 15.00 Warren, Mrs. Samuel D. 100.00 Parker, Mrs. Augustin H. Jr. 25.00 Watters, Mr. and Mrs. Walter F. 10.00 Parker, Mr. and Mrs. William 100.00 Weld, Mrs. Rudolph 10.00 Parks, Mrs. William A. 25.00 Wheeler Reflector Co. and Employees 50.00 Peavy, Mrs. Leopold 5.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Pfaelzer, Mrs. Franklin T. 10.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Pickering, Miss Minnie M. 5.00 Williams, Roger 25.00 Pickman, Mr. and Mrs. Dudley L. 20.00 Winthrop, Miss Clara B. 50.00 Pokat Printing Company. 5.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00 Wyzanski, M. E. and C. E. 25.00 Wyzanski, M. E. and C. E. 25.00	Page Mrs F R	20.00		
Parker, Mrs. Augustin H. Jr				
Parker, Mr. and Mrs. William Amory 100.00 Parks, Mrs. William A. 25.00 Peavy, Mrs. Leopold 5.00 Pfaelzer, Mrs. Franklin T. 10.00 Phelan, Mrs. James J. 25.00 Pickering, Miss Minnie M. 5.00 Pickman, Mr. and Mrs. Dudley L 20.00 Pokat Printing Company 5.00 Reed, Miss Emily S. 15.00 Reed, Miss Ida B. 15.00 Weld, Mrs. Rudolph 50.00 Wheeler Reflector Co. and Employees 50.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Whitney, Reverend Arthur B. 50.00 Williams, Roger 25.00 Winthrop, Miss Clara B. 50.00 Winthrop, Miss Clara B. 50.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00 Wyzanski, M. E. and C. E. 25.00				
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Parks, Mrs. William A. 25.00 Peavy, Mrs. Leopold 5.00 Pfaelzer, Mrs. Franklin T. 10.00 Phelan, Mrs. James J. 25.00 Pickering, Miss Minnie M. 5.00 Pickman, Mr. and Mrs. Dudley L 20.00 Pokat Printing Company 5.00 Reed, Miss Emily S. 15.00 Reed, Miss Ida B. 5.00 Peavy, Mrs. William A. 25.00 Whitman, Mr. and Mrs. Wm., Jr. 50.00 Whitney, Reverend Arthur B. 5.00 Whitney, Reverend Arthur B. 5.00 Whitney, Reverend Arthur B. 5.00 White, Mr. and Mrs. Henry K. 50.00 Winthrop, Miss Clara B. 50.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00 Wyzanski, M. E. and C. E. 25.00	Amory	100.00	Wheeler Reflector Co. and	10,00
Peavy, Mrs. Leopold				50.00
Pfaelzer, Mrs. Franklin T. 10.00 Whitney, Reverend Arthur B. 5.00 Phelan, Mrs. James J. 25.00 Williams, Roger 25.00 Pickering, Miss Minnie M. 5.00 White, Mr. and Mrs. Henry K. 50.00 Pickman, Mr. and Mrs. Dudley L. 20.00 Winthrop, Miss Clara B. 50.00 Pokat Printing Company. 5.00 Winthrop, Miss Katherine 100.00 Wolcott, Mr. and Mrs. S. Huntington 25.00 Wyzanski, M. E. and C. E. 25.00				
Phelan, Mrs. James J. 25.00 Pickering, Miss Minnie M. 5.00 Pickman, Mr. and Mrs. Dudley L. 20.00 Pokat Printing Company. 5.00 Rantoul, Mrs. Neal 100.00 Reed, Miss Emily S. 15.00 Reed, Miss Ida B. 15.00 Williams, Roger White, Mr. and Mrs. Henry K. Winthrop, Miss Clara B. Wolcott, Mr. and Mrs. S. Huntington S. Huntington Wyzanski, M. E. and C. E. 25.00 Wyzanski, M. E. and C. E. 25.00	Pfaelzer, Mrs. Franklin T.			
Pickering, Miss Minnie M. 5.00 Pickman, Mr. and Mrs. Dudley L. 20.00 Pokat Printing Company. 5.00 Rantoul, Mrs. Neal 100.00 Reed, Miss Emily S. 15.00 Reed, Miss Ida B. 15.00 White, Mr. and Mrs. Henry K. Winthrop, Miss Clara B. Wolcott, Mr. and Mrs. S. Huntington Wyzanski, M. E. and C. E. 25.00 Wyzanski, M. E. and C. E. 25.00				
Pickman, Mr. and Mrs. Dudley L. 20.00 Pokat Printing Company				
Pokat Printing Company 5.00 Winthrop, Miss Katherine				
Wolcott, Mr. and Mrs. Rantoul, Mrs. Neal				
Rantoul, Mrs. Neal	Total Timeng Company			
Reed, Miss Emily S	Rantoul, Mrs. Neal	100.00		25.00
Reed, Miss Ida B 15.00	Reed, Miss Emily S.	15.00		
Rice, Harry L. 15.00 Young, B. Loring 10.00	Reed, Miss Ida B.	15.00		
	Rice, Harry L.	15.00	Young, B. Loring	10.00

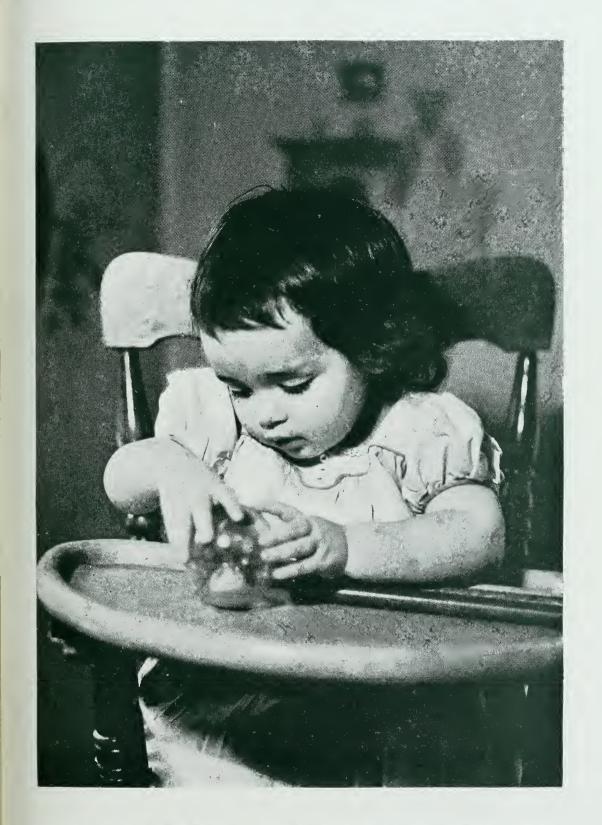


FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

INFANTS' HOSPITAL



SIXTY-FIRST ANNUAL REPORT For the Year 1943



SIXTY-FIRST ANNUAL REPORT

1943

INFANT'S HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and the training and experience given to Doctors, Medical Students and Nurses may some day save the baby in your own home.

WHAT YOUR DOLLARS GIVE

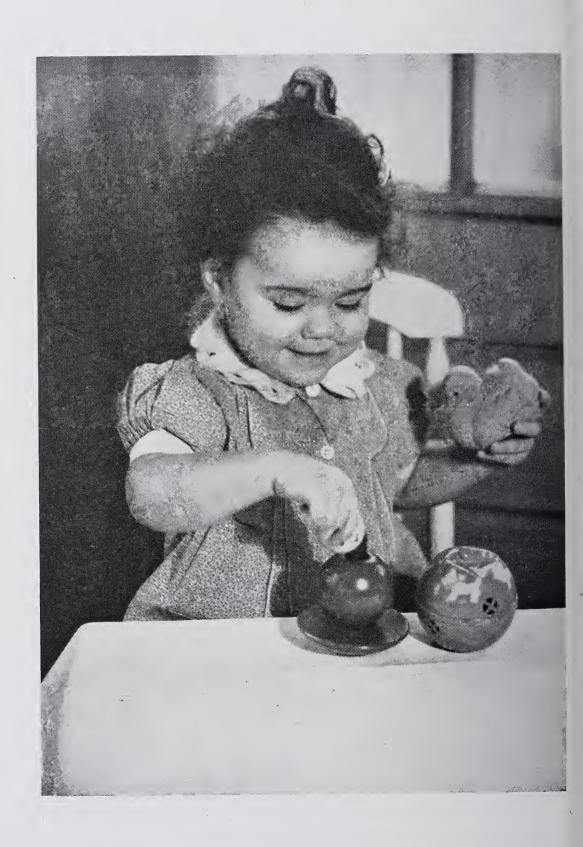
Light, heat, food, nurses and doctors for one baby for . . .

One day costs \$7.00

Seven days cost \$49.00

One month costs \$210.00

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE PHYSICIAN-IN-CHIEF

WORK in the Infants' Hospital went forward during the year 1943 along much the same lines as in the past. Despite the many difficulties incident to the emergency, the smooth running of routine has been maintained with remarkable efficiency. The spirit of co-operative effort is manifest in all the activities on the wards and is a vivid testimony to the character of the personnel. As has been demonstrated in the theater of war, the most important factor in the accomplishment of results when many persons of divergent background and training are concerned is the quality of leadership. We are fortunate in having Miss Chapman as our Supervisor. At all times she has manifested a calm efficiency and directed the multiple activities of the Hospital in a way to win the confidence and respect of all the people with whom she comes in contact.

The quantity of work has been greater than in any previous year. The usual number of admissions has been about 60 a month, but since April, there have been 80 or more a month. Treatments have been doubled over the number given in previous years. At times this additional work has been carried on with decreased personnel,—and with many and frequent changes in those who were available. There has been considerable illness among doctors and nurses making extra work for those remaining on duty.

Beginning January 1, 1944 we have been able to assign three internes to the Infants' Wards and to remove the care of the premature infants from the responsibility of these internes so that we hope in the future to have less difficulty with Medical Service. The shortage of nurses still confronts all hospitals. The volunteer assistance given by nurses' aides and by former nurse graduates has been of inestimable help in meeting this situation. Miss Goostray deserves our since appreciation for the way in which she has met these difficult problems.

One change of major importance has been instituted. The premature infant care has been made a separate medical service, with a different visiting physician and interne from those in the rest of the Hospital. This accomplishes two things,—it relieves the regular service from some work and responsibility and it reduces the chances of introducing infection into the premature nursery since it has its own independent personnel. Dr. Stewart H. Clifford is in direct

charge of the premature service. The interne assigned to the premature nursery is at the same time the pediatric interne at the Boston Lying-In Hospital so that his whole interest is concentrated upon the problem of premature and newborn infants. The care of premature infants has been improved further by the acquisition of a new Hess bed.

In the past we have not had adequate facilities for the care of infants needing to be in an atmosphere of high humidity. Treatment under such modified conditions is an essential procedure in some acute infections of the throat and chest. Two rooms are being constructed which will be ideal for this purpose and should be in operation soon.

The Director of the Hospital, reflecting the attitude of the Board of Managers, as well as his own, has been most sympathetic to all requests and helpful at all times.

Respectfully submitted,

RICHARD M. SMITH, M.D., Physician-in-Chief



MEDICAL STATISTICS

Number of patients remaining in the hospital December 31, 1942	37	
Number of patients admitted during the year 1943. Number of patients discharged during the year 1943. Number of patients remaining in the hospital	869	870
December 31, 1943		36
	906	906
Number of patients—weekly rate—\$28.00 to \$37.50.	0	
Number of patients—weekly rate—\$28.00	355	
Number of patients—reduced rate per week—75c to		
\$28.00	502	
Number of patients—free	12	
Total number of hospital days	13,859	·
Average number of patients daily	37	
Average days' stay	15	
DISCHARGED		
Relieved	637	
Unrelieved	30	
Transferred to other hospitals	35	
Discharged on parents' own responsibility or against		
advice	3	
Died	165	(18.2%)
- Total	870	
38 died in a few hours 20 died in less than 24 hours 22 died in less than 48 hours 48.4% died in less than 48 hours	070	
	L. ME	VER
G. v.	L. IVIE	Director.
		20100001.

REPORT OF THE DIRECTOR

THIS has been a very busy year for the Infants' Hospital. The report of the Physician-in-Chief will elaborate on this subject, but it is my pleasure to congratulate the Staff and personnel for their accomplishments in the face of the present wartime difficulties.

The Board of Trustees of The Children's Hospital has voted to go ahead with plans for a new building to replace the pavilion wards. Committees are hard at work in order that, and in hopes that, plans and specifications will be completed and construction may start as soon as conditions are opportune.

It is anybody's guess as to when the war will be over, but 1943 saw the turn of the tide and put the Allies on an offensive basis, which assures ultimate success.

The new hospital, as now contemplated, calls for a building located in the middle of the grounds, and which will rise 14 stories. Each typical floor above the laboratories, z-ray and operating rooms will consist of two units of 24 beds each. The building will be so constructed that in the future wings can be added with 24 beds or 48 beds to each typical floor. In other words it will be a building which will have "elbow room" for many years to come.

Ideally Infants' Hospital should occupy one of the floors, and it is earnestly hoped that there will be no legal complications to prevent their being a part of the new centralized unit.

To reach all parts of the new hospital by elevator, is going to mean greater efficiency throughout, it is going to mean better supervision throughout, it is going to eliminate the necessity of transporting patients a considerable distance through changing temperatures to x-ray, etc., and last but not least we will have a modern building with all the latest improvements — a building of which we will be truly proud.

Let us hope that the next Annual Report will contain plans for the new Infants' Hospital.

G. v. L. Meyer, Director



REPORT OF NURSING SERVICE

THE Infants' Hospital continues to make an important contribution to the education of nurses, and in turn the School of Nursing furnishes a large amount of nursing service. During the year clinical experience on the wards of the Infants' Hospital has been given to 35 student nurses from the Children's Hospital School of Nursing, and approximately 250 affiliating students.

We have had a relatively stable graduate staff at the Infants' Hospital during the year, although one head nurse was absent for several months due to illness. While the staff has been stable, it has not been adequate in numbers. We have had one vacancy most of the year. One head nurse is going into the Service early in the new year. Of our three general staff nurses, one is only part-time. We have had more student nurses, but more students should mean more supervision. We also lack two ward helpers who assisted with the care of convalescent babies.

Additional student nurses have been assigned to day, relief and night duty in the premature nursery, and the care of these infants is completely isolated from the care of the ward patients. That change has resulted in less infection among the babies. This is a progressive step, but, as we have indicated before, there should be a graduate nurse, apart from the regular ward staff, at all times in the premature room. No provision in the budget has ever been made for such service. Under present conditions it is unlikely that we could get the personnel but if it were provided for in the budget, at least we would have the authorization to attempt to find such people.

Our illness record is higher than for some time. Last year the average number of students off duty daily for illness or leave of absence following illness was .96; this year it is 1.2. The graduate staff, except for a long leave of absence for one head nurse, had a better record than last year.

A new Hess bed, complete with oxygen unit, has greatly facilitated the care of prematures or those needing oxygen. The two new steam rooms, which are being built on the upper ward, will furnish much more satisfactory care for infants with respiratory infections, and the provision for drainage will make it no longer necessary for the nurse to stand in a pool of water.

The treatment room records show the following treatments:

Intravenous		1506
Clyses		1598
Transfusions		569
Lumbar punctures		855
Constant intravenous	•	32

Respectfully submitted,

STELLA GOOSTRAY,

December 31, 1943.

 $Superintendent\ of\ Nurses$

REPORT OF SOCIAL SERVICE DEPARTMENT

DURING the past year a total of 175 cases was referred to the Social Service Department by the nurses and doctors in the Infants' Hospital.

Some of the problems mentioned in last year's Annual Report intensified in 1943. One half of the babies brought to our attention in January and February were because the families claimed they did not have enough fuel oil to keep the babies well. Every effort was made to verify the need and fulfill it through special requests. With the introduction of food rationing it was necessary to offer to several families assistance in the use of these stamps together with budgeting their food allowances in view of the rising cost of living. Families receiving public relief were very much in the minority. There were no cases where supplementation of the income was necessary to meet the medical emergency even in those families where the father was in the Armed Services.

Approximately one half of the patients referred to the Social Service Department were children of men either in the Armed Forces or about to be inducted. This brought the Social Service Department into close alliance with the Home Service of the American Red Cross. Numerous calls were received from the Red Cross to verify medical conditions of patients, pending the granting of furloughs to fathers to come to their children's bedsides. Distance is no barrier in severe illness and several fathers arrived from points as far west as San Diego, California, and from as far south as Tampa, Florida.

Of the 18 children referred for institutional placements in the State Schools for mental defectives approximately 10 of the fathers were in the Service. This fact complicated an already difficult problem of placement. These placements are under ordinary circumstances very hard to make because of emotional difficulties on the part of parents and because of lack of resources. With the fathers gone to war the mothers tend to cl ng to the social worker. Recently two patients, victims of meningitis, needed permanent placement. Both were first babies with their mothers in their early twenties. After their husbands entered the army, these women focused their love and attention on their children. When the children became destined to custodial care for life, these mothers had nothing left and required great support and encouragement.

Another difficulty encountered was that of placing children with normal intelligence in foster homes either for short placements during emergencies or for long intervals. Regardless of the time element it was very difficult to obtain a foster home from any of the child placing agencies. Many of the foster mothers have secured defense work and their high wages are more attractive than the small remuneration for boarding children. The Wellesley Convalescent Home has been a great help to us in times of emergency. On a Saturday afternoon last summer a mother on her way to a hospital for an emergency operation brought her 18 months old baby here planning to leave This baby had previously been a patient in the Infants' him. Hospital but there was no medical reason to admit him again. There was little time to do any planning but the superintendent of the Convalescent Home came to the rescue by accepting this patient immediately. Another baby was deserted by her mother and discovered by a relative a day later who brought her to the hospital in a neglected state. The Convalescent Home again saved the day by taking the child and keeping her until a plan was made with the relatives to make a home. There were also the perennial problems of broken homes, discord of parents, excessive drinking, and poor care of children.

Although the social worker shares her time with the Medical Out-Patient Department of The Children's Hospital, her office is located in the Infants' Hospital so she may work as closely as possible with the medical and nursing staffs there. In addition to her regular duties the social worker supervised a student from the Simmons College School of Social Work who received part of her experience on the wards of the Infants' Hospital. The social worker has made a practice of attending Grand Rounds every Tuesday morning and on several occasions has entered into the discussion by presenting social background when pertinent. An effort has been made to go on the regular morning rounds once a week with the Resident and House Officers and it is usually at these times that the social problems of the patient are revealed.

Respectfully submitted,

Kathleen D. Scott, Social Service Worker

OFFICERS AND DIRECTORS FOR 1944

President
ARTHUR G. ROTCH
137 Marlborough Street

Secretary
CHARLES M. ROTCH
30 State Street

Assistant Secretary
HENRY W. PALMER, JR.

Treasurer
LINCOLN BAYLIES
441 Stuart Street

CHARLES M. ROTCH — Assistant Treasurer

DIRECTORS

Mrs. John S. Ames, Jr.
Mrs. F. I. Amory
Mrs. William Benjamin Bacon
Nelson S. Bartlett, Jr.
Lincoln Baylies
Mrs. Edward L. Bigelow
Mrs. F. B. Crowninshield
Mrs. Ernest B. Dane, Jr.
Hasket Derby
Charles Devens
Mrs. Samuel Eliot
John M. Hall
Mrs. Nathaniel Hamlen
Mrs. Charles F. Hovey
Mrs. James Jackson, Jr.
Marcien Jenckes
Mrs. Frederick B. Kellogg

MRS. ALFRED KIDDER, II
MRS. WILLIAM E. LADD
JUDGE FRANK LEVERONI
GEORGE V. L. MEYER
P. A. O'CONNELL
HENRY W. PALMER, JR.
MRS. HENRY W. PALMER, JR.
F. L. W. RICHARDSON, JR.
MRS. HOMER B. RICHARDSON
ARTHUR G. ROTCH
CHARLES M. ROTCH
DR. RICHARD M. SMITH
MRS. PHILIP STOCKTON
MRS. S. D. WARREN
HENRY K. WHITE

Finance Committee

Lincoln Baylies Arthur G. Rotch

CHARLES M. ROTCH

Hospital Director
George v. L. Meyer

Physician-in-Chief RICHARD M. SMITH, M.D.

Superintendent of Nurses Miss Stella Goostray, R.N.

CONSULTANTS

ALLAN M. BUTLER, M.D. WILLIAM H. HOWELL, M.D.

MERRILL C. SOSMAN, M.D. FRITZ B. TALBOT, M.D.

ACTIVE STAFF

THE DEPARTMENT OF MEDICINE RICHARD M. SMITH, M.D.—Physician-in-Chief

Visiting Physicians

Bronson Crothers, M.D. John A. V. Davies, M.D. Louis K. Diamond, M.D. James L. Gamble, M.D. *Lewis W. Hill, M.D. Charles A. Janeway, M.D. Harold C. Stuart, M.D. Edwin T. Wyman, M.D.

Associate Visiting Physicians

OLGA E. ALLERS, M.D.
RANDOLPH K. BYERS, M.D.
STEWART H. CLIFFORD, M.D.
*R. CANNON ELEY, M.D.
HENRY E. GALLUP, M.D.

*Charles D. May, M.D. Dorothea M. Moore, M.D. Edward L. Pratt, M.D. Philip H. Sylvester, M.D. Alfred T. Shohl, M.D.

THE DEPARTMENT OF SURGERY WILLIAM E. LADD, M.D.—Surgeon-in-Chief

Visiting Surgeons

*Thomas H. Lanman, M.D. Franc D. Ingraham, M.D. (Neurosurgery) *Carlyle G. Flake, M.D. (Otolaryngology)

Associate Visiting Surgeons
GEORGE D. CUTLER, M.D.
DONALD W. MACCOLLUM, M.D.
ROBERT E. GROSS, M.D.

Assistant Surgeon *John W. Chamberlain, M.D.

Associate Surgeons
*Henry W. Hudson, M.D.

Visiting Otolaryngologist HAROLD G. TOBEY, M.D.

*Henry W. Hudson, M.D.
*Patrick J. Mahoney, M.D.
*Augustus Thorndike, M.D.

Associate Visiting Otolaryngologists Charles F. Ferguson, M.D. *Charles I. Johnson, M.D.

Research Associate in Otolaryngology *Lyman G. Richards, M.D.

DEPARTMENT OF ORTHOPEDIC SURGERY FRANK R. OBER, M.D.—Orthopedic Surgeon-in-Chief

Orthopedic Surgeon JAMES W. SEVER, M.D.

Visiting Orthopedic Surgeons
A. H. Brewster, M.D.
WILLIAM T. GREEN, M.D.
ROBERT H. MORRIS, M.D.

DEPARTMENT OF PATHOLOGY S. Burt Wolbach, M.D.—Pathologist-in-Chief

Pathologist

SIDNEY FARBER, M.D.

SPECIAL DEPARTMENTS

Director, Chemistry Laboratory James L. Gamble, M.D.

Bacteriologist John A. V. Davies, M.D.

Roentgenologist—Edward B. D. Neuhauser, M.D. Dern:atologist—E. Lawrence Oliver, M.D. Ophthalm:ologist—J. Herbert Waite, M.D. Stomatologist—Paul E. Boyle, D.M.D. Social Service—Miss Marion Hall

^{*} On leave of absence with the U. S. Armed Forces.

LADIES' AID OFFICERS FOR 1944

Chairman MRS. WILLIAM BENJAMIN BACON

Vice Chairman
MRS, GEORGE BATY BLAKE

Second Vice Chairman MRS. JOHN A. V. DAVIES

Third Vice Chairman MISS IDA C. SMITH

Secretary
MRS. FREDERIC B. KELLOGG

Treasurer
MRS. FRANKLIN KING

FINANCIAL STATEMENT

MRS. FRANKLIN KING, Treasurer

January 1st, 1943—January 1st, 1944

RECEIPTS

Balance on hand January 1st, 1943 Dues Donations Chances on bicycle	\$710.34 820.00 389.50 305.50	\$2,225.34
PAYMENTS		
Bed for year	\$600.00	
Materials and supplies for hospital Postage and printing	508.55	
Postage and printing	37.36 18.34	
Share of circus		
. –		\$1165.31
Balance January 1st, 1944		1060.03
		\$ 2225.34

LADIES' AID COMMITTEE -- ANNUAL REPORT

THE Ladies' Aid Committee has met throughout the year on a restricted wartime schedule. It was recently decided to hold only three meetings a year, in October, January (annual meeting), and May.

The emphasis of the committee has been on volunteer work in the hospital. This has been carried on successfully by members of the committee.

The benefit which was a feature activity for many years has not lately been practicable and, therefore, to supplement the dues, all members were again urged to oversubscribe, with such good results that a free bed was endowed.

Mrs. Bacon secured a coca-cola machine, whose revenue benefited the hospital, and which was much in demand in the hot weather.

Mr. Floyd Bell has been doing publicity for the committee.

A tablet in memory of Dr. Blackfan was unveiled.

Respectfully submitted,

SARITA B. KELLOGG, Secretary

LADIES' AID COMMITTEE

MRS CORDON APPORT IR	Mrs. William Dexter
Mrs. Gordon Abbott, Jr.	Mrs. Francisco IV. C
Mrs. Timothee Adamowski	Mrs. Frederick W. Eaton
Mrs. Charles F. Adams, Jr.	Mrs. Samuel Eliot
Mrs. David Ames	Mrs. Robert W. Emmons, Jr.
Mrs. John S. Ames, Jr.	Mrs. Robert Faxon
Miss Olivia Ames	Mrs. William S. Febiger
Mrs. Francis I. Amory	Mrs. John Flint
Mrs. J. Austin Amory	Mrs. Lawrence Foster
Mrs. Roger Amory	Miss Eleanor Frothingham
Mrs. William Benjamin Bacon	Mrs. Louis A. Frothingham
Mrs. Talbot Baker	Mrs. Marshall Fulton
Mrs. James O. Bangs	Mrs. John D. Gannett
Mrs. B. Devereaux Barker	Mrs. Thomas Gannett
Mrs. J. L. P. Barker	Mrs. George P. Gardner, Jr.
Mrs. William DeFord Beal	Mrs. Harrison Gardner
Mrs. Edward L. Bigelow	Mrs. Wallace Goodrich
Mrs. Kenneth D. Blackfan	Mrs. Francis C. Gray
Mrs. George Baty Blake	Mrs. Henry V. Greenough
Mrs. John A. Blanchard	Mrs. James C. Greenway, Jr.
Mrs. Thomas S. Blumer	Mrs. Henry S. Grew
Mrs. Cameron Bradley	Mrs. Brinley N. Hall
***Mrs. J. Gardner Bradley	Mrs. John L. Hall
Mrs. John F. Bradley	Mrs. John M. Hall
Miss Barbara Bremer	Mrs. Nathaniel Hamlen
Mrs. J. Lewis Bremer	Mrs. Paul Hamlen
Miss Elsie C. Brewer	Mrs. Huntington R. Hardwick
Mrs. Davenport Brown	Mrs. Richard Harte
Mrs. Theodore E. Brown	Mrs. Andrew H. Hepburn
Mrs. Edmund J. Burke	Mrs. Christian A. Herter
Mrs. Frederic M. Burnham	Mrs. Frederic P. Herter
Miss Nina Burnham	Mrs. Amor Hollingsworth, Jr.
Mrs. F. Wadsworth Busk	Mrs. Chandler Hovey, Jr.
Mrs. Samuel Cabot	Mrs. Charles F. Hovey
Miss Andree Cassels	Mrs. James M. Hunnewell
Mrs. William Caswell	Mrs. Benjamin Huntington
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^{***} Honorary Members.

FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1943

ASSETS

Cash \$ 65 Investments; General Fund \$429,778.92 Permanent Fund 277,051.98 ——— 706,83 Thomas Morgan Rotch, Jr., Memorial Hospital 145,45	
TOTAL ASSETS	\$852,935.46
Children's Hospital—Current Account \$4,32 General Fund 418,37 Beverly Farms (Massachusetts) Real Estate Fund 8,48 Hospital and Equipment Fund 145,45 Permanent Fund 276,29	9.36 6.21 1.40
TOTAL LIABILITIES AND FUNDS	\$852,935.46

STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1943

RECEIPTS

Income from Investments		\$ 32,358.97	
Donations;			
Greater Boston Community Fund	\$21,845.00		
Permanent Charity Fund	2,000.00		
Direct Donations for General Purposes	830.00		
Eugene Fay Trust Fund	200.00		
Grosberg Family Charity Fund	100.00		
Charles A. Dean Welfare Trust	50.00		
		25,025.00	
Income—Children's Hospital		33,457.65	
Miscellaneous Income		-0-	
	_		
TOTAL RECEIPTS	<u>.</u>		\$90,841.62

PAYMENTS

Expense—Children's Hospital. Salaries. Publicity and Advertising. Audit of Children's Hospital. Audit of Infants' Hospital.	1,436.00 520.00 200.00	
Insurance	192.50- 180.00 60.00 67.91	
Office Supplies and Expenses TOTAL PAYMENTS		\$97,166.69
Excess of Payments over Receipts for year ending December 31, 1943		\$6,325.07

CERTIFICATE OF AUDITORS

To the Officers and Trustees of The Infants' Hospital:

We have made an examination of the financial books and records of The Infants' Hospital for the year ended December 31, 1943.

We satisfied ourselves that all recorded cash receipts were deposited in the bank, and we examined cancelled checks for all disbursements. We verified the balance of cash in bank by a certificate from the depository.

On January 5, 1944, we inspected the securities held in the General and Restricted Funds. There were no changes in the list between December 31, 1943, and the date of our count.

In our opinion, based on such examination and subject to the qualification that securities are shown at book values, the accompanying statement of assets and liabilities and of income and expense present fairly the financial condition of the Hospital at December 31, 1943, and the results of its operations for the year then ended.

CHARLES F. RITTENHOUSE & COMPANY

Certified Public Accountants

Boston, Massachusetts March 21, 1944.

INVESTMENTS BELONGING TO THE PERMANENT FUND

December 31, 1943

			D - "	70 1	
BONDS	· Due	Rate	Par Value	Book Value	
Central Pacific Railway Company	1949	4	\$ 5,000.00	\$ 5,012	.50
Central of Georgia Railway Company	1959	5	10,000.00	5,000	
Chicago, Burlington & Quincy R.R. Ill. Div.	1949	4	5,000.00	4,750	
Chicago & Western Indiana Railroad	1952	4	10,000.00	9,675	
Cities Service Power & Light, Debenture Columbia Gas & Electric Company	1952 1961	$\frac{51/2}{5}$	15,000.00	14,200	
Eastern Gas & Fuel Associates	1956	4	5,000.00 10,000.00	5,175 9,650	
Florida Power & Light Company	1954	5	10,000.00	9,525	
Great Northern Railway Company	1973	5	10,000.00	9,250	
Illinois Power & Light Corporation	1953	6	9,000.00	8,865	
Kentucky Utilities	1970	4	10,000.00	10,450	.00
Lawyers Mortgage Investment Corp. of	1045		10.000.00	<.A0	
Boston, Series A-1	1945	11/	10,000.00	649	
Louisville & Nashville Railroad Company. Minnesota Power & Light Company	2003 1978	$\frac{4\frac{1}{2}}{4\frac{1}{2}}$	5,000.00 8,000.00	5,000 8,321	
Monongahela Railway Company	1966	$\frac{1}{3}\frac{1}{4}$	10,000.00	10,250	
Montana Power Company	1966	$3\frac{3}{4}$	10,000.00	9,491	
New York Central & Hudson River Rail-		- /	20,000,00	,,1,1	.00
road Company	1998	$3\frac{1}{2}$	5,000.00	4,800	.00
New York Central & Hudson River Rail-	400=	21/	• • • • • • •		
road Company	1997	$\frac{31}{2}$	5,000.00	4,400	
New York, Chicago & St. Louis Railroad. New York, New Haven & Hartford R.R.	1978 . 1948	$\frac{4\frac{1}{2}}{6}$	8,000.00	5,070.	
New York, New Haven & Hartford R.R	1947	$\frac{0}{4}$	2,500.00 6,000.00	2,462. 6,480.	
Northern States Power Company	1967	$\frac{1}{31/2}$	10,000.00	9,537.	
Pennsylvania Railroad Company	1970	$3\frac{3}{4}$	10,000.00	9,800.	
Texas & Pacific Railway Company	1977	5	5,000.00	3,500.	
U. S. Treasury Series G	1954	$2\frac{1}{2}$	5,000.00	5,000.	00
Wabash Railroad Company	1991	$4\frac{1}{4}$	1,800.00	540.	00
Total Bonds			\$200,300.00	\$176,855.	86
omp ove	3.7	. 01			
STOCKS	No. of	Shares	S		
Allied Chemical and Dye	35			\$ 5,683.	
Aluminum Company of America, Pfd	100			10,712.	
Boston & Albany R.R. Company, Common Boston Edison Company	15 400		•	3,070.	
Duquesne Light Company, Pfd	100			15,981.9 9,750.0	93 00
Kennecott Copper Company, Common	150			5,590.	
Liggett and Myers	60			5,280.	
New England Telephone and Telegraph Co.	25			2,398	34
New Hampshire Fire Insurance Company.	110			4,840.0	
Pennsylvania Railroad Company	200			10,000.0	
Quincy Market Cold Storage Co., Pfd Southwestern Public Service, Pfd	$\frac{16}{100}$			1,600.0	
Standard Oil Company of Ohio, Pfd	100			11,000.0 10,300.0	
Union Pacific Railroad Co., Common	25			3,000.0	
Wabash Railroad Company	45			990.0	
Total Stocks				\$100,196.1	12
Total Permanent Fund Investments				\$277,051.9	
				# - , 00	0

INVESTMENTS BELONGING TO THE GENERAL FUND

December 31, 1943

			70	70 1
BONDS	Due	Rate	Par	Book
			Value	Value
Arkansas Power and Light Company		5	\$ 10,000.00	\$ 9,575.00
Boston & Maine Railroad—1st Morrage	. 1955	5	5,000.00	4,625.00
Boston & Maine Railroad—1st Mortgage	. 1960 s 1970	4	3,200.00	3,200.00
Boston & Maine Railroad—Income Bonds		$\frac{41}{5}$	8,000.00	7,505.00
Chicago, Burlington & Quincy Railroad Chicago Union Station Company E		$\frac{5}{3\frac{3}{4}}$	10,000.00	8,650.00
Chicago and Western Indiana R.R. "C".	. 1903	$\frac{3\%}{4}$	18,000.00	19,794.14
Columbia Gas & Electric Corporation	. 1932	5	5,000.00 5,000.00	5,212.50
Illinois Power & Light Corporation		5		5,219.62
International Paper Company		6	6,000.00	6,255.00
New York Central Railroad	. 1952	$3\frac{1}{4}$	8,000.00 12,000.00	7,971.32 10,005.00
New York, Chicago & St. Louis R.R., Ref		$4\frac{1}{2}$	5,000.00	4,062.50
New York Steam		$\frac{1}{3}\frac{1}{2}$	5,000.00	5,362.50
Potomac Edison Company		$4\frac{1}{2}$	10,000.00	9,950.00
Puget Sound Power & Light		$4\frac{1}{4}$	14,000.00	14,595.00
Safe Harbor Water Power Corporation		$4\frac{1}{4}$	10,000.00	9,691.25
Saguenay Power Company, Ltd		$\frac{1}{4}\frac{1}{4}$	10,000.00	10,000.00
Shawinigan Water & Power Company		$\frac{1}{4}\frac{1}{2}$	10,000.00	6,196.95
Southern Railway Company		6	10,000.00	9,650.00
U. S. Treasury Bonds		$\frac{0}{2}\frac{1}{2}$	5,000.00	5,000.00
United Stock Yards Corporation		$\frac{2}{4}\frac{1}{4}$	10,000.00	9,800.00
Virginia Public Service Co., 1st Mortgage.		$3\frac{3}{4}$	10,000.00	10,400.00
Western Maryland Railway		$5\frac{1}{2}$	5,000.00	4,987.50
Western Maryland Ranway	. 1777	3/2		1,207.30
Total Bonds			\$194,200.00	\$187,708.28
			# , - 0 - .	# · , · ·
STOCKS	No. of S.	hares		
American Telephone & Telegraph Co				Ф 21 602 27
Consolidated Natural Gas Company				\$ 21,692.27 318.84
Dayton Power & Light, 4½% Pfd				
Draper Corporation				5,450.00
E. I. Du Pont de Nemours				47,673.75 5,285.00
Eastern Gas & Fuel Assoc., 6% Pfd				18,600.00
First National Bank of Boston	150			6,921.88
First National Bank of New York				6,080.00
General Electric Company, Common				29,600.00
General Motors Corporation, 5% Pfd	100			12,025.26
Great American Insurance Company				4,808.00
Nashua Manufacturing Co.—1st Pfd	100			6,000.00
Nashua Manufacturing Co.—2nd Pfd	100			4,100.00
National Fire Insurance Company	85			5,121.25
Pacific Gas and Electric				5,075.00
Phillips Petroleum				5,711.15
Phoenix Insurance Company	60			5,580.00
Public Service Co. of Colorado, 7% Pfd				5,550.00
Saco-Lowell Shops, Common				1,000.00
Saco-Lowell Shops, 7% Pfd	150			4,000.00
Southern Pacific Railroad, Common	100			5,000.00
Standard Oil of New Jersey	125			5,093.04
Union Pacific Railroad	100			8,002.50
United Fruit Company, Common	100			8,020.20
United States Steel Company, Common.	100			10,000.00
Western Pennsylvania Power, 4½% Pfd	50			5,362.50
	- 00			
TOTAL STOCKS				\$242,070.64
Total General Fund Investments				\$429,778.92

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Curtis, Mrs. Louis
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Hamlen, Mrs. P. M.
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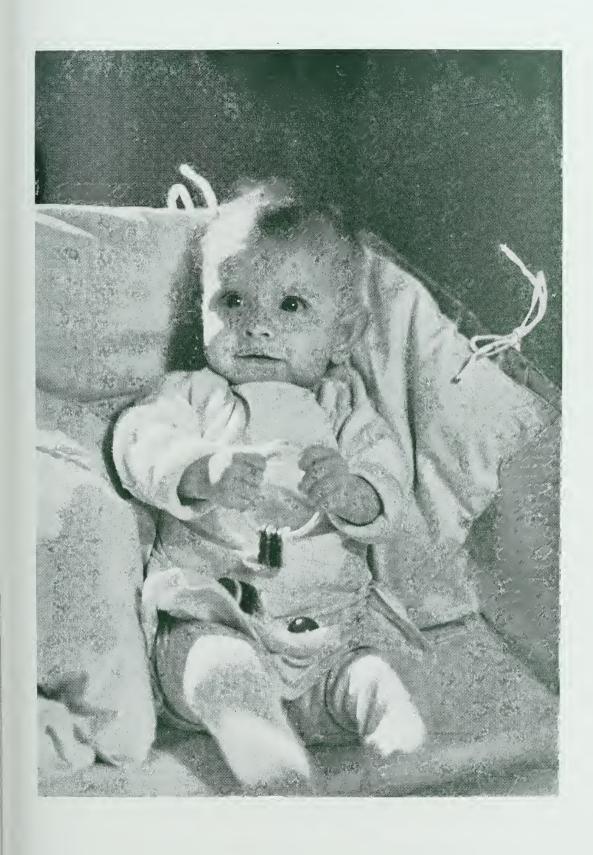
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Winthrop, Miss Katharine
Winthrop, Mr. and Mrs. Nathaniel
Wolcott, Mr. and Mrs. Samuel H.



FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts the sum of

...........

INFANTS' HOSPITAL



SIXTY-SECOND ANNUAL REPORT

For the Year 1944



SIXTY-SECOND ANNUAL REPORT

1944

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs \$7.34

Seven days cost \$51.28

One month costs \$220.20

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE PHYSICIAN-IN-CHIEF

THE year 1944 passed in the Infants' Hospital without any striking innovations.

The arrangement for residents and interns has continued this year as previously and despite the obvious limitations of the accelerated program has worked surprisingly well. The resident and intern staff have been conscientious in their duties and have taken excellent care of the patients.

The character of the admissions has not materially changed from previous years. There has been a moderate increase in the number of infants with tuberculosis.

The equipment has been augmented by the addition of one Hess bed and new oxygen beds in the premature nursery. These beds are simple in construction and have proved very satisfactory. The new steam rooms which were added have been of great assistance in the care of children with certain respiratory diseases. They have been in constant use and in many instances, if they have not actually been the most important factor in the saving of life, have contributed greatly to this end.

Epidemic diarrhea of the newborn still constitutes a major problem. We had one such severe epidemic this year in infants sent to us from a nearby hospital. Fortunately there was only one death although many of the children were severely ill. We have had no severe cases of diarrhea developing among our own patients on the ward. This is a great improvement over some of the previous years.

An investigation of the role of viruses in the etiology of certain cases of diarrhea in infants is being carried out by Dr. Janeway and Dr. Pratt. If it were possible to establish the causative agent in epidemic diarrhea it is reasonable to believe that much might be accomplished in prevention, limitation of spread, and treatment. This study is being carried on under a grant from the Mason Fund.

Dr. Gamble and Dr. Pratt are now making quantitative measurements of water and electrolyte changes accompanying diarrheal disease. It is hoped that information gained by this method may lead to a better understanding of the underlying physiological disturbances and assist in establishing better treatment. This work is being carried on through a grant from the Mead Johnson and Company. One of the nurse's aids, Miss Gertrude Lanman, has rendered invaluable assistance in the detailed care of the patients during the period of

study. Dr. Shohl, with the aid of a grant from the Mead Johnson and Company, has continued his study of infants with pancreatic fibrosis and celiac disease.

The Premature division is being used increasingly by physicians and hospitals throughout this area. Over a ten-year period, the total yearly admissions have increased from 48 in 1934 to 106 in 1944. The average monthly census has increased from 6 in 1937 to 16 in 1944. What the Infants' Hospital has to offer in the care of premature babies is a real service to the community and we are glad to make our facilities available to other hospitals who are not adequately equipped for the care of premature babies.

The prevention and control of infection in premature infants remains a major problem. This matter has been given careful study during the last year and some new technics instituted at the Infants' Hospital may prove successful in this regard. Investigations are in progress to demonstrate the ability of the premature infant to absorb vitamin A and in collaboration with research workers at the Massachusetts Eye and Ear Infirmary, a study is being carried out to determine the relation of vitamin A deficiency in premature infants to the growth of the eye.

We wish to record our appreciation of the unfailing support given to the Staff by the Director of the Hospital and to express our sincere admiration for the efficiency and devotion of Miss Chapman. During her illness, Miss Furgin carried a double responsibility with marked efficiency. Miss LaRoe's skill in the care of premature infants has added materially to the successful treatment of these patients.

I should like also to bear testimony to the great assistance which the nurses' aids and volunteers have added to the care of the patients.

Respectfully submitted,

(signed) RICHARD M. SMITH, M.D.,

Physician-in-Chief



MEDICAL STATISTICS

Number of patients remaining in the hospital		
December 31, 1943	36	
Number of patients admitted during the year 1944	893	
Number of patients discharged during the year 1944.		893
Number of patients remaining in the hospital		
December 31, 1944		36
,		
	929	929
Number of patients—weekly rate—\$28.00 to \$37.50.	0	
Number of patients—weekly rate—\$28.00	441	
Number of patients—reduced rate per week—75c to		
\$28.00	434	
Number of patients—free	18	
Total number of hospital days	14,614	
Average number of patients daily	39	
Average days' stay	16	
DISCHARGED		
Relieved	639	
Unrelieved	69	
Transferred to other hospitals	39	
Discharged on parents' own responsibility or against		
advice	0	
Died	146	(15.7%)
Total	893	
39 died in a few hours		
30 died in less than 24 hours		
14 died in less than 48 hours		
56.8% died in less than 48 hours		
, •	v. L. M	IEYER,
		Director

REPORT OF THE DIRECTOR

THE Infants' Hospital, like all other hospitals has experienced a typical war year, and has weathered the storm remarkably well, thanks to the enduring efforts of the personnel. It had been hoped that by now we could assume that the worst was over, but it would seem on the contrary that the year 1944 is going to be merely an experience to guide us in the conduct of another difficult year to follow.

The rainbow in the sky is the plan for the new hospital building to replace, not only the pavilion wards of The Children's Hospital, but the Infants' Hospital as well.

The plan is that the Infants' should have at least a floor of the new hospital. Their relations with The Children's Hospital would be unaltered. Its building would merely be superimposed on the Children's instead of being an horizontal unit connected with our hospital by passageways. A perpendicular connection by means of elevators will be of tremendous value to the well being of the Infants' Hospital.

When an infant now is to be X-rayed, which is a frequent occurrence, the poor baby has to be bundled up and carried through corridors of varying temperature a distance of 800 feet round trip to the X-ray Department. In the new building, they will step into an elevator and on issuing from the elevator they will be only a comparatively few steps from the X-ray Department with no exposure to varying temperatures, and the amount of time that will be saved by nurses transporting children will be substantial.

Furthermore, the excessibility of the Infants' Hospital to the various members of the Staff will then be the same as to all other wards in the hospital.

It is believed that the atmospheric conditions in the summer months will be greatly improved by a tall building.

The maintenance of the property has been below par, below what we should wish to do in normal times, but in spite of appearances, the property is in good condition, and repairs that are necessary to prevent deterioration have all been taken care of.

Respectfully submitted,

G. v. L. MEYER,

Director



REPORT OF NURSING SERVICE

THE nursing service of the Infants' Hospital has been as stable as one may expect in time of war. The lower ward has had three different head nurses during the year. There have been frequent changes in the treatment room, and a new nurse in the premature nursery and one in the milk laboratory. Many of our problems are due to frequent changes rather than to lack of personnel. In a unit such as the Infants' Hospital, where the student personnel must be changed every month, the stability of the graduate staff and auxiliary helpers is exceedingly important.

Shortages in other departments as the laundry, housekeeping department, etc. also have a definite effect on the nursing service. For example, if the laundry is short of workers, the laundry cannot be delivered on time or in necessary quantities and it takes the time of nurses to go to the laundry at intervals to get necessary linen.

We are starting the new year with better arrangements for the care of premature babies and the milk laboratory than for some time, but the care of the premature babies will not approach anything like proper conditions until we have twenty-four-hour graduate service in the premature nursery.

Three new type of oxygen tents for premature babies are in use. They are much simpler to use than the old type, and because they are made of plastocele the baby's condition may be more readily observed. The steam rooms were completed and are in almost constant use. They are very satisfactory except from the standpoint of plaster peeling.

During the months of August and September the entire upper ward was used as a ward for newborn babies admitted with severe enteric infection. A great deal of nursing care was required, but it helped to save all but one baby.

We have had some decrease in illness among personnel during the year. Among students it has amounted to approximately one less student ill daily. It is possible that the decrease among student nurses may be due to more reasonable hours, since the hours for day and relief duty were reduced to a forty-eight-hour week, including classes, which is the recommendation of the United States Public Health Service for cadet nurses. The change has not yet gone into

effect for night nurses. Most of the student nurses we now have are cadets. There has been no decrease in the total amount of service given by student nurses since more students have been assigned to the Infants' Hospital.

During the year 314 student nurses have received one months' experience in the Infants' Hospital; of these 43 were Children's Hospital students and the others were affiliating students.

We have continued to have Red Cross Nurse's Aides at the Infants' Hospital and they and the War Service Volunteers of The Children's and Infants' Hospital have been exceedingly helpful. We are grateful to them.

Respectfully submitted,

(signed) Stella Goostray,

Superintendent of Nurses

REPORT OF SOCIAL SERVICE DEPARTMENT

In September there was a change in the set up of the Social Service Department in the Infants' Hospital when the present social worker took the place of Miss Scott who was transferred to the Orthopedic Service. Instead of sharing her time with the Social Service Department of The Children's Hospital, she works entirely for the Infants' Hospital, although on a part-time basis.

Of the 140 cases referred to Social Service, the bulk of the cases fall into three main categories: the infants who as a result of meningitis, hydrocephalus, or congenital heart disease is left with a chronic condition, the infant with tuberculosis, and the premature baby. In the first group we have a large number of mental defectives who are referred to Social Service for placement. These cases continue to present a difficult problem to the social worker, because the resources for placement are limited, and parents find it hard to accept the fact that their child is mentally defective.

In the cases of tuberculosis, it is imperative to make every effort to have all the contacts in the family examined, to provide sanatorium care whenever possible, and to deal with emotional attitudes of the family. Although great advances have been made in the treatment of tuberculosis there is still a stigma attached to this disease. In one instance, a whole family was broken up because of tuberculosis. One child died in the Infants' Hospital of tuberculosis meningitis. The father, the original contact, was then in a sanatorium, and a second child was admitted to Infants' Hospital with pulmonary tuberculosis. There were originally in this family seven children. Examination was arranged for the other members of the family, and a third child was found to have a tuberculous lesion. At present the father and two children are receiving sanatorium care. The mother receives financial support from a public agency, and the social worker over a period of time, helped her to accept her bad luck and carry on.

Because good nursing care and proper feeding are essential for the premature baby, in these cases we need to know if the home can provide adequate care. As we work with these problems it becomes more and more apparent that we need the help and advice of the visiting nurse. We have, therefore, decided to adopt the policy of the Boston Lying-In which is to have 100% contact locally by the Public Health Nursing Association, and in the outlying districts by the Visit-

ing Nurse Association, prior to discharge. This plan will go into operation in the Infants' Hospital early in 1945. It will then be the responsibility of the social worker to review all the reports sent in by the visiting nurses, and to work further with those parents who present social problems which might interfere with their ability to give the baby adequate care.

Because fuel oil rations have been more generous and unrationed foods more easily accessible, we have not had as many requests this year for letters to local ration boards.

The problems of the service man's family have continued to persist, and we have found the Red Cross Home Service Department most co-operative. In the case of an infant with coeliac disease, the Red Cross financed an expensive predigested food which was essential to the life of the child. Through the Red Cross the granting of leaves in the case of serious illness has been facilitated.

As an additional part of the social worker's routine, she shares in the teaching program of the student nurses by giving short talks on the medical-social aspects of certain diseases. In this regard it seems worth mentioning that many of the cases admitted to Infants' Hospital are admitted on the basis of social need, due in large measure to the wartime pressures placed upon the mother.

As a new member of the Staff of the Infants' Hospital, I am most appreciative of its co-operative spirit, and look forward to further association with this hospital in 1945.

Respectfully submitted,

ELIZABETH F. SNEDEKER,
Social Worker, Infants' Hospital

OFFICERS AND DIRECTORS FOR 1945

President
ARTHUR G. ROTCH
137 Marlborough Street

Secretary
CHARLES M. ROTCH
30 State Street

Assistant Secretary HENRY W. PALMER, JR.

Treasurer
LINCOLN BAYLIES
441 Stuart Street

CHARLES M. ROTCH—Assistant Treasurer

DIRECTORS

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NELSON S. BARTLETT, JR.
LINCOLN BAYLIES
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MRS. F. B. CROWINSHIELD
MRS. ERNEST B. DANE, JR.
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CHARLES DEVENS
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MRS. NATHANIEL HAMLEN
MRS. CHARLES F. HOVEY
MRS. JAMES JACKSON, JR.
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Mrs. Frederick B. Kellogg

MRS. ALFRED F. KIDDER, II
MRS. WILLIAM E. LADD
JUDGE FRANK LEVERONI
GEORGE V. L. MEYER
P. A. O'CONNELL
HENRY W. PALMER
HENRY W. PALMER, JR.
MRS. HENRY W. PALMER, JR.
F. L. W. RICHARDSON, JR.
MRS. HOMER B. RICHARDSON
ARTHUR G. ROTCH
CHARLES M. ROTCH
MRS. PHILIP STOCKTON
MRS. SAMUEL D. WARREN
HENRY K. WHITE

Finance Committee

LINCOLN BAYLIES

ARTHUR G. ROTCH

CHARLES M. ROTCH

Hospital Director
George v. L. Meyer

Physician-in-Chief RICHARD M. SMITH, M.D.

Superintendent of Nurses Miss Stella Goostray, R.N.

CONSULTANTS

ALLEN M. BUTLER, M.D. WILLIAM H. HOWELL, M.D.

MERRILL C. SOSMAN, M.D. FRITZ B. TALBOT, M.D.

ACTIVE STAFF

THE DEPARTMENT OF MEDICINE RICHARD M. SMITH, M.D.—Physician-in-Chief

Visiting Physicians

Bronson Crothers, M.D. John A. V. Davies, M.D. Louis K. Diamond, M.D. James L. Gamble, M.D. WILLIAM G. LENNOX, M.D. **Lewis W. Hill, M.D. CHARLES A. JANEWAY, M.D. HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Visiting Physicians

OLGA E. ALLERS, M.D. RANDOLPH K. BYERS, M.D. STEWART H. CLIFFORD, M.D. **R. CANNON ELEY, M.D. HENRY E. GALLUP, M.D.

**CHARLES D. MAY, M.D. Dorothea M. Moore, M.D. EDWARD L. PRATT, M.D. PHILIP H. SYLVESTER, M.D. ALFRED T. SHOHL, M.D.

THE DEPARTMENT OF SURGERY WILLIAM E. LADD, M.D.—Surgeon-in-Chief

Visiting Surgeons

*Thomas H. Lanman, M.D. Franc D. Ingraham, M.D. (Neurosurgery) **CARLYLE G. FLAKE, M.D. (Otolaryngology)

Associate Visiting Surgeons GEORGE D. CUTLER, M.D. DONALD W. MACCOLLUM, M.D.

ROBERT E. GROSS, M.D.

Assistant Surgeon *John W. Chamberlain, M.D.

Visiting Otolaryngologist HAROLD G. TOBEY, M.D.

Associate Surgeons
**Henry W. Hudson, M.D.
**Patrick J. Mahoney, M.D.
**Augustus Thorndike, M.D.

Associate Visiting Otolaryngologists Charles F. Ferguson, M.D. **Charles I. Johnson, M.D.

Research Associate in Otolaryngology *Lyman G. Richards, M.D.

DEPARTMENT OF ORTHOPEDIC SURGERY Frank R. Ober, M.D.—Orthopedic Surgeon-in-Chief

Orthopedic Surgeon JAMES W. SEVER, M.D. Visiting Orthopedic Surgeons A. H. Brewster, M.D. WILLIAM T. GREEN, M.D. ROBERT H. MORRIS, M.D.

DEPARTMENT OF PATHOLOGY S. Burt Wolbach, M.D.—Pathologist-in-Chief

Pathologist SIDNEY FARBER, M.D.

SPECIAL DEPARTMENTS

Director, Chemistry Laboratory James L. Gamble, M.D.

Bacteriologist JOHN A. V. DAVIES, M.D.

Roentgenologist—Edward B. D. Neuhauser, M.D. Dermatologist—E. LAWRENCE OLIVER, M.D. Ophthalmologist—J. HERBERT WAITE, M.D. Stomatologist—Paul E. Boyle, D.M.D. Social Service—MISS MARION HALL

^{**} On leave with the U. S. Armed Forces.

LADIES' AID OFFICERS FOR 1945

Chairman MRS. WILLIAM BENJAMIN BACON

Vice Chairman
MRS. GEORGE BATY BLAKE

Second Vice Chairman MRS. JOHN A. V. DAVIES

Third Vice Chairman MISS IDA C. SMITH

Secretary
MRS. FREDERIC B. KELLOGG

Treasurer
MRS. FRANKLIN KING

FINANCIAL REPORT

MRS. FRANKLIN KING, Treasurer January 1st, 1944—January 1st, 1945

RECEIPTS

Balance on hand January 1st, 1944. Dues. Donations. Profits from coca cola machine. Check from Pokat Printing Co.	755.00 466.50 49.42	\$2,332.95
PAYMENTS.		
Bed for year	\$600.00	
Subscription to Building Fund	500.00	
Materials and supplies for hospital,	521.29	
Postage and printing	33.45	
Welfare Committee, Children's Hospital		
half proceeds from coke machine	6.78	
Bank Service Charges	.50	
		\$1,662.02
Balance January 1st, 1945		670.93
		\$2,332.95

LADIES' AID COMMITTEE - ANNUAL REPORT

THE Ladies' Aid Committee has met four times during the year: three regular meetings and one extra meeting. Twenty-one members attended these meetings with an average of only eight each time from an active list of ninety-four members.

The essential business of the committee has been dispatched: hospital linen bills have been paid, six hundred dollars has been given toward a free bed, as well as five hundred dollars to the Building Fund. This money came from over-subscription of dues.

All peripheral activities such as volunteer work, keeping up certain rooms in the hospital, and giving a benefit entertainment have been impossible with so few people willing and able to participate. Miss Smith and Mrs. Bacon have kept in touch with the hospital staff, but this has been the only connection.

There are two new members and there have been no resignations during the year.

Respectfully submitted,

Sarita B. Kellogg,

Secretary

LADIES' AID COMMITTEE

Mrs. Gordon Abbott, Jr.		Mrs. Robert W. Emmons, Jr.
Mrs. Timothee Adamowski		Mrs. Robert M. Faxon
M. Clada E Adama I.	0	Mrs. William S. Febiger
Mrs. George D. Aldrich	•	Mrs. John G. Flint
Mrs. David Ames		
		Mrs. Lawrence Foster
Mrs. John S. Ames, Jr.		Mrs. Louis A. Frothingham
Mrs. Francis I. Amory		Mrs. John D. Gannett
Mrs. Roger Amory		Mrs. Thomas B. Gannett
Mrs. William Benjamin Bacon		Mrs. John H. Gardiner
Mrs. Talbot Baker		Mrs. George P. Gardner, Jr.
Mrs. James O. Bangs		Mrs. Harrison Gardner
Mrs. B. Devereux Barker		Mrs. John W. Goodrich
Mrs. B. Devereux Barker, Jr.		Mrs. Wallace Goodrich
Mrs. Thomas P. Beal		Mrs. Francis C. Gray
Mrs. William DeFord Beal		Mrs. Henry V. Greenough
Mrs. Edward L. Bigelow		Mrs. James C. Greenway, Jr.
Mrs. Kenneth D. Blackfan		
		Mrs. Henry S. Grew
Mrs. George Baty Blake		Mrs. Brinley Hall
Mrs. John A. Blanchard		Mrs. John L. Hall
Mrs. Thomas S. Blumer		Mrs. John M. Hall
Mrs. Cameron Bradley, Jr.		Mrs. Nathaniel Hamlen
***Mrs. J. Gardner Bradley		Mrs. Paul M. Hamlen
Mrs. J. Lewis Bremer		Mrs. Huntington R. Hardwick
Mrs. Davenport Brown		Mrs. Richard Harte
Mrs. Theodore Brown		Mrs. Andrew H. Hepburn
Mrs. Frederick M. Burnham		Mrs. Christian A. Herter
Miss Nina Burnham		Mrs. Amor Hollingsworth, Jr.
Mrs. F. Wadsworth Busk		Mrs. Chandler Hovey, Jr.
Mrs. Samuel Cabot		Mrs. Charles F. Hovey
Miss Andree M. Cassels		Mrs. James M. Hunnewell
Mrs. Ephron Catlin, Jr.		Mrs. Benjamin L. Huntington
Mrs. Charles E. Channing		Mrs. G. Newell Hurd
Mrs. Theodore Chase		Mrs. Mark R. Jouett
Mrs. Joseph Choate, 3d		Mrs. Edmund S. Kelley, Jr.
Mrs. Frederick C. Church		Mrs. Frederic B. Kellogg
Mrs. Forrester A. Clark		Mrs. William T. Kemble
Mrs. Henry C. Clark		Mrs. Wisner Kenne
Mrs. Nathaniel T. Clark		Mrs. Alfred Kidder, 2nd
Mrs. Robert J. Clark		Mrs. Franklin King
Mrs. Sargent F. Collier		Mrs. Gelston T. King
Mrs. Lawrence Coolidge		Mrs. Alexander H. Ladd, Jr.
Mrs. T. Jefferson Coolidge, Jr.		Mrs. William E. Ladd
Mrs. Frederick G. Crocker		Mrs. Howard Lapsley
Mrs. Taylor Crowninshield		Mrs. John E. Lawrence
Mrs. Charles C. Cunningham		Miss Luisita Leland
Mrs. Eric Cutler		Mrs. John L. Lyman
Mrs. George C. Cutler, Jr.		Mrs. William DeFord Manice, Jr.
Mrs. Roger W. Cutler		Mrs. Charles E. Mason, Jr.
Mrs. Roger W. Cutler, Jr.		Mrs. Henry L. Mason, Jr.
Mrs. B. Welch Dane		Mrs. Houghton Metcalf
Mrs. Richard E. Danielson		Mrs. Charles A. Meyer
Mrs. John A. V. Davies		Mrs. Charles G. Mixter, Jr.
Mrs. Frederick M. Dearborn, Ju		Mrs. Sherman Morss
Mrs. Charles Devens		Mrs. J. Lothrop Motley
Mrs. J. Lindsay Dexter		Mrs. Eleanor Frothingham Navarro
Mrs. William Dexter		Mrs. Hamilton Osgood
Mrs. Frederick W. Eaton		Mrs. Henry W. Palmer, Jr.
Mrs. Samuel Eliot		Mrs. Augustin H. Parker, Jr.

Mrs. Francis S. Parker Mrs. William A. Parker Mrs. Thomas N. Perkins Mrs. Carleton Pike Mrs. Arnold Porter Mrs. Brooks Potter Mrs. Brooks Potter
Mrs. George Putnam
Mrs. Winthrop Pyemont
Mrs. Eugene E. Record
Mrs. Lawrence L. Reeve
Mrs. Charles F. Richardson
Mrs. Frederick L. W. Richardson, Jr.
Mrs. Homer B. Richardson
Mrs. Joseph P. Richardson
Mrs. Arthur G. Rotch
Mrs. Repout Russell Ir Mrs. Renouf Russell, Jr. Mrs. Henry B. Sawyer Mrs. Hugh D. Scott Mrs. Philip S. Sears Mrs. Richard D. Sears, Jr.

Mrs. S. Parkman Shaw

Mrs. S. Parkman Snaw Mrs. F. Foster Sherburne Mrs. J. Henry Sleeper Mrs. Stephen W. Sleeper ***Miss Ida C. Smith Mrs. William S. Spaulding Miss Faith Stanwood Mrs. Malcolm C. Stewart

Mrs. Warren Thayer Mrs. Peter Thompson Mrs. George Tiffany Mrs. John A. Tuckerman Mrs. Sears Tuckerman Mrs. F. Skiddy Von Stade, Jr. Mrs. Bayard Warren ***Mrs. George E. Warren Mrs. Samuel D. Warren Mrs. Donald C. Watson Mrs. Charles H. Weed Mrs. George S. Weld Mrs. Philip S. Weld Mrs. Howard S. Whiteside Mrs. Edward Allen Whitney Mrs. Nathaniel T. Winthrop Mrs. Roger Wolcott Mrs. Samuel H. Wolcott, Jr.

Mrs. Philip Stockton

Mrs. George H. Swift

Mrs. Fritz B. Talbot

Mrs. Nathan Talbot

Mrs. Richard C. Storey Mrs. Richard C. Storey, Jr.

Mrs. Thomas C. Thacher

^{***} Honorary Members

FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1944

ASSETS		
Cash Investments; General Fund \$440,597.44 Permanent Fund 275,702.70	\$ 12,467.71	
Thomas Morgan Rotch, Jr., Memorial Hospital and Equipment	716,300.14	
TOTAL ASSETS	2.6	\$874,219.25
LIABILITIES AND FUNI	OS	
Children's Hospital—Current Account General Fund Beverly Farms (Massachusetts) Real Estate Fund Hospital and Equipment Fund Permanent Fund	\$ 8,486.28 432,015.45 8,486.21 145,451.40 279,779.91	
TOTAL LIABILITIES AND FUNDS		\$874,219.25

STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1944

RECEIPTS

Income from Investments		\$ 33,718.76	V
Donations:			
Greater Boston Community Fund	\$21,685.00		
Permanent Charity Fund	2,000.00		
Direct Donations for General Purposes	865.00		
Eugene Fay Trust Fund	200.00		
Grosberg Family Charity Fund	100.00		
Charles A. Dean Welfare Trust	50.00		
Charles II. Dean Wellare II ust		24,900.00	
Income—		42,808.01	
Miscellaneous Income		<u>0</u>	
MOMAL DECEMBE	-		0101 40C 7t
TOTAL RECEIPTS			\$101,426.77

PAYMENTS

Expense—Children's Hospital	1,454.00		
Publicity and Advertising	491.16		
Audit of Children's Hospital	200.00		
Audit of Infants' Hospital			
Insurance	260.00		
Rent and Light	180.00		
Miscellaneous Expenses	102.64		
Office Supplies and Expenses	157.03		
TOTAL PAYMENTS		\$10	06,514.91
Excess of Payments over Receipts for year			
ending December 31, 1944		\$	5.088.14
ending December 51, 1944		Ψ	0,000.14

CERTIFICATE OF AUDITORS

To the Officers and Trustees of the Infants' Hospital:

We have made an examination of the financial books and records of the Infants' Hospital for the year ended December 31, 1944.

We satisfied ourselves that all recorded cash receipts were deposited in the bank, and we examined cancelled checks for all disbursements. We verified the balance of cash in bank by a certificate from the depository.

On January 12, 1945, we inspected the securities held in the General and Restricted Funds. There were no changes in the list between December 31, 1944, and the date of our count.

In our opinion, based on such examination, the accompanying statement of assets and liabilities and of income and expense present fairly the financial condition of the hospital at December 31, 1944, and the results of its operations for the year then ended.

CHARLES F. RITTENHOUSE & COMPANY

Certified Public Accountants

Boston, Massachusetts March 20, 1945.

INVESTMENTS BELONGING TO THE PERMANENT FUND

December 31, 1944

BONDS Central Pacific Railway Company. Central of Georgia Railway Company. Chicago & Western Indiana Railroad. Cities Service Company, Deb. Columbia Gas & Electric Company Eastern Gas & Fuel Associates. Great Northern Railway Company. Kentucky Utilities. Lawyers Mortgage Investment Corp. of Boston, Series A-1. Louisville and Nashville Railroad Co. Minnesota Power & Light Company. Monongahela Railway Company. Montana Power Company. New York Central & Hudson River Railroad Company. New York Central & Hudson River Railroad Company. New York, Chicago & St. Louis Railroad, Ref., Series E. New York, New Haven & Hartford R.R. Northern States Power Company Pennsylvania Railroad Company Queensboro Gas & Electric. Texas & Pacific Railway Company Texas & Pacific Railroad U. S. Treasury Series G. Wabash Railroad Company	Due 1949 1959 1952 1969 1961 1956 1973 1970 1945 2003 1978 1966 1966 1998 1997 1978 1948 1947 1967 1970 1952 1977 1979 1954 1991	$\begin{array}{c} Rate \\ 4 \\ 5 \\ 4 \\ 5 \\ 4 \\ 5 \\ 4 \\ 5 \\ 5 \\ 4 \\ 5 \\ 5$	Par $Value$ \$ 5,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 5,000.00 8,000.00 10,000.00 5,000.00 \$,000.00 10,000.00 10,000.00 10,000.00 10,000.00 5,000.00 5,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 5,000.00 5,000.00 5,000.00 5,000.00 1,800.00	$Book \\ Value \\ 5,012.50 \\ 5,000.00 \\ 9,675.00 \\ 10,412.50 \\ 5,175.00 \\ 9,650.00 \\ 9,250.00 \\ 10,450.00 \\ 649.76 \\ 5,000.00 \\ 8,321.23 \\ 10,250.00 \\ 9,491.35 \\ 4,800.00 \\ 4,400.00 \\ 5,070.00 \\ 2,462.74 \\ 6,480.00 \\ 9,537.50 \\ 9,800.00 \\ 10,450.00 \\ 3,500.00 \\ 5,000.00 \\ 5,000.00 \\ 5,000.00 \\ 5,000.00 \\ 5,000.00 \\ 540.00 \\ $
Total Bonds		-/4	\$186,300.00	\$165,377.58
STOCKS Allied Chemical and Dye	No. of SI 35 100 15 400 100 100 17 150 60 25 110 200 16 100 100 25 45	nares		\$ 5,683.13 10,712.50 3,070.00 15,981.95 4,825.00 9,750.00 5,304.00 5,590.20 5,280.00 2,398.34 4,840.00 10,000.00 11,000.00 11,000.00 10,300.00 990.00 \$\frac{9}{2}\$\$110,325.12
2 of the Parameter 1 one in Edine in				, ,

December 31, 1944

December	51, 1944		
BONDS Arkansas Power and Light Company Boston & Albany Railroad Boston & Maine Railroad—1st Mortgage. Boston & Maine Railroad—1st Mortgage. Boston & Maine Railroad—Income Bonds Brooklyn Union Gas, Deb Chicago, Burlington & Quincy Railroad Chicago and Western Indiana Railroad Cincinnati Union Terminal Columbia Gas & Electric Corporation Florida Power & Light, Deb International Paper Company New York, Chicago & St. Louis Railroad. New York Steam Puget Sound Power & Light Safe Harbor Water Power Corporation Saguenay Power Company, Ltd Shawinigan Water & Power Company U. S. Treasury Bonds, Series AG Western Maryland Railway Total Bonds.	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$Par\ Value$ \$ 10,000.00 10,000.00 5,000.00 3,200.00 8,000.00 15,000.00 15,000.00 12,000.00 10,000.00 5,000.00 14,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 10,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00 5,000.00	$Book \\ Value \\ \$ 10,350.00 \\ 10,200.00 \\ 4,625.00 \\ 3,200.00 \\ 7,505.00 \\ 10,437.50 \\ 15,112.50 \\ 5,212.50 \\ 12,222.00 \\ 5,219.62 \\ 10,700.00 \\ 7,971.32 \\ 4,062.50 \\ 5,362.50 \\ 14,595.00 \\ 9,691.25 \\ 10,000.00 \\ 6,196.95 \\ 9,650.00 \\ 5,000.00 \\ 4,987.50 \\ \hline \\ \$172,301.14$
STOCKS	No. of Shares		
American Telephone & Telegraph Company Atchison, Topeka & Santa Fe			\$ 21,692.27 2,040.00 5,450.00 47,673.75 5,285.00 18,600.00 11,921.88 10,925.00 29,600.00 12,025.26 9,915.50 6,000.00 4,100.00 5,121.25 5,025.00 5,075.00 5,711.15 5,580.00 1,000.00 4,000.00 4,000.00 4,000.00 5,093.04 9,329.50 8,020.20 10,000.00 5,362.50 \$268,296.30
Total General Fund Investments.			\$440,597.44

MEMBERS OF CORPORATION

ALLEN, MRS. THOMAS AMES, MRS. JOHN S., JR. ANDERSON, MRS. LARZ

Bacon, Mrs. William Benjamin Bartlett, Mrs. Matthew Bartlett, Nelson S., Jr. Bartlett, Mrs. Nelson S., Jr. Baylies, Lincoln Beale, Arthur M. Bell, Mrs. Stoughton Bigelow, Mrs. Edward L. Boardman, Mrs. E. A. Bradley, Mrs. J. Gardner Bremer, Mrs. Theodore G. Burke, Mrs. Edmund J.

Chapin, Mrs. John R.
Clark, Mrs. R. J.
Converse, Miss E. N.
Crowninshield, Mrs. F. B.
Curtis, Mrs. Allen
Curtis, Mrs. E. R.
Curtis, Mrs. Louis
Cutler, Mrs. Roger W.

Dane, Mrs. Ernest B., Jr. DeForde, Miss Alice Derby, Hasket Devens, Charles

ELIOT, MRS. SAMUEL

FORBES, F. MURRAY FROTHINGHAM, MRS. LOUIS A.

Hall, Mrs. John L.
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Hamlen, Mrs. Nathaniel
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FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

INFANTS' HOSPITAL



SIXTY-THIRD ANNUAL REPORT For the Year 1945



SIXTY-THIRD ANNUAL REPORT

1945

INFANTS' HOSPITAL

300 LONGWOOD AVENUE BOSTON



INCORPORATED JANUARY 19, 1881

Since 1881 the Infants' Hospital has provided medical treatment for infants without regard to race, creed, color or residence.

Our Research Studies and training and experience given to Doctors, Medical Students and Nurses may some day SAVE THE BABY IN YOUR OWN HOME.

WHAT YOUR DOLLARS GIVE

Light, heat, food, nurses and doctors for one baby for . . .

One day costs

\$8.44

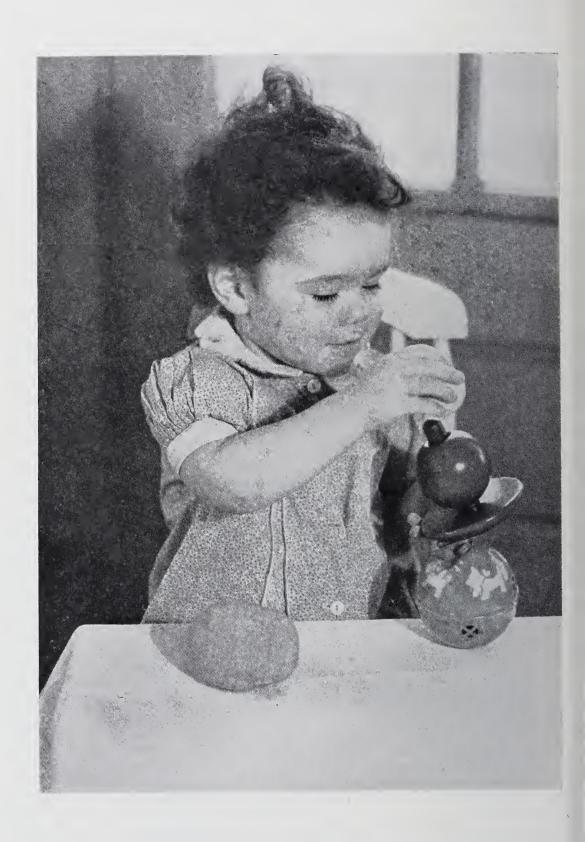
Seven days cost

\$59.08

One month costs

\$253.20

\$6000 endows a memorial bed in perpetuity.



REPORT OF THE PHYSICIAN-IN-CHIEF

THE most important event occurring in 1945 in connection with the work of the Infants' Hospital has been the return to active duty of many members of the staff who have been in military service. The struggles of the last years to maintain the care of the patients and teaching responsibilities at the high level which has always been obtained in the work of the Infants' Hospital will be greatly reduced by the resumption of duties by these men. We have missed them during their years of absence and welcome them back with enthusiasm.

The intern and resident situation which has been under rigid control by the War Manpower Commission has been relieved somewhat during the year by their allowing additional personnel to be appointed from the ranks of the returning veterans. We hope that, with the removal of all restrictions of appointments which will take place in the year 1946, we shall be able before long to return to a system of staggered appointments and longer services. Considering the accelerated educational program and the rapidity with which interns had to be replaced and their short term of service, the quality of their work has been surprisingly good.

Arrangements are in progress to provide a better physical set-up for the care of premature infants. At the present time the premature infants are scattered over three separate rooms and admission to these rooms is in direct contact with the general ward. Scattered location and distribution makes it almost impossible to maintain any isolation of these infants from contacts with personnel, many of whom are either ill with diseases which are transmissible by direct contact or personnel who may harbor infectious organisms in the secretions of their respiratory tract. We hope to centralize all the facilities for the care of premature infants on a single floor and to be able to separate this unit from contact with the rest of the ward. This has necessitated moving the laboratory from the second to the first floor and this move has been accomplished. The laboratory is now in what was formerly the record librarian's room. Miss Lowden who has served faithfully as record librarian for many years has terminated her services to the Hospital and the record room will be combined with the record room of The Children's Hospital, thus releasing the room for laboratory purposes.

There have been no unusual epidemics among the patients but we still are inadequately protected against the possibility of cross-infections. This problem deserves careful study, not only for the protection of our present Hospital personnel but in relation to the construction of the wards of the new Infants' Hospital. It is hoped that this problem may be given intensive study during the next year.

Investigations have gone forward particularly in relation to children with pancreatic fibrosis and the disturbances of water and

electrolyte balance.

Miss Mary Chapman has continued to demonstrate her efficiency in directing the work of the Hospital and the rest of the nursing staff have carried out their duties effectively, often in the face of inadequate assistance. The nurses aids and volunteers have continued to render valuable assistance.

Respectfully submitted,

(signed) RICHARD M. SMITH, M.D.,

Physician-in-Chief



MEDICAL STATISTICS

Number of patients remaining in the hospital December 31, 1944	
Number of patients discharged during the year 1945.	
Number of patients remaining in the hospital	/
December 31, 1945	38 43
1000	973 980 973 980
Number of patients—weekly rate—\$28.00 to \$37.50.	0
Number of patients—weekly rate—\$28.00	
Number of patients—reduced rate per week—75c to	
\$28.00	387 6987
\$28.00	
Total number of hospital days	14,065 13 597
Average number of patients daily	
Average days' stay	15+ /4+
DISCHARGED	
Relieved	675
Unrelieved	37
Transferred to other hospitals	
Discharged on parents' own responsibility or against	
Advice	. 2
Died	169 (18.0%) /6/
Total	935. 937
51 died in a few hours	,
20 died in less than 24 hours	
18 died in less than 48 hours	7
52.6% died in less than 48 hours	
TT TT TO	1 1 D · 1

HENRY M. POLLOCK, Acting Director

REPORT OF THE DIRECTOR

THE shortage of nursing and other personnel became still more acute in 1945; yet the Infants' Hospital remained filled to near capacity.

Plans for the new Children's Hospital, in which the Infants' Hospital will share, are going ahead rapidly, and it was not felt advisable to do much more in the matter of maintenance of the present building than was absolutely necessary. While nothing was left undone that was necessary for the care of the patient, much was to be desired in the appearance of the building. Steps were taken to rearrange and improve the Premature Nursery for greater control of infectious diarrhea in the summer months.

All at the Infants' Hospital regretted the decision of George v. L. Meyer to resign in June as Director after many years of service. Henry M. Pollock, who had been engaged as Consultant on Building Plans for The Children's Hospital, continued as Director with the assistance of George S. Lawler as Business Administrator until the new Director took office in January of 1946.

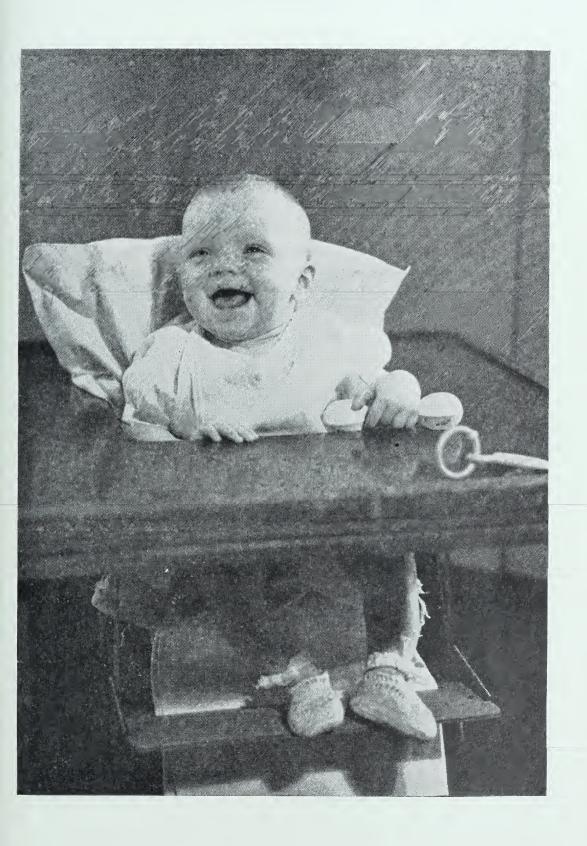
All are most anxious to move into new quarters in the proposed Children's Hospital, but until then the many problems created by the old building and war-caused shortages will be handled as they appear.

Much credit is due the Staff, nurses, housekeeping department, culinary department, and all others, for their loyalty and devotion in carrying on while heavily overburdened during this most trying period.

Respectfully submitted,

HENRY M. POLLOCK, M.D.,

Acting Director



REPORT OF NURSING SERVICE

DURING the past year 351 students received a month's experience in the Infants' Hospital as part of their clinical experience in nursing. Of this group forty-nine were Children's Hospital students and the others were from affiliating schools.

The illness record for the year is as follows:	
Average number of students off duty daily for illness	
or leave of absence following illness	1.5
Total days of illness for graduate staff	56
Total days of leave of absence following illness for	
graduate staff	54

The nursing shortage still exists. At the end of the year we have a vacancy in the Milk Laboratory, since the nurse in charge has been transferred to the position of head nurse on the lower floor, and one in the Treatment Room.

The number of general staff nurses or general duty nurses, that is, those who assist with the bedside nursing for The Children's and Infants' Hospitals before the war was thirty-nine. Never during the past year have we had even the number which were on the Private Ward of The Children's Hospital before the war, and the small group had to be divided between Private Ward, Infants' Hospital and all the wards of The Children's Hospital for the twenty-four-hour service. Service needs have been covered by part-time personnel and student nurses. In spite of the general nursing shortage at no time has any portion of the Infants' Hospital been closed.

A comparison of treatments for the years 1941, the last prewar year, and 1945 is ample evidence of the increasing amount of nursing service needed in the Infants' Hospital.

	1941	1945
Intravenous injections	586	1014
Hypodermoclyses	396	937
Constant intravenous	155	133
Transfusions	569	453

The use of penicillin with its frequent administration by hypodermic is also a striking example of a time-consuming treatment which is required in the Hospital today. On the day this report is written twenty-one patients in the Infants' Hospital, out of a total

of thirty-two patients, exclusive of prematures, are having penicillin every three hours.

Other types of service, which in normal times are cared for by other groups, have become services rendered by nurses. The all-year program for medical education has also increased the demands on the nursing service. All of these factors, patient care, medical education and nursing education, tie in. Good nursing service is needed for patients and is a necessary complement to good medical education, and good nursing service is the outgrowth of a good program in nursing education, and sufficient graduate nurse and auxiliary service to supplement student nurse service.

At the beginning of the year a follow-up service for premature babies returning home was instituted. Prior to the discharge of the baby a form is sent to the School of Nursing Office for referral to the City of Boston Health Department in the Boston area, or to a Visiting Nurse Association in the outlying communities, asking that home conditions be reviewed and the mother prepared for the baby's return. A report on the conditions comes back to the Supervisor of the Infants' Hospital. When the child is actually discharged another form is sent to the agency giving the doctor's orders for the baby.

Again, as in previous reports, we stress the importance of having a graduate nurse during the twenty-four hour service in the Premature Nursery. With the opening of the new Premature Nursery we hope that provision will be made in the budget for such service. We also hope that the supply of nurses will be such that nurses may be obtained.

One cannot close this report without expressing deep appreciation of the loyal spirit in which graduate nurses and student nurses alike accepted the added responsibilities and met the demands made upon them during all of the war years.

We appreciate greatly, also, the contribution which has been made by the graduates of this and other schools who came in for part-time work. The volunteer service, which has been given both by the Red Cross Nurse's Aides and by the War Service Committee, has been efficient and effective, and we are grateful to each volunteer.

Respectfully submitted,

(signed) Stella Goostray,

Director, Nursing Service

REPORT OF SOCIAL SERVICE DEPARTMENT

THE total number of cases referred to Social Service in 1945 was 136. Of these cases, 5 had congenital lues, 17 were premature babies, 27 had nutritional disorders, 35 were cases of hopeless mental retardation or chronic physical disability, and the remaining 52 cases presented various other medical problems.

We are glad to report that the plan described in the last year's Annual Report for one hundred per cent investigation of the homes of all premature babies, prior to discharge, has been in effect during this year. The Public Health Nursing Association in Boston and the Visiting Nurse Association in the outlying districts have made a preliminary home visit while the baby was still in the Hospital and a follow-up visit after his return home. These nursing organizations were prompt in sending in reports, so that in the cases where it seemed advisable for the Infants' Hospital social worker to make further social investigation and planning, adequate time was available before the patient's discharge. Of the 103 premature babies admitted to the Hospital in 1945, 42 were discharged to their own homes and benefitted by this plan. Of this number 17 required further social service consideration.

In the cases of congenital lues, it has been the responsibility of the social worker to know the family, and be sure that the parents are either under treatment, or that treatment is initiated, if necessary.

As in 1944, the group of children with chronic mental and physical conditions continued to present a difficult problem for the social worker, as there are still inadequate resources in the community for the care of these patients.

In the group of 52 cases with various medical problems, the social worker contributed in several different ways. She was asked to make home visits to determine the environmental and emotional factors which might have contributed to the disease and to reassure and encourage the parents when the treatment and the course of the disease was prolonged.

The 27 cases of nutritional disorders were of particular interest, as they presented problems which could often be relieved by the cooperation of both nurse and social worker. Because we have seen,

during the year, so many babies where a feeding difficulty was the basis of the disorder, Miss Mary Chapman, Supervisor of Nurses in Infants' Hospital, and the social worker, acted in close co-operation. In planning for the home care and follow-up of these cases, the mother was encouraged to visit and feed the baby while the child was still in the Hospital. Miss Chapman gave generously of her time to explain to the parent individual feeding techniques, as they applied to the needs of the particular baby, and upon discharge the social worker made repeated follow-up visits in an attempt to further evaluate social factors which seemed to bear on the problem, and to encourage and support the mother. The doctors have been interested in this program and have co-operated in making it possible.

Another problem which came to the attention of the social worker in the course of the year was the isolation of parents from the hospitalized infant, because of the distance involved. Since the Infants' Hospital serves the entire New England area, many of the patients came from outlying districts. This made it hard for parents to visit and to keep in contact with the doctor. In these cases, the worker tried to keep in touch with the families through correspondence and found that personal letters from time to time served as a great source of comfort.

Making ward rounds with the doctors and nurses at least once a week was an integral part of the social worker's routine. It was frequently at this time that cases were referred to the worker and plans for after care discussed. The work of the Social Service Department of the Infants' Hospital has been done on a part-time basis. This arrangement has been apparently satisfactory to the nursing and medical staff, and from the point of view of adequately covering the social service problems. It would be interesting, especially in cases of nutritional disturbances, to make more complete social studies from the point of view of environmental and emotional factors. Such a project, however, would require more time than the five, one-half days a week the worker is now able to give.

Respectfully submitted,

Elizabeth Snedeker,
Social Worker, Infants' Hospital

REPORT OF THE BUILDING MAINTENANCE COMMITTEE

AFTER two conferences with Dr. Pollock and Mr. Rotch it has been decided that it is very necessary to make some alterations in the Premature Wards of the Infants' Hospital. Due to the proximity of the present ward to the main hall the danger of summer infections is very great.

Mr. Rotch and Mrs. Warren went out January 25, 1946 to see how far the improvements have progressed since the autumn when there was the first conference.

The laboratory has been moved to the front of the building on the left as you enter in the small Helen Rotch Memorial Room. It seems to be proving adequate and a cheerful room to work in. The ward floor has now been cleared to start the work of isolating the back section of the main building with a glass partition and making three separate wards with varying degrees of heat and humidity for premature cases. The general alterations also include two treatment rooms. One room will have four incubators of the newest design, recommended by Dr. Branch, which will be removed to the new hospital when completed. These plans are somewhat confusing as they involve a certain amount of changing around temporarily, but when completed it is hoped will be a great improvement in the working conditions and the safety of the patients. The total cost of these improvements should be between \$5,000 and \$6,000.

At the moment the hospital is badly in need of cleaning. Needless to say painting would be still better. It looks very shabby and must be quite distressing to work in. It is now becoming easier to get painters and it is hoped that it will not be long before Dr. Branch can see his way clear to starting the work very badly needed in the Infants' Hospital.

Respectfully submitted,

(signed) HELEN T. WARREN

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Pathologist
Sidney Farber, M.D.

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Dermatologist—E. LAWRENCE OLIVER, M.D.

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MRS. ROGER CUTLER

MRS. JOHN H. GARDINER, Treasurer January 1, 1945 to January 1, 1946

FINANCIAL REPORT

RECEIPTS

Balance on hand January 1, 1945	665.93	
Dues	815.00	
Donations	506.50	
Profits from Coca Cola machine	9.93	
Profits from Yankee Trading Post	128.50	
_		\$2,125.86
PAYMENTS		
	\$600.00	
Bed for the year	41.37	
Postage and printing	.96	
Bank service charges		
Toys	9.36	
Welfare Committee	14.13	665.82
Balance January 1, 1946		1,460.04
Datance January 1, 1940	_	
		\$2,125.86

LADIES' AID COMMITTEE—ANNUAL REPORT

DURING the past year, the Ladies' Aid Committee took stock of their function as a part of the hospital at large, and the means at their disposal with which to meet these needs. A questionnaire sent out in March revealed that many members heretofore considered as "active" preferred merely to send dues. With only about thirty members willing to take an active part, the committee arranged to experiment during 1946 in working actively with the Welfare Committee of The Children's Hospital along the lines of raising money and volunteer effort. The list of dues-paying members would remain the same, and so, it was hoped that the hospital would gain by having a share in various charity undertakings initiated by the Welfare Committee.

It is worth noting that this step was taken after four years of war, and it is possible that it may not be suitable to present conditions. However, in view of the way in which The Children's and Infants' Hospitals work together, it seems reasonable to have the charity committees representing them equally co-ordinated.

The committee did participate in The Yankee Trading Post, on a restricted basis, and the only partial success of this method of cooperation was one of the factors which led to the adoption of the joint membership with the Welfare.

A free bed was donated to the hospital for the use, wherever possible, of the child of a serviceman.

There has been one new member, five resignations, and ten members were dropped for not paying dues.

Respectfully submitted,

(signed) SARITA B. KELLOGG,

Secretary

LADIES' AID COMMITTEE

Mrs. Gordon Abbott, Ir. Mrs. Timothee Adamowski Mrs. Charles F. Adams, Jr. Mrs. George D. Aldrich Mrs. David Ames Mrs. John S. Ames, Jr. Mrs. Francis I. Amory Mrs. Roger Amory Mrs. William Benjamin Bacon Mrs. Talbot Baker Mrs. James O. Bangs Mrs. B. Devereux Barker Mrs. B. Devereux Barker, Jr. Mrs. Thomas P. Beal Mrs. William DeFord Beal Mrs. Edward L. Bigelow Mrs. George Baty Blake Mrs. John A. Blanchard Mrs. Thomas S. Blumer Mrs. Thomas W. Botsford Mrs. Cameron Bradley, Jr. ***Mrs. J. Gardner Bradley Mrs. J. Lewis Bremer Mrs. Davenport Brown Mrs. Theodore Brown Mrs. Frederick M. Burnham Miss Nina Burnham Mrs. F. Wadsworth Busk Mrs. Samuel Cabot Mrs. George Cary Mrs. Ephron Catlin, Jr. Mrs. Charles E. Channing Mrs. Charles E. Charling Mrs. Theodore Chase Mrs. Frederick C. Church Mrs. Forrester A. Clark Mrs. Henry C. Clark Mrs. Nathaniel T. Clark Mrs. Robert J. Clark Mrs. Sargent F. Collier Mrs. Lawrence Coolidge Mrs. T. Jefferson Coolidge, Jr. Mrs. Taylor Crowninshield Mrs. Charles C. Cunningham Mrs. Eric Cutler Mrs. Eric Cutter
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^{***} Honorary Members

FINANCIAL STATEMENT

LINCOLN BAYLIES, TREASURER BALANCE SHEET, DECEMBER 31, 1945

ASSETS	
Assets of General Fund: Cash in bank	447.05 149.98
	913.85
Assets of Restricted Funds: Investments at cost or at estimated market value at time of acquisition: Bonds and stocks (Market value \$289,976) 272, Cash in bank	918.21
Unexpended cash donated for rearrangement of	286,130.33 451.40 700.00
2,	\$148,151.40
TOTAL ASSETS	\$932,792.61
Other accounts payable	060.57 655.00 795.31 ——— \$498,510.88
Principal of restricted funds	286,130.33
Plant Capital	148,151.40
TOTAL LIABILITIES AND CAPITAL	\$932,792.61
Special duty nurses	31, 1945 008.25 182.50 115.00
Drugs	$\begin{array}{ccc} 119.50 \\ 191.51 & & \\ 616.41 & & \\ & & 58,233.17 \end{array}$

Less: Allowances to patients subsequent to admission	\$	2,171.88 2,614.31		4,786.19
Income from investments				53,446.98 33,686.56 399.95
Greater Boston United War Fund Other contributions for general purposes	\$	21,705.00 3,195.00		24,900.00
TOTAL INCOME			\$1	12,433.49
PAYMENTS				
Expenses: Share of expenses billed by the Children's Hospital Salaries Publicity and advertising Insurance Office rent Miscellaneous	\$1	18,847.66 1,436.00 300.61 40.00 180.00 209.00		
TOTAL EXPENSES			12	21,013.27
Excess of Expense over Income: Year ended December 31, 1945			\$	8,579.78

CERTIFICATE OF AUDITORS

To the Officers and Trustees of the Infants' Hospital:

We have made an examination of the financial books and records of the Infants' Hospital for the year ended December 31, 1945.

We satisfied ourselves that all recorded cash receipts were deposited in the bank, and we examined cancelled checks for all disbursements. We verified the balance of cash in bank by a certificate from the depository.

On January 7, 1946, we inspected the investments of the General and Restricted Funds, and obtained confirmation from your broker for securities in transit.

In our opinion, based on such examination, the accompanying statement of assets and liabilities and of income and expense present fairly the financial condition of the hospital at December 31, 1945, and the results of its operations for the year then ended.

CHARLES F. RITTENHOUSE & COMPANY

Certified Public Accountants

Boston, Massachusetts May 8, 1946.

INVESTMENTS BELONGING TO THE PERMANENT FUND

Dcember 31, 1945

Decinoci	01, 10	±0		
BONDS Central Pacific Ry. Co., 1st Ref. Mtg Central of Georgia Ry. Co., Ser. C Chicago and Western Indiana R. R. Co.,	Due 4% 5	Rate 1949 1959	Par Value \$ 5,000.00 10,000.00	Book Value \$ 5,012.50 5,000.00
Cons	4 5 5 5 4	1952 1969 1961 1973 1970	10,000.00 10,000.00 5,000.00 10,000.00 10,000.00	9,675.00 10,412.50 5,175.00 9,250.00 10,450.00
Lawyers Mortgage Investment Corp. of Boston, Ser. A-1	$5 \\ 3\frac{1}{4} \\ 2\frac{7}{8}$	1945 1966 1975	$\begin{array}{c} 649.76 \\ 10,000.00 \\ 10,000.00 \end{array}$	$\begin{array}{c} 649.76 \\ 10,250.00 \\ 10,100.00 \end{array}$
Co., Lake Shore Coll. Tr New York Central & Hudson River R. R.	$3\frac{1}{2}$	1998	5,000.00	4,800.00
Co., Mtg New York, New Haven & Hartford R. R.	$3\frac{1}{2}$	1997	5,000.00	4,400.00
Co., Reg. Conv. Deb New York, New Haven and Hartford R. R.	6	1948	2,500.00	2,462.74
Co., Deb	4	1947	6,000.00	6,480.00
1st Mtg	$2\frac{3}{4}$	1975	10,000.00	9,950.00
Ser. A	$5\frac{1}{2}$	1952	10,000.00	10,450.00
Ser. E	$3\frac{7}{8}$	1985	15.000.00	15,018.75
THILLEG STATES OF ATHERICAL FEASURY SAVINGS				
United States of America Treasury Savings, Ser. G	$\frac{2\frac{1}{2}}{4\frac{1}{4}}$	$\begin{array}{c} 1954 \\ 1991 \end{array}$	5,000.00 1,800.00	5,000.00 540.00
Ser. G	$4\frac{1}{4}$	1991		
Ser. G	41/4	1991	1,800.00 \$140,949.76	540.00

INVESTMENTS BELONGING TO THE GENERAL FUND December 31, 1945

December	31, 1945	5	70	D 1
BONDS	Rate	Dava	Par	Book
Arkansas Power & Light Co., 1st Mtg	31/8%	Due 1974	<i>Value</i> \$ 10,000.00	<i>Value</i> \$ 10,350.00
Boston & Albany R. R. Co., Ref	$3\frac{1}{2}^{8}$	1952	10,000.00	10,200.00
Boston & Maine R. R., 1st Mtg., Ser. II	5	1955	5,000.00	4,625.00
Boston & Maine R. R., 1st Mtg., Ser. RR	4	1960	3,200.00	3,200.00
Boston & Maine R. R., Inc. Mtg., Ser. A.	$4\frac{1}{2}$	1970	8,000.00	7,505.00
Brooklyn Union Gas Co., Deb	4	1969	10,000.00	10,437.50
Chicago & Western Indiana R. R., Ser. C.	4	1952	5,000.00	5,212.50
Cincinnati Union Terminal Co., 1st Mtg.,	93.	1074	12 000 00	10 000 00
Ser. G	$\frac{2\sqrt[3]{4}}{5}$	$\begin{array}{c} 1974 \\ 1961 \end{array}$	12,000.00 5,000.00	$12,222.00 \\ 5,219.62$
Florida Power & Light Co., Deb	$\frac{3}{4\frac{1}{8}}$	1979	10,000.00	10,700.00
International Paper Co., Ser. A	6	1955	8,000.00	7,971.32
New York Power & Light Corp., 1st Mtg.	$2\frac{3}{4}$	1975	10,000.00	10,200.00
New York Steam Corp., 1st Mtg	$3\frac{1}{2}$	1963	5,000.00	5,362.50
Northern Pacific Ry. Co	$4\frac{1}{2}$	1975	5,000.00	5,200.00
Pere Marquette Ry. Co., Ser. D	33/8	1980	15,000.00	15,018.75
Puget Sound Power & Light	$4\frac{1}{4}$	1972	14,000.00	14,595.00
Safe Harbor Water Power Corp., 1st Mtg.	$4\frac{1}{2}$	1979	10,000.00	9,691.25
Saguenay Power Co., Ltd., S.F. 1st Mtg.,	472	1313	10,000.00	9,091.20
Ser. A	$4\frac{1}{4}$	1966	10,000.00	10,000.00
Southern Ry. Co., Ser. A. Gen'l	6	1956	10,000.00	9,650.00
Southern Pacific Co., Ser. A	$4\frac{1}{2}$	1977	15,000.00	15,251.85
Telephone Bond and Share Co., Ser. A	5	1958	15,000.00	15,187.00
United States of America Treasury	$2\frac{1}{2}$	1964 - 6	5,000.00	5,000.00
Total Bonds			\$200,200.00	\$202,799.29
No. of				Book
Shares STOCKS				Value
117 American Telephone & Telegraph C				\$ 21,692.27
30 Atchison, Topeka & Santa Fe Ry. (2,040.00
200 Borg-Warner Corp				9,300.00
50 Chrysler Corporation				6,150.00
50 Dayton Power & Light Co., 4½% 200 Deere Company	cum. Pi	d		5,450.00 8,800.00
200 Deere Company				10,899.75
50 DuPont deNemours & Co., E. I				7,756.25
200 Eastern Gas & Fuel Associations, 6	% Cum.	Pfd		18,600.00
250 First National Bank of Boston, The	2			10,000.00
7 First National Bank of the City of		ælz		11,921.88
400 General Electric Co				$\begin{array}{c} 11,921.88 \\ 10,925.00 \end{array}$
100 C 1 M 4 C				11,921.88 10,925.00 14,800.00
120 General Motors Corp				11,921.88 10,925.00 14,800.00 8,844.64
340 Great American Insurance Co				11,921.88 10,925.00 14,800.00 8,844.64 9,915.50
340 Great American Insurance Co 100 Monongahela Power Co., 4.40% Cu	 m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00
340 Great American Insurance Co 100 Monongahela Power Co., 4.40% Cu 200 Montgomery Ward & Co	m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00
340 Great American Insurance Co 100 Monongahela Power Co., 4.40% Cu 200 Montgomery Ward & Co 100 Nashua Mfg. Co., 2nd Pfd 25 Norfolk & Western Ry. Co	m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00
340 Great American Insurance Co 100 Monongahela Power Co., 4.40% Cu 200 Montgomery Ward & Co 100 Nashua Mfg. Co., 2nd Pfd 25 Norfolk & Western Ry. Co 200 Pacific Gas & Electric Co	m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00
340 Great American Insurance Co 100 Monongahela Power Co., 4.40% Cu 200 Montgomery Ward & Co 100 Nashua Mfg. Co., 2nd Pfd 25 Norfolk & Western Ry. Co 200 Pacific Gas & Electric Co 200 Phillips Petroleum Co	m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28
340 Great American Insurance Co	m. Pfd.			11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00
340 Great American Insurance Co	m. Pfd.		t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 5,550.00
340 Great American Insurance Co	o, 7% C	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00
340 Great American Insurance Co	m. Pfd.	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00
340 Great American Insurance Co	m. Pfd.	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00
340 Great American Insurance Co	o, 7% C	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00 12,275.00 9,686.79
340 Great American Insurance Co	o, 7% C	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00 12,275.00 9,686.79 10,168.00
340 Great American Insurance Co	m. Pfd. o, 7% C	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00 12,275.00 9,686.79 10,168.00 8,020.20
340 Great American Insurance Co	m. Pfd.	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00 12,275.00 9,686.79 10,168.00 8,020.20 5,362.50
340 Great American Insurance Co	m. Pfd.	Cum. 1s	t Pfd.	$\begin{array}{c} 11,921.88\\ 10,925.00\\ 14,800.00\\ 8,844.64\\ 9,915.50\\ 10,350.00\\ 11,250.00\\ 3,462.50\\ 5,025.00\\ 5,075.00\\ 9,564.28\\ 5,580.00\\ 5,550.00\\ 6,450.00\\ 5,000.00\\ 8,200.00\\ 12,275.00\\ 9,686.79\\ 10,168.00\\ 8,020.20\\ 5,362.50\\ \hline \$268,114.56\\ \end{array}$
340 Great American Insurance Co	m. Pfd.	Cum. 1s	t Pfd.	11,921.88 10,925.00 14,800.00 8,844.64 9,915.50 10,350.00 11,250.00 3,462.50 5,025.00 5,075.00 9,564.28 5,580.00 6,450.00 5,000.00 8,200.00 12,275.00 9,686.79 10,168.00 8,020.20 5,362.50

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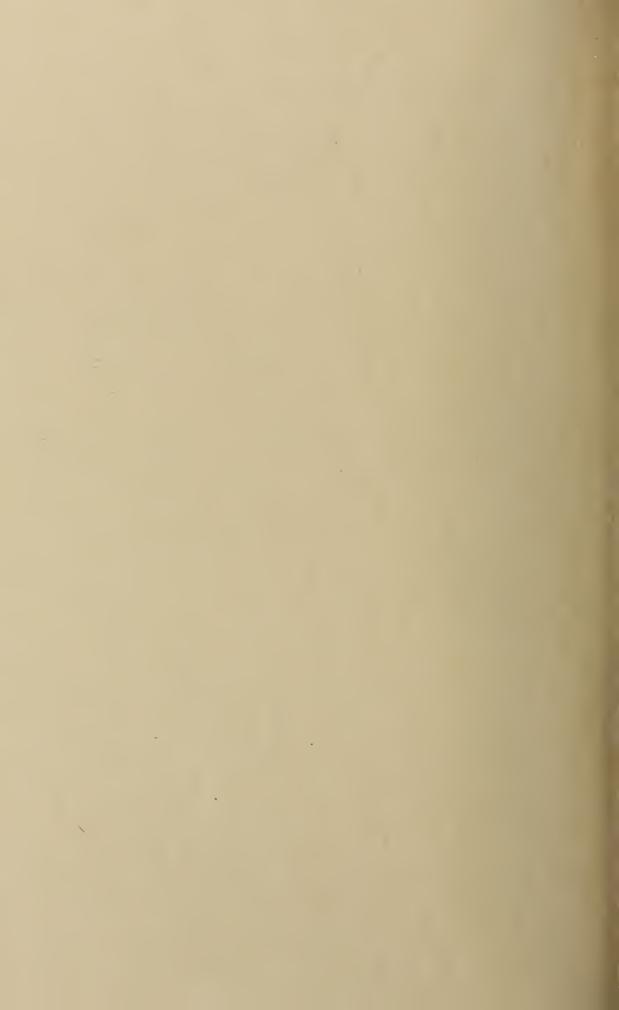


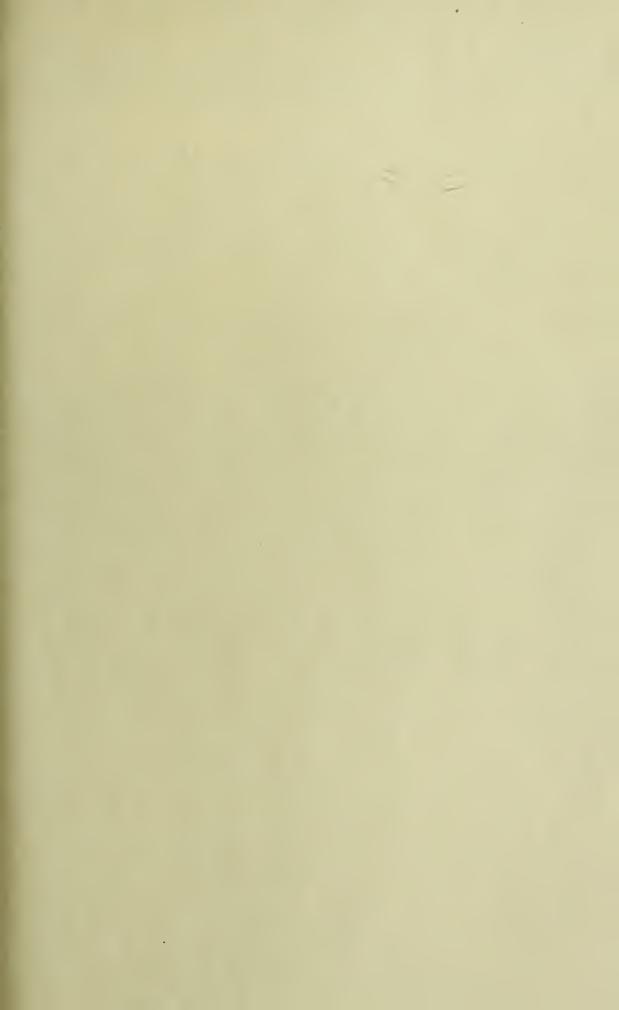
FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of

It's fact for

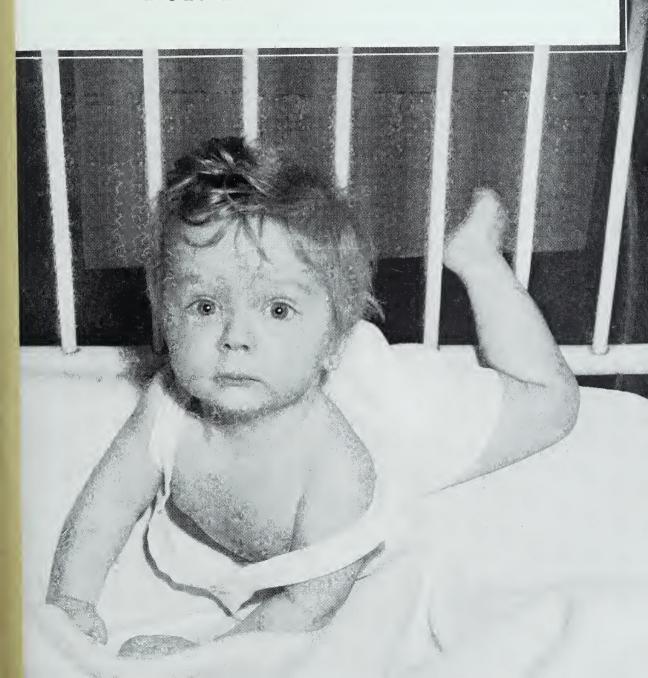




No Report 1946 SIXTY-FIFTH ANNUAL REPORT

Infants' Hospital

FOR THE YEAR 1947





1947

SIXTY-FIFTH ANNUAL REPORT

Infants' Hospital

300 LONGWOOD AVENUE
BOSTON



Incorporated January 19, 1881

Purposes

The Infants' Hospital is a charitable corporation chartered under the Laws of the Commonwealth of Massachusetts. Since 1881, it has provided medical treatment for infants without regard to race, creed, color or residence.

As one unit of the Children's Medical Center — others of which are the Children's Hospital, the House of the Good Samaritan, the Convalescent Home for Children and the Sharon Sanatorium — the Infants' Hospital shares the services of the coordinated Medical and Surgical Staff of the Center.

Today, this hospital limits itself to the general medical care of infants under two years old. It looks forward, however, to assuming the responsibility for all phases of the care of infants of those ages upon completion of the new Children's Medical Center building. And with these added facilities, it can then better carry out its research of infants' diseases and the teaching of medical students and nurses.

1947

A Year of Anticipation

The year 1947 has been one of real anticipation at the Infants' Hospital. The development of the Children's Medical Center is well under way. Already its effect has been reflected in policies and procedure. Economic changes that relate to hospitals in general are decidedly noticeable with a definite trend rapidly taking shape. Research, diagnosis and care have made steady progress with promise of even greater advancement ahead.

And so, the sixty-fifth Report of the Infants' Hospital will deviate slightly from its customary form. As President, I shall try to give a comprehensive view of the whole. Frankly, I have borrowed freely from the individual reports of staff members and committee chairmen, whose original papers are available should you wish to study them in more detail.

ORGANIZATION

With the development of the Children's Medical Center the responsibilities falling upon those in charge of the different clinical services have increased markedly. This is particularly true in Medicine. The Physician-in-Chief, Dr. Janeway, found it impossible to maintain the close personal supervision of the functions of the various portions of the Medical Service which is necessary to maintain the high standards of professional work which have characterized them in the past. For this reason, the Medical Department has been reorganized into a series of units for each of which a Senior member of the Staff has assumed the major supervisory responsibility.

The Infants' Hospital is one of the most important such units of the Medical Department. Dr. Clement A. Smith has assumed the responsibilities of Chief of the Infants' Hospital. He has given its problems a great deal of personal thought and attention with marked benefit to the Hospital and its patients.

PREMATURE NURSERY

Another unit of the Medical Department included with the Infants' Hospital is the Premature Nursery. Because of the complete separation of the care of premature babies from the care of the general patients in the Infants' Hospital, supervision of the Premature Service at the Infants' Hospital has been placed under the able direction of Dr. Steward H. Clifford, who is also Chief of the Premature Nursery at the Boston Lying-in Hospital. This combined service for premature babies provides a unique assortment of clinical material which has enabled Dr. Clifford to give valuable experience to our internes each of whom is assigned to the Premature Service for a period of his training, and to the many physicians and public health workers who come to Boston for information concerning the care of premature babies. The Nursery of the Lying-in Hospital cares only for premature babies born in that hospital, most of whom are normal, while our premature nursery cares for babies sent in from outlying hospitals, many of whom are sick. Consequently there is a marked difference in the experience of the two nurseries.

IMPROVEMENTS OF PHYSICAL PLANT

Although there have been no major physical changes during 1947, much time has been spent in considering and planning such developments. Use of beds at a level constantly near or at capacity has naturally turned our thoughts frequently to our physical plant. The need for improvements arises from one actual present problem and one probably future problem. These are (a) the management of infants with transmissible infections, and (b) the

requirement for space for private patients. Over and above these matters, we have the constant problem of a demand for our services which necessitates refusal of admission for about one sick baby every day.

PROTECTION OF PATIENTS

During the past year, reports have appeared in the lay press of several epidemics of infectious diarrhea in nearby obstetrical nurseries. Even though every such epidemic in and near Boston has not been publicized, there is ample evidence that all too many cases of an insidiously infectious disease process have occurred. The matter is especially serious because babies may thus develop a disease as a consequence of being in a hospital. An infants' hospital such as ours naturally becomes a focus to which many such babies tend to be transferred. We consider it our duty to accept them. Consequently, infants admitted with all other complaints must be scrupulously protected against transfer of infection from one of these babies. Since diarrhea is a major symptom of all sorts of infant illness, the problem of identification of transmissible from noninfectious disease is extremely important and, unfortunately, difficult. Thus, any infant with this very common symptom must be regarded with suspicion. Necessary measures of safeguarding all our patients include care not only against transmission of potential infection by direct or indirect contact, but also against any conceivable contamination of food supply.

Against the latter problem, an extensive study of our Milk Laboratory, or Formula Room, equipment showed that we did not have adequate defenses. Accordingly, during the past year, the Welfare Committee of the Infants' Hospital has provided for the purchase and installation of the most modern sterilizing equipment for milk preparation. It may be of interest that the sterilizer purchased conforms to standards required by law in an increasing number of states. To make ideal use of this equipment, the present treatment room on the lower floor is to be converted to a receiving or wash room for returned bottles and nipples. These will be sterilized during their passage into

the present formula room, which will thus become a "clean" room. The sterilizer is to be installed, as soon as temporary quarters for formula preparation can be arranged, in the Hospital basement. The Medical and Nursing staffs welcome this improvement, which will eliminate one very large aspect of our actual and potential infection problem.

By this move we shall lose our central treatment room on the first floor, but reasonably satisfactory arrangements for doing treatments on one of the sun porches can be substituted. No one doubts that the sacrifice in treatment room space will be more than compensated by the relief of our worries as to the absolute sterility of formulas.

During the first part of 1947, all beds on the lower floor of the hospital were set aside for infants with diarrheal disease. This meant the frequent refusal of admission for infants not so afflicted, even though there happened to be an empty bed on that floor, a circumstance largely accounting for our reduction in admissions. Since September, we have been able to limit the necessary beds for infants with that condition to one-half of our lower floor, thus making three-quarters of our beds potentially available for other types of illness. Even with this greater flexibility, conditions are far from ideal in terms of the efficiency and safety potentially attainable. Much thought has therefore been given to the possibility of isolation in air conditioned beds, each with its individual supply of outdoor air, and thus similar in many respects to our new Chapple-type incubators for premature infants. Dr. Chapple came up from Philadelphia to confer with us during the year, but the sketch plans resulting from his visit have been set aside pending decisions on item "(b)" above — the problem of private patients.

PRIVATE AND WARD PATIENTS

For economic reasons, and also in keeping with recent hospital trends elsewhere, the policy of admitting semi-private patients to the general public wards was recently adopted. Such patients are now admitted to public wards with full understanding on the part of parents that although semi-private rates are established, their infants occupy cribs and cubicles in no way set apart or distinguishable from those occupied by public ward cases. The child is also available to staff and medical students for teaching purposes. As a result of this, responsibilities of the Hospital as a teaching unit affiliated with Harvard Medical School continue to be met. The private ward of The Children's Hospital still remains available to those whose parents prefer it, and to those whose special condition makes isolation more desirable from the medical point of view. For the care of the average sick baby, however, the regular infants' Hospital wards are from the viewpoint of doctor, nurse and patient, as adequate and convenient — if not more so — than are the rooms and equipment of the private wing in the main building of The Children's Hospital.

POTENTIAL CHANGES

However, estimates ranging between \$8,000 and \$10,000 have been obtained as to the cost of converting the second floor of the hospital into a series of single, double, and perhaps four-bed rooms. This whole project awaits consideration by the Trustees of the Hospital. Until a decision is reached, other architectural changes aimed at controlling the airborne or contact spread of infection must be held in abeyance. In any case, the readiness of our teaching staff to accept these potential changes, some of them perhaps inconvenient, has been noteworthy and gratifying.

NURSING SHORTAGE

The nursing shortage stands out as another important reason for a somewhat reduced census at times. Available nursing talent was distributed to best advantage between the various services, and it is believed that no seriously ill infant was refused admission. A more careful selection of cases on the basis of severity of illness was necessary — a direct reflection of the nursing

shortage, since the younger the child the higher the required ratio of nurses to patients. Indirectly, this selection resulted in an increased nursing work-load, since there was a high percentage of seriously ill cases at all times.

Consider, too, one other serious complication caused by the lack of sufficient nursing staff, or of a sufficient staff of auxiliary personnel (such as ward helpers and others) who feed and otherwise directly care for our patients. So much time must be given by our graduate nurses to these activities that they often cannot find opportunity to accompany the physicians on ward rounds. This absence of the nurse from those daily sessions at which therapeutic policy is made, was a source of frequent comment by our many visitors who came from abroad for the International Pediatric Congress last summer. We consider it an evidence of an unsatisfactory situation.

PROGRESSIVE THERAPY

Medical progress has included certain definite forward steps in therapy. A method for replacing the blood of newborn infants suffering from erythroblastosis (the "Rh disease") has been as successful as it is dramatic. The transfusion technique worked out by Dr. L. K. Diamond and his associates utilizes a special non-irritating plastic catheter which can be inserted a distance of inches into the umbilical vein soon after birth. This same catheter has been found most effective as a means for continuous infusions into other infants requiring slow but constant restoration of body fluids in diarrheal disease. Our success in managing that condition, referred to at length above, has been increased in consequence of the painstaking metabolism studies carried out by Dr. Gamble and Dr. Wallace. Unfortunately, the newer drugs including streptomycin are ineffective in diarrheal disease, but streptomycin has proved a signally effective forward step in the treatment of meningitis caused by the influenza bacillus. In infants that disease carried a 25% mortality under previous recent treatment; this figure has been cut at least in half during the past year.

PREMATURE INFANTS

Eighty-two of our 843 admissions were premature infants (who received a total of 2,248 days' care). Dr. S. H. Clifford of the Premature Nurseries has presented in his report on that division certain illuminating data. Unfortunately, these do not include a reduction in mortality rate for premature infants during the past year, but they do indicate a significant change in the distribution of deaths at various ages. In 1946, 59% of our premature infant deaths occurred in the first two days; this figure was reduced from 59% to 48% in the past year. For mortality between 3 and 14 days the drop was more striking — from 26% in 1946 to 13\% in 1947. This means that while we have kept a good many more premature infants alive for two weeks, we have seen more of them succumb after two weeks. It is of considerable interest that the routine has been to keep all premature babies in the new Chapple-type beds for two weeks after their admission. The evidence is strong that with more such beds mortality could be reduced. Another implication of Dr. Clifford's report is that our premature infants may occasionally suffer from an insufficiency of nursing personnel. Present policies do not keep a graduate nurse in the premature nursery at all times.

Incidentally, Dr. Clifford has recently called our attention to the likelihood that the Hospital could be reimbursed by state funds legally available for premature infant care.

THE STAFF

It is particularly gratifying to record the recognition which has come to members of our Staff for their accomplishments. Dr. Clement A. Smith has served as Vice President of the Society for Pediatric Research during the past year and as Member of the Sponsoring and Reception Committees of the Fifth International Pediatric Congress held in New York in July, 1947. During the summer Dr. Smith increased his wide circle of friends and did a great

service in taking charge of the visits of a series of distinguished foreign pediatricians to Boston. Dr. Smith is Chairman of the National Committee on Mothers' Milk Bureaus of the American Academy of Pediatrics and Chairman of the Massachusetts State Committee on the Fetus and Newborn of that organization. Dr. Clifford's reputation in his special field of interest has earned him the important position of Chairman of the National Committee on the Fetus and the Newborn of the American Academy of Pediatrics; he also serves as Chairman of the Advisory Committee on School Health of the Massachusetts Medical Society. These facts merely serve to emphasize the ability and national reputation of the men who are providing professional leadership for the Infants' Hospital. Two other members of our Staff have received national recognition for their accomplishments in the field of Pediatrics. Dr. James L. Gamble received the Borden Award at the American Academy of Pediatrics meeting in Pittsburgh in February, 1947, while Dr Louis K. Diamond received the Mead Johnson Award at the Academy meeting in Dallas in December, 1947.

THE SOCIAL SERVICE DEPARTMENT

The total number of cases referred to the Social Service Department of the Infants' Hospital for the year 1947 was 163. These cases are divided into two groups; those which required intensive treatment on the part of the social worker and those to which more limited help was given. Of the former type, there were 112 cases and 51 of the latter. As in 1946, these cases covered a wide variety of diagnoses.

CHANGES IN PERSONNEL

To return to the Hospital as a whole, two *changes in personnel* deserve mention. Although Dr. Guy W. Brugler came to the Infants' and Children's Hospitals only late in the year, we have already felt his skill and strength as an administrator. On the debit side, we have lost through resignation on

December 3 our nursing supervisor for the past several years — Miss Mary Edith Chapman. She will be sorely missed, for she combined untiring devotion to her task, unusual perceptiveness of the needs of the patients, and the constant stimulus of a delightful personality.

ECONOMIC CHANGES

During 1947, Infants' Hospital continued to feel the effects of the changing economic picture relating to hospitals in general. Immediate threat of an overwhelming deficit was avoided by a mutually satisfactory arrangement between it and The Children's Hospital. A special grant for deferred maintenance, made by the Greater Boston Community Fund, was also helpful.

It is hoped that a carefully constructed budget for 1948 will enable analysis of elements of expense. Control of expense is dependent upon this tool. Income and expense must meet if the assets of voluntary hospitals are to be preserved for the future. It is our feeling that they should be preserved, in order that they may continue to serve community needs in years to come. Any other course would be shortsighted. In the light of expanding activities of The Children's Medical Center, our obligation for the future is, if anything, increased.

THE CHILDREN'S MEDICAL CENTER

This is an appropriate place to point out some of the changes which have been accelerated by the development of the Children's Medical Center. The character of the patients entering the Hospital is gradually changing. A decreasing proportion come from its immediate vicinity with the commoner acute illnesses, while an increasing number come from more or less distant communities, many of them after a considerable period of hospitalization with very difficult problems of diagnosis and treatment. It is this factor as much as anything which makes for the high costs of care at this Hospital. The complexity of the Medical situations we are called on to treat is balanced

by the increased resources of the Children's Medical Center. The development of the Division of Laboratories and Research, the Children's Cancer Center, the Seizure Unit, and the Hematology Division have put new tools at our disposal, while the specialized skill of our colleagues in Surgery, Neurosurgery, Orthopedics, Otolaryngology, and Radiology means that today a patient in the Infants' Hospital has available to him the accumulated experience and techniques of outstanding men in every aspect of the care of healthy and sick children. This team of workers consists not only of the Medical Staff, but of the nurses, social workers, therapists, and the large army of lay-personnel. Although handicapped by cramped quarters and by buildings which are neither efficiently planned nor economical to operate, the Children's Medical Center is a living, growing organism. Moreover, its organizational structure of multiple units with individuals personally responsible for each means that its expansion has not taken away the intimate, friendly character of the Infants' and Children's Hospitals of the past. The Individual patient and his welfare still remain at the heart of our activities and we are constantly striving in teaching and practice to emphasize human quality of the healing art.

ARTHUR G. ROTCH

President

Hudson Infant Rushed Here for Operation

An emergency operation to remove a throat constriction was planned for three-day-old Leo Joseph Gagnon, Jr., of Reed street, Hudson, at Infants' Hospital today after the youngster had been sped here by automobile from a Nashua, N. H., hospital. wonderful of he can get Deno.

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Two baby boys, both less than three days old, underwent successful emergency operations at Infants' Hospital yesterday, following fast dashes by automobile from Greenfield and Plymouth.

Edward McMillen day old confidence.

Edward McMillen, day old son of Mrs. Lillian McMillen of Ashfield road, Conway, made the long trip from Greenfield by taxi in the arms of a nurse as State Police cleared the way. He was operated on for

a congenital ailment and was re-The other baby was Michael was Kelley, born to Mrs. Ruby Kelley, bour 25, of Main street, Hanson at Jorana 25, of Main street, Hanson days

dan Hospital Plymouth, three days previously. The infant was seized with convulsions and doctors or with convulsions and doctors. dered a quick removal to Infants' Thomas Moneypenny, 28, who had

arrived from East Orange, N. J., by auto to spend the weekend at the Kelley home, made the mercy dash to Boston. The father, George Kellev. 27. held the baby while Mrs. Kelley, 27, held the baby while Mrs. Otto, a nurse, supplied After the operation doctors said the child's condition was e T. Gr. Arlene orchester oxygen. - nation's and good. About the only good

Operations Here Cure could find to South Africa Boy, 3 the

Stanley Sagov, 3, of Capetown, South Africa, was walking normally for the first time yesterday when he left Infants' Hospital after a series of operations had corrected a club foot. The boy had been brought here last April by his mother, Mrs. Raymond Sagov, who left last night with the child to be home in time

Very Necessary

Sick Baby Arrives by Plane From Mexico for Treatment Here

Mrs. Ophelia Grabinsky, 29, of ternational Airport this morning aboard an American Airlines flagship carrying her sickly 6-weeksold son, Jaime born with a mysterious stomach ailment. He will be admitted tomorrow to the Infants' Hospital.

Mrs. Grabinsky admitted she was pinning her highest hopes of a cure for her son's ailment on the Widely renowned abilities of the Infants' dness of the Hosiptal staff. They boarded the Hosiptal stan. They boarded the plane at Mexico City at 10 A. M. Assisting Mrs. Grabant duration of the infant duration. insky in caring for the infant during the flight were Gloria Schupp and Eleanor Delby, both of New ziolent Republican : was not against the competition

ME. BABY IN RACE HERE RECOVERING

Victor Leeman, year-old boy who was rushed to Infants' Hospital this week by his parents, Mr. and publica s, accur Mrs. Lawrence Leeman of Dover-Foxcroft, Me., suffering from what was first thought to be a rare malady, was reported in fair condition yesterday. Victor underwent operation for an abdominal tumor.

RUSH BABY TO existence of good medical ill without co rarged that de it clear HUB HOSPITAL Marlboro

is chille

Rathleen Sullivan, Sullivan, Sullivan of Mr. and Mrs. Iday-old bile to Infants, rushed by astreet, suffering from a con. licans bile to Infants, Rospital Renital condition which will regenital quire surgery.

Last surgery.

tors stated the child's condition will read the child's condition was the car father of the infant drove car through traffic as far as the the imore, the carried her.

Brookline Roston line where the at the real is

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STATEMENT OF INCOME AND EXPENSE FOR THE YEAR ENDED DECEMBER 31, 1947

RECEIPTS

KEGEII į J		
Income:		
Income from hospital care and services:		
Bed and board, patients	\$100,098.51	
Special duty nurses	2,570.28	
Operations	295.00	
X-ray	6,087.00	
Laboratory fees	13,317.92	
Drugs	10,474.53	
Miscellaneous		0 1 (0 = 10 00
Total billings to patients		\$140,719.92
Less: Mass. Hospital Service	8,568.88	
Other agencies	610.55	
Allowances to patients	11,551.52	22 416 22
Accounts written off, net	12,685.38	33,416.33
Total income from hospital care and services		\$107,303.59
Income from investments		36,337.09
Income from trusts		811.30
Donations:		011.50
Greater Boston Community Fund	25,994.45	
Other contributions for general purposes		29,514.45
S 1 1		
Total Income		\$173,966.43
PAYMENTS		
Expenses:		
Hospital Expenses:		
Cost of Hospital Service billed by the C. H	\$215,344.26	
Salaries	500.00	
Pensions	1,198.80	
Miscellaneous	295.00	
		\$217,338.06
Treasurer's office expense:		. ,
Salaries	1,044.04	
Rent	100.00	
	180.00	
Legal and audit	225.00	
Legal and audit		
	225.00	\$1,819.86
Miscellaneous	225.00 370.82	
	225.00 370.82	\$1,819.86 \$219,157.92
Miscellaneous Total Expenses Excess of Expense over Income:	225.00 370.82	
Miscellaneous Total Expenses Excess of Expense over Income: Year ended December 31, 1947	225.00 370.82	
Miscellaneous Total Expenses Excess of Expense over Income: Year ended December 31, 1947 Deduct: Portion of above loss to be assumed by	225.00 370.82	\$219,157.92 45,191.49
Miscellaneous Total Expenses Excess of Expense over Income: Year ended December 31, 1947	225.00 370.82	\$219,157.92
Miscellaneous Total Expenses Excess of Expense over Income: Year ended December 31, 1947 Deduct: Portion of above loss to be assumed by	225.00 370.82	\$219,157.92 45,191.49

FINANCIAL STATEMENT

Lincoln Baylies, Treasurer

BALANCE SHEET, DECEMBER 31, 1947

ASSETS

Assets of General Fund:		
Cash in bank	\$ 7,569.37	
Accounts receivable	29,538.77	
Investments at cost or at estimated market value	-2,330.77	
at time of acquisition:		
Bonds and stocks (Market value \$454,105)	422 722 72	
Dolids and stocks (Market value \$4,103)	433,723.73	C470 021 07
A CD CD CD		\$470,831.87
Assets of Restricted Funds:		
Investments at cost or at estimated market value		
at time of acquisition:		
Bonds and stocks (Market value \$273,920)	\$291,074.18	
Cash in bank, uninvested	11,066.81	
		\$302,140.99
Assets of restricted funds for designated purposes:		13 ,- 1- 133
Cash in bank		\$ 5,505.00
Plant assets:		Ψ 3,303.00
Thomas Morgan Rotch, Jr. Memorial Hospital:		¢1.5.4.0.45.02
Building and equipment		\$154,845.93
Moment acopy		
TOTAL ASSETS		\$933,323.79
TOTAL ASSETS		\$933,323.79
		\$933,323.79
TOTAL ASSETS. LIABILITIES AND CAPITA		\$933,323.79
LIABILITIES AND CAPIT		\$933,323.79
LIABILITIES AND CAPITAGENERAL Fund:		\$933,323.79
LIABILITIES AND CAPITA General Fund: Due to The Children's Hospital	AL	\$933,323.79
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered	AL \$17,194.84	\$933,323.79
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes	AL \$17,194.84 26.40	\$933,323.79
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered	AL \$17,194.84 26.40	
Ceneral Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital	AL \$17,194.84 26.40	\$933,323.79 \$470,831.87
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital. Restricted funds, general:	\$17,194.84 26.40 453,610.63	\$470,831.87
Ceneral Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital	\$17,194.84 26.40 453,610.63	
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital. Restricted funds, general:	\$17,194.84 26.40 453,610.63	\$470,831.87
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital. Restricted funds, general: Principal of funds Restricted funds for designated purposes:	\$17,194.84 26.40 453,610.63	\$470,831.87
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital. Restricted funds, general: Principal of funds.	\$17,194.84 26.40 453,610.63	\$470,831.87 302,140.99
Ceneral Fund: Due to The Children's Hospital for hospital services rendered Amounts withheld from employees for taxes. General fund capital. Restricted funds, general: Principal of funds. Restricted funds for designated purposes: For new building construction costs. Plant:	\$17,194.84 26.40 453,610.63	\$470,831.87 302,140.99 5,505.00
LIABILITIES AND CAPIT. General Fund: Due to The Children's Hospital for hospital services rendered. Amounts withheld from employees for taxes. General fund capital. Restricted funds, general: Principal of funds. Restricted funds for designated purposes: For new building construction costs.	\$17,194.84 26.40 453,610.63	\$470,831.87 302,140.99

CERTIFICATE OF AUDITORS

To the Officers and Trustees of the Infants' Hospital:

We have made an examination of the financial books and records of Infants' Hospital for the year ended December 31, 1947. We satisfied ourselves that all recorded cash receipts were deposited in the bank and we examined cancelled checks for all disbursements. We verified the balance of cash in bank by a certificate from the depository, and ascertained that all investment income had been recorded, by comparison with investment publications. On January 5, 1948, we inspected the investments of the General and

Restricted Funds, and found them to be in order.

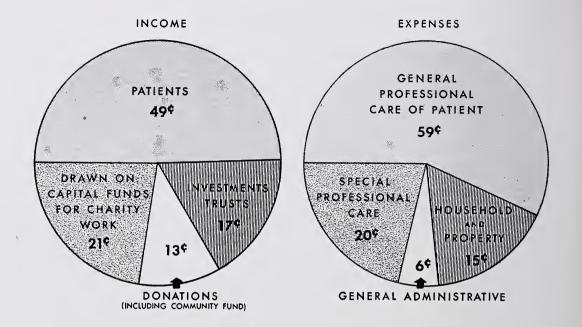
In our opinion, based on such examination, the accompanying balance sheet and statement of income and expense present fairly the financial condition of the Hospital at December 31, 1947, and the results of its operations for the year then ended, in conformity

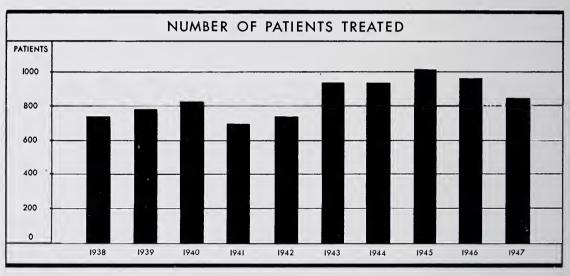
with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

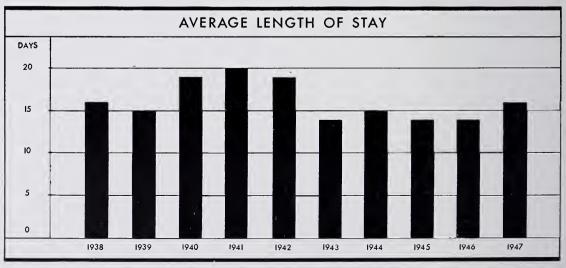
TOTAL LIABILITIES AND CAPITAL.....

CHARLES F. RITTENHOUSE & COMPANY Certified Public Accountants

\$933,323.79







THE CHILDREN'S MEDICAL CENTER STAFF

DEPARTMENT OF MEDICINE

Physician-in-Chief — CHARLES A. JANEWAY, M.D.

GENERAL MEDICINE

Physicians

Metabolism Division — James L. Gamble, M.D., Chief
Premature Service — Stewart H. Clifford, M.D., Chief
Infants' Service — Clement A. Smith, M.D., Chief
Children's Medical Service — Randolf K. Byers, M.D., Chief
Private Medical Service — John A. V. Davies, M.D., Chief
Isolation Service — R. Cannon Eley, M.D., Chief
Wellesley Convalescent Home — Henry E. Gallup, M.D., Chief
Medical Out-Patient Department — Sydney S. Gellis, M. D., Chief
Eliot Hubbard, Jr., M.D.,
Associate Chief

LOUIS K. DIAMOND, M.D. DAVID D. RUTSTEIN, M.D. HAROLD C. STUART, M.D. EDWIN T. WYMAN, M.D.

Associate Physicians

OLGA E. ALLERS, M.D.
WILLIAM BERENBERG, M.D.
GERALD N. HOEFFEL, M.D.
THEODORE H. INGALLS, M.D.
DOROTHEA MAY MOORE, M.D.
ROBERT T. MOULTON, M.D.
HARRY L. MUELLER, M.D.
HARRY SCHWACHMAN, M.D.
LENDON SNEDEKER, M.D.
STUART S. STEVENSON, M.D.
WILLIAM J. TURTLE, M.D.
WILLIAM M. WALLACE, M.D.

Assistant Physicians

John K. Brines, M.D.
Edward C. Dyer, M.D.
Albert A. Frank, M.D.
Elizabeth A. Gregory, M.D.
Allen M. Hill, M.D.
William H. Horwitz, M.D.
John E. Hubbell, M.D.
Alexander S. MacDonald, M.D.
Donald E. McLean, M.D.
Rose C. Munro, M.D.
Alice Nauen, M.D.
Joseph Osborne, M.D.
Mary E. Perry, M.D.
Henry M. Putnam, M.D.
Jacob Wallace, M.D.

SPECIAL MEDICAL DIVISIONS

Neurological Division Physician Psychologist Assistant Psychiatrist

Seizure Division Assistant Physician — Bronson Crothers, M.D., Chief Randolph K. Byers, M.D. Edith Meyer, Ph.D. Lydia Dawes, M.D.

— WILLIAM G. LENNOX, M.D., Chief EDWARD C. DYER, M.D.

Special Medical Divisions — Continued

Hematology Division

— Louis K. Diamond, M.D., Chief and Director of the Blood Bank

Research Assistant

Assistant Director of the Blood Bank

George W. Dana, M.D.

George W. Dana, M.D.

Allergy Division

Associate Physicians

— Lewis Webb Hill, M.D., Chief
Nathan Gorin, M.D.
Sidney H. Weiner, M.D.
Assistant Physicians

— Lewis Webb Hill, M.D., Chief
Nathan Gorin, M.D.
Sidney H. Weiner, M.D.
William H. Horwitz, M.D.

William H. Horwitz, M.D. Harry L. Mueller, M.D.

Cardiology Division

— Hyman Green, M.D., Associate Chief
ELIZABETH A. GREGORY, M.D.

JACOB WALLACE, M.D.

Rheumatic Fever Division

Assistant Physicians

— Benedict F. Massell, M.D., Chief

James T. Cameron, M.D.

LILLIAN F. McMackin, M.D.

Mary E. Perry, M.D.

Child Health Division

Associate Physicians

— HAROLD C. STUART, M.D., Chief
STANTON GARFIELD, M.D.
LENDON SNEDEKER, M.D.
STUART S. STEVENSON, M.D.

Assistant Physicians Margaret Jane Borges, M.D. Jean Frances Webb, M.D.

DEPARTMENT OF SURGERY

GENERAL SURGICAL DIVISION
Surgeon-in-Chief — ROBERT E. GROSS, M.D.

Associate Surgeons

THOMAS W. BOTSFORD, M.D.

HENRY W. HUDSON, JR., M.D.

PATRICK J. MAHONEY, M.D.

CHILTON CRANE, M.D.

Surgeons

THOMAS H. LANMAN, M.D. DONALD W. MACCOLLUM, M.D. ORVAR SWENSON, M.D.

Assistant Surgeon

JOHN W. CHAMBERLAIN, M.D.

Division of Otolaryngology — CARLYLE G. FLAKE, M.D., Chief Associate Otolaryngologist CHARLES F. FERGUSON, M.D. CHARLES I. JOHNSON, M.D. LYMAN G. RICHARDS, M.D. HAROLD G. TOBEY, M.D.

Division of Ophthalmology — Trygve Gundersen, M.D., Chief Associate Ophthalmologists S. Forrest Martin, M.D. Garrett L. Sullivan, M.D.

Assistant Ophthalmologists Joseph M. Clough, M.D. Sumner D. Liebman, M.D. Joseph J. LoPresti, M.D. Earl S. Seale, M.D.

DENTAL SERVICE

Chief — Paul K. Losch, D.D.S.

Division of Dentistry
Associate Stomatologist
Assistant Stomatologists

— Paul K. Losch, Stomatologist
David Weisberger, M.D., D.M.D.
Harry Bailey, D.M.D.
Charles Campelia, D.M.D.
Paul Gilpatric, D.M.D.
Abraham Kaner, D.M.D.

Division of Orthodontia

Associate Orthodontists

Edward I. Silver, D.M.D. Charles M. Waldo, D.D.S.

Assistant Orthodontists

HENRY BEEBE, D.D.S. MELVIN I. COHEN, D.M.D. ABIJAH PIERCE, D.M.D.

Assistant Oral Pathologist Speech Correctionist EMORY FARRINGTON, D.M.D. MAURICE DINNERMAN, D.M.D.

ESTHER S. SHAPIRO

ANESTHESIA SERVICE

Anesthesiologist — ROBERT M. SMITH, M.D.

DEPARTMENT OF ORTHOPEDIC SURGERY

Orthopedic Surgeon-in-Chief — WILLIAM T. GREEN, M.D.

Orthopedic Surgeons

ALBERT H. BREWSTER, M.D. ROBERT H. MORRIS, M.D.

Associate Orthopedic Surgeons

David Grice, M.D. Paul Hugenberger, M.D. Meier G. Karp, M.D.

Assistant Orthopedic Surgeons

WILLIAM ELLISTON, M.D. THOMAS GUCKER, 3rd, M.D. JOHN G. KUHNS, M.D. CHARLES L. STURDEVANT, M.D.

DEPARTMENT OF RADIOLOGY

Radiologist-in-Chief — E. B. D. Neuhauser, M.D. Associate Radiologist Martin Wittenborg, M.D.

DEPARTMENT OF NEUROSURGERY

Neurosurgeon-in-Chief — Franc D. Ingraham, M.D.

Associate Neurosurgeon Donald D. Matson, M.D.

Assistant Neurosurgeon JOHN J. LOWREY, M.D.

DEPARTMENT OF LABORATORIES AND RESEARCH

Chairman — Sidney Farber, M.D.

DEPARTMENT OF PATHOLOGY

Pathologist-in-Chief — SIDNEY FARBER, M.D.

Neuropathologist Assistant Pathologist Research Associates - Orville T. Bailey, M.D. Israel Diamond, M.D. J. LeRoy Conel, Ph.D. Lawrence Kingsland, M.D.

Research Division of Chemistry — Halvor N. Christensen, Ph.D., Chief Research Division of Clinical Pathology — Harry Schwachman, M.D., Chief Research Division of Infectious Diseases — John Enders, Ph.D., Chief Research Division of Nutrition — S. Burt Wolbach, M.D., Chief

CONSULTANTS

Donald L. Augustine, M.D.,
Comparative Pathology
J. Lewis Bremer, M.D., Embryology
C. Sidney Burwell, M.D., Medicine
Allan M. Butler, M.D., Medicine
Paul Chandler, M.D., Ophthalmology
Austin W. Cheever, M.D., Dermatology
David G. Cogan, M.D., Ophthalmology
Eugene B. Dunphy, M.D.,
Ophthalmology

Albert B. Ferguson, M.D., Radiology Jacob Fine, M.D., Anesthesiology J. Roswell Gallagher, M.D.,

Medicine

George E. Gardner, M.D., Psychiatry J. Hartwell Harrison, M.D., Urology A. Baird Hastings, M.D., Biological Chemistry

T. Duckett Jones, M.D., Medicine Otto Krayer, M.D., Pharmacology Eugene M. Landis, M.D., Physiology Francis D. Moore, M.D., Surgery Alan R. Moritz, M.D., Pathology J. Howard Mueller, M.D., Bacteriology

Francis C. Newton, M.D., Surgery William C. Quinby, M.D., Urology Leroy A. Schall, M.D., Otolaryngology Murray Shear, M.D., Biochemistry Merrill C. Sosman, M.D., Radiology George W. Thorn, M.D., Medicine Eperbelck H. Verhooff, M.D.

Frederick H. Verhooff, M.D., Ophthalmology

CARL W. WALTER, M.D. Surgery SHIELDS WARREN, M.D., Pathology CONRAD WESSELHOEFT, M.D.,

Infectious Diseases

James L. Whittenberger, M.D.,

Physiology

George Wislocki, M.D., Anatomy

EMERITI

GEORGE CUTLER, M.D. WILLIAM E. LADD, M.D. FRANK R. OBER, M.D.

ROBERT B. OSGOOD, M.D. RICHARD M. SMITH, M.D. PHILIP H. SYLVESTER, M.D.

INFANTS' HOSPITAL - 1948

Officers

President: Arthur G. Rotch Treasurer: Lincoln Baylies Secretary: John M. Hall

Ass't. Secretary and Ass't. Treasurer: Charles M. Rotch

Directors

Mrs. John S. Ames, Jr. MRS. WILLIAM BENJAMIN BACON NELSON S. BARTLETT, JR. LINCOLN BAYLIES, ex-officio Mrs. Edward L. Bigelow Mrs. F. B. Crowninshield HASKET DERBY CHARLES DEVENS Mrs. Samuel Eliot Mrs. Carlyle G. Flake ALEXANDER C. FORBES Mrs. Thomas B. Gannett H. FREDERICK HAGEMANN, IR. JOHN M. HALL, ex-officio Mrs. Nathaniel Hamlen Mrs. Charles F. Hovey

Mrs. James Jackson, Jr. MARCIEN JENCKES Mrs. Frederick B. Kellogg Mrs. Alfred Kidder, II JUDGE FRANK LEVERONI GEORGE V. L. MEYER P. A. O'CONNELL HENRY W. PALMER, JR. MRS. HENRY W. PALMER, JR. MRS. HOMER B. RICHARDSON ARTHUR G. ROTCH, ex-officio CHARLES M. ROTCH, ex-officio MRS. PHILIP STOCKTON Mrs. Theodore Sturtevant Mrs. Samuel D. Warren HENRY K. WHITE

Administrator of the Hospital

GUY W. BRUGLER, M. D.

Director of Nurses

MURIEL B. VESEY, R. N.

Physician-in-Chief

CHARLES A. JANEWAY, M. D.

Chief of Infants' Hospital

CLEMENT A. SMITH, M. D.

Finance Committee

LINCOLN BAYLIES

CHARLES M. ROTCH

HENRY K. WHITE

Home Furnishings and Buildings and Maintenance Committee

ARTHUR G. ROTCH

Mrs. Samuel D. Warren

MRS. ALFRED KIDDER, II

Community Fund Delegates

LINCOLN BAYLIES

GUY W. BRUGLER, M. D.

WELFARE COMMITTEE OF THE CHILDREN'S AND INFANTS' HOSPITALS

Chairman

Mrs. Alexander Wheeler

Vice Chairman

Mrs. C. Sidney Burwell Mrs. Donald Falvey

Corresponding Secretary

Mrs. Robert N. Nye.

Recording Secretary

Mrs. John A. Blanchard

Treasurer

PARKMAN D. HOWE

Assistant Treasurer

Mrs. John E. Lawrence

Chairman Infants' Hospital Committee

MRS. ROGER W. CUTLER, JR.

WELFARE COMMITTEE OF THE CHILDREN'S AND INFANTS' HOSPITALS

FINANCIAL STATEMENT

January 1, 1947 — January 1, 1948 (Mrs. John E. Lawrence, Treas.)

Balance on hand January 1, 1947 C. H. Cash	6,444.48		
Balance on hand January 1, 1947 Lunch Shop Cash	1,011.03		
RECEIPTS			
Profit from Coca-Cola Machine\$ 299.75			
Women's Clubs			
Birthday Club			
Donations			
C. H. Clubs			
Thrift Shop			
Holiday Committee			
Profit from sale of C. H. Matches			
Dues			
Order of the Eastern Star			
Yankee Trading Post			
Net Proceeds from operation of Lunch Shop	17,193.92		
	\$24,649.43		
PAYMENTS			
Nurses' Teas			
Entertainments			
Holiday Parties 150.00			
Benches for Out-Patient Department			
Chappel Bed for Surgical Service			
To Medical Center Campaign			
Equipment for Infants' Hosp. Formula Room 3,574.73			
Toys and Clothes, Infants' Hospital			
C. H. Christmas Fund 25.00			
Toward support of Memorial Beds			
Salaries			
Expenses. 452.80			
Reimbursement to Hosp. for Lunch Shop alterations 2,040.00	19,547.25		
Balance on hand January 1, 1948 C. H. Cash	4,624.72		
Balance on hand January 1, 1948 Lunch Shop Cash	477.46		
1	\$24,649.43		

MEMBERS OF CORPORATION

Allen, Mrs. Thomas Ames, Mrs. John S., Jr. Anderson, Mrs. Larz

Bacon, Mrs. William Benjamin Bartlett, Mrs. Matthew Bartlett, Nelson S., Jr. Bartlett, Mrs. Nelson S., Jr. Baylies, Lincoln Beale, Arthur M. Bell, Mrs. Stoughton Bigelow, Mrs. Edward L. Boardman, Mrs. E. A. Bradley, Mrs. J. Gardner Bremer, Mrs. Theodore G. Burke, Mrs. Edmund J.

CHAPIN, MRS. JOHN R.
CLARK, MRS. R. J.
CONVERSE, MISS. E. N.
CROWNINSHIELD, MRS. F. B.
CURTIS, MRS. ALLEN
CURTIS, MRS. E. R.
CURTIS, MRS. LOUIS
CUTLER, MRS. ROGER W.

DeForde, Miss Alice Derby, Hasket Devens, Charles

ELIOT, MRS. SAMUEL

Flake, Mrs. Carlyle G. Forbes, Alexander C. Forbes, F. Murray Frothingham, Mrs. Louis A.

GANNETT, MRS. THOMAS B.

HAGEMANN, FREDERICK H., JR. HALL, MRS. JOHN L. HALL, JOHN M. HAMLEN, MRS. NATHANIEL HIGGINSON, MRS. F. L. HOMANS, MRS. JOHN HOVEY, MRS. CHARLES F. HUNNEWELL, F. W.

IASIGI, MRS. MARY V.

Jackson, Mrs. James Jackson, Mrs. James, Jr. Janeway, Dr. Charles A. Jenckes, Marcien KAUFMANN, MRS. CARL F. KELLOGG, MRS. FREDERICK B. KIDDER, MRS. ALFRED, II KIMBALL, MRS. M. M.

Leveroni, Judge Frank Lovett, Mrs. R. W.

MERRIMAN, MRS. ROGER B. MEYER, GEORGE V. L. MILLIKEN, MINOT K. MOTLEY, MRS. E. PREBLE

NICKERSON, MRS. ROLAND W.

O'CONNELL, P. A.

Palmer, Mrs. Henry W. Palmer, Henry W., Jr. Palmer, Mrs. Henry W., Jr. Parker, Mrs. F. S.

RICHARDSON, MRS. HOMER B. ROTCH, ARTHUR G. ROTCH, MRS. ARTHUR G. ROTCH, CHARLES M.

SARGENT, MRS. S. A.
SCOTT, MRS. HENRY R.
SCOTT, MRS. HUGH D.
SEARS, MRS. PHILIP S.
SEYMOUR, ROBERT W.
SHAW, S. PÂRKMAN, JR.
SHEAFE, MRS. WILLIAM
SIMMONS, MRS. G. W.
SMITH, DR. RICHARD M.
STILLMAN, MRS. CARL S.
STOCKTON, MRS. PHILIP

Talbot, Mrs. Fritz B. Tarbell, Mrs. John F. Thacher, Mrs. T. C. Tower, Miss E. M. Tudor, Mrs. Henry

Warren, Mrs. Fiske Warren, Mrs. S. D. Webster, Edwin S. White, Henry K. Windeler, Mrs. G. H.

11/1

FORM OF BEQUEST

To the Corporation:

I give and bequeath to the INFANTS' HOSPITAL, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of





SIXTY-SIXTH AND SIXTY-SEVENTH
ANNUAL REPORTS

Infants' Hospital

FOR THE YEARS 1948 - 1949



1948 - 1949

SIXTY-SIXTH AND SIXTY-SEVENTH ANNUAL REPORTS

Infants' Hospital

300 LONGWOOD AVENUE
BOSTON



Incorporated January 19, 1881

Purposes

The Infants' Hospital is a charitable corporation chartered under the Laws of the Commonwealth of Massachusetts. Since 1881, it has provided medical treatment for infants without regard to race, creed, color or residence.

As one unit of The Children's Medical Center — others of which are The Children's Hospital, the House of the Good Samaritan, the Children's Mission to Children, the Hospital and Convalescent Home for Children and The Sharon Sanatorium — the Infants' Hospital shares the services of the coordinated Medical and Surgical Staff of the Center.

Today, this hospital limits itself to the general medical care of infants under two years old. It looks forward, however, to assuming the responsibility for all phases of the care of infants of those ages upon completion of the new Children's Medical Center building. And with these added facilities, it can then better carry out its research of infants' diseases and the teaching of medical students and nurses.

Report of Progress

In its 67th and 68th years, the Infants' Hospital continued to justify its place in the community, and as part of The Children's Medical Center, it is gratifying to report that great progress has been made in transforming the Medical Center concept into actuality.

In 1948, there was a pronounced tendency toward shortened stay with increasing admissions and slightly fewer total bed days of service. In 1949, admissions continued to increase and a slightly higher average census was noted. Total service, as measured by bed days, was therefore greater. Admissions to the hospital were 942 in 1946 as against 1228 in 1949. The decreased length of stay can be attributed to better professional care, including nursing, and to improved medical knowledge and skill. It means better care for patients, but short stays mean more "work" per patient; they are more costly and our daily costs have risen. However, cost per case declined from \$250 in 1947 to \$210.60 in 1949. With the purchasing power of the dollar about 50% of that a decade ago, the cost per case becomes still more favorable by comparison. In terms of today's dollar, hospital care is much less costly than ten years ago and continues to decrease.

As far as the overall operations are concerned, Infants' and Children's Hospitals showed a larger combined operating loss. The inflationary spiral of our economy has brought higher supply costs, salaries have risen and working hours have been shortened necessitating more personnel also required as the result of increased admissions and more rapid turnover of patients. Another factor of importance has been the loss of revenue enforced by the Blue Cross contract in effect during the past year.

MEDICAL DEPARTMENT

The Medical Department under Dr. Janeway as Physician-in-Chief is sub-

divided into the Premature Service under Dr. Clifford and Infants' Service under Dr. Smith. We are pleased to report the promotion of Dr. Smith, in the Harvard Medical School, to Associate Professor of Pediatrics at the Boston Lying-in Hospital. The faithful work of the staff of nurses and house officers is in a large part responsible for the very satisfactory record of these two divisions.

In the Premature Service, we are happy to report a continued reduction in premature infant mortality and morbidity over the past two years. In 1949, the overall mortality for the premature infants admitted to the Infants' Hospital reached the remarkably low figure of 23 per cent. We have been able to save 27 per cent of the smallest babies, in the two pounds three ounces and under group. We saved 69 per cent of those two pounds four ounces through three pounds four ounces, and 92 per cent of the 37 babies weighing from three pounds five ounces to four pounds six ounces.

For comparison in 1945, the overall mortality was 60 per cent, and all babies smaller than two pounds three ounces died as did 77 per cent of those from two pounds four ounces to three pounds four ounces, and 51 per cent of those between three pounds five ounces and four pounds six ounces. This remarkable record has been achieved with the individual isolation of each baby in Isolette Units and the provision of our autoclave and formula room. The prevention and control of infection has continued with no diarrheal disease in any infant in the nursery during 1949. During the two years of 1948 and 1949 with 206 premature infants of all sizes in our nursery, no infant died after reaching the age of eight days.

A new Massachusetts law provides financial assistance to qualified hospitals to cover all-out cost of premature infant care. It may well develop that smaller hospitals will find it financially advantageous to provide this care and we may have a smaller number of prematures sent us in the future, but can reasonably expect to receive the problem premature babies. Should this prediction prove to be correct, we may anticipate a higher mortality and

morbidity rate in our nursery and accept it as evidence that we are performing an even greater service to a larger community.

In Infants' Service in 1949, the mortality rate was 8.6% with deaths during the first two weeks after birth accounting for a little more than one-third of the total, a striking concentration of mortality in less than 2% of our age range and an indication of the outstanding importance of the newborn period. Among causes of mortality congenital malformations of the heart and erythroblastosis (the "Rh-disease") were the largest categories. Detailed research is being conducted on these. On the brighter side of the picture is the obvious fact that a very great proportion of the older babies were cured of the various conditions requiring their admission. New "miracledrugs" appear with such frequency that careful observations of one are not finished before another is introduced. Constant studies are made of the uses of these drugs.

As a unit of the Medical Center, closely affiliated with the Harvard Medical School, the Infants' Hospital can draw on extraordinary resources for a fifty-five bed hospital. Its patients are the beneficiaries of the rapid progress of medical research both within and without the hospital. Psychological studies are being conducted with an eye to the emotional needs of the patient, while separated from his family in the hospital. These studies may ultimately lead us to ask for changes in the physical structure of the wards as well as in the practices of the staff.

WOMEN'S COMMITTEE

The Welfare Committee of The Children's Hospital is now known as the Women's Committee of The Children's Medical Center and with its many sub-committees is of great service to the Infants' Hospital. The Infants' Hospital sub-committee formerly under the chairmanship of Mrs. Roger W. Cutler, Jr., and now under Mrs. Parmely W. Herrick assisted by Mrs. Laurence J. Brengle voted \$3,000 for the purchase of five isolettes bringing the

total number of isolettes or Chappel beds in the premature ward to twelve. This gift, together with the 1948 contribution of the Women's Committee which made the new Milk Laboratory possible, has been a tremendous improvement for the hospital.

NURSING

In 1949, 307 students were assigned to the Infants' Hospital, for a one-month experience in the care of infants. Of the group, forty-three were Children's Hospital students. This is an increase of 20 students over the preceding year and a still larger number is expected in 1950. In spite of the large number of persons assigned to work at Infants' Hospital, there always appears to be a need for more. Part of this is attributable to the reduction in working hours, but it is also due to the increased activities of the hospital, and the complexity of treatments. The more rapid turnover of patients is another important factor.

SOCIAL SERVICE

In 1949, 186 cases were referred to the Social Service Department as against 165 cases in 1948. The mothers of premature infants are visited by a public health nurse before their babies come home to investigate physical facilities, finances, ability of the mother to care for the baby or the emotional attitude of the parents toward the baby. The social worker then contacts the mother and assists in whatever way is indicated. Similarly long-term illness resulting in prolonged medication at home often requires the assistance of a social worker. Other categories in which assistance may be given involve convalescent care, assistance in broken homes, emotional tensions or maladjustments caused by medical problems, institutional placements of permanently handicapped children and assistance to improve home care. Other family problems may be uncovered by illness and referrals made to other agencies for assistance. Out-of-town patients are followed up by agencies such as the local Visiting Nurse Association near the families' places of residence.

GENERAL

One great improvement in patient care was provided in 1948 by the addition of so-called "Hospital Aides". These young ladies provide simple but essential and time-consuming services not requiring formal education in nursing.

The services rendered by the Infants' Hospital are of an essential nature, not only in research and teaching, but in the care of patients. In two representative weeks, 129 patients sought admission to the General Medical Service of The Children's Medical Center, 77 from Greater Boston, 36 from other parts of Massachusetts, and 14 from other states (all but one came from New England). Of these 129 patients, 81 or roughly two-thirds were infants. Of these, 36 were admitted to the wards of the Infants' Hospital, 5 were taken care of in other parts of The Children's Medical Center, 5 had to be referred to other hospitals for care, and 6 were examined and sent home. Of the remaining 29 who were not accepted for admission, we do not know how many were sent to other hospitals by their physicians on learning that beds were not available in our hospital. In any case the demand for Infants' beds remains high and they are kept as full as the available professional personnel permits.

In this short report, it is impossible to give credit to each member of our staff and the members of the Women's Committee for their splendid work, but on behalf of the directors, I wish to express our gratitude to the Administrator, Dr. Brugler, to Dr. Janeway, as Physician-in-Chief and to all the others who give the Infants' Hospital its reputation of which we are all so proud.

ARTHUR G. ROTCH
President

INFANTS' HOSPITAL - 1949

Officers

President: ARTHUR G. ROTCH Treasurer: LINCOLN BAYLIES Secretary: JOHN M. HALL

Directors

Mrs. John S. Ames, Jr.
Mrs. William B. Bacon
Nelson S. Bartlett, Jr.
Lincoln Baylies, ex-officio
Mrs. Edward L. Bigelow
Mrs. F. B. Crowninshield
Hasket Derby
Charles Devens
Mrs. Samuel Eliot
Mrs. Carlyle G. Flake
Alexander C. Forbes
Mrs. Thomas B. Gannett
H. Frederick Hagemann, Jr.
John M. Hall, ex-officio
Mrs. Nathaniel Hamlen

MRS. CHARLES F. HOVEY
MRS. JAMES JACKSON, JR.
MARCIEN JENCKES
MRS. FREDERICK B. KELLOGG
MRS. ALFRED KIDDER, II
GEORGE V. L. MEYER
P. A. O'CONNELL
HENRY W. PALMER, JR.
MRS. HENRY W. PALMER, JR.
MRS. HOMER B. RICHARDSON
ARTHUR G. ROTCH, ex-officio
CHARLES M. ROTCH
MRS. PHILIP STOCKTON
MRS. SAMUEL D. WARREN
HENRY K. WHITE

Administrator of the Hospital

GUY W. BRUGLER, M. D.

Assistant Administrators

Walter F. Blake Lendon Snedeker, M. D.

Director of Nurses

MURIEL B. VESEY, R. N.

Physician-in-Chief

CHARLES A. JANEWAY, M. D.

Infants' Service

CLEMENT A. SMITH, M. D.

Premature Service

STEWART H. CLIFFORD, M. D.

Finance Committee

LINCOLN BAYLIES

H. Frederick Hagemann, Jr.
Henry K. White

CHARLES M. ROTCH

Home Furnishings and Buildings and Maintenance Committee

ARTHUR G. ROTCH, Chairman Mrs. Samuel D. Warren Mrs. Frederick B. Kellogg Mrs. Thomas B. Gannett

Community Fund Delegates

LINCOLN BAYLIES

GUY W. BRUGLER, M. D.

Assistant Treasurer

CHARLES M. ROTCH

Assistant Secretaries

CHARLES M. ROTCH

Mrs. Stephen C. Siney, Jr.

INFANTS' HOSPITAL

BALANCE SHEET, DECEMBER 31, 1949

ASSETS

\$491 641 7 2
\$481,641.72 304,110.89
6,755.77 155,788.65 \$948,297.03
\$481,641.72
304,110.98 6,755.77 155,788.65 \$948,297.03

INFANTS' HOSPITAL STATEMENT OF INCOME AND EXPENSE

YEAR ENDED DECEMBER 31, 1948

	Jan (1)	••	
Income:			
Hospital revenue	\$126,756.94		
Income from investments	•		
Income from trusts	2,545.36		
Total Income		\$171,448.78	
		•	
Expenses:	224 055 20		
Operation and other expenses	•		
Corporation and other expenses		226 665 24	
Total Expenses		220,005.84	
Operating Deficit			\$55,217.06
Community Fund and			
Direct Contributions	34,432.02		
Portion of above loss to be assumed by			
The Children's Hospital per agreement.	3,783.46		38,215.48
Net Deficit			
YEAR ENDED DECEM	NBER 31, 19	949	
Income:			
Hospital revenue	\$126 207 57		
Income from investments			
	•		
Income from trusts		\$167.260.E7	
Total Income		\$107,200.37	
Expenses:			
Operation of hospital	253,784.62		
Corporation and other expenses	2,040.12		
Total Expenses		255,824.74	
Operating Deficit			\$88,564.17
Community Fund and			
•	29,304.30		
Direct Contributions	29,304.30		
•	ŕ		67,897.12

LEGACIES AND GIFTS ADDED TO CAPITAL

For General Funds

1940	\$ 9,500.00
1941	1,254.50
1942	600.00
1943	10,299.10
1944	11,000.00
1945	12,597.69
1946	23,613.42
1947	34,502.99
1948	7,001.58
1949	10,667.05
For Restricted Funds	
For Restricted Funds	\$ 201.82
	\$ 201.82 5,000.00
1940	
1940	5,000.00
1940	5,000.00
1940	5,000.00
1940 1941 1942 1943 1944	5,000.00
1940. 1941. 1942. 1943. 1944. 1945.	5,000.00 27.84 — — —
1940 1941 1942 1943 1944 1945 1946	5,000.00 27.84 — — — 7,512.00

CERTIFICATE OF AUDITORS

TO THE OFFICERS AND TRUSTEES OF INFANTS' HOSPITAL

We have examined the balance sheet of Infants' Hospital as of December 31, 1949,

and the related income statement for the year then ended. Our examination was made

in accordance with generally accepted auditing standards, and accordingly included

such tests of the accounting records and such other auditing procedures as we con-

sidered necessary in the circumstances.

In our opinion, the accompanying balance sheet and income statement present

fairly the financial position of Infants' Hospital at December 31, 1949, and the results

of its operations for the year then ended, in conformity with generally accepted ac-

counting principles applied on a basis consistent with that of the preceding year.

CHARLES F. RITTENHOUSE & COMPANY

Certified Public Accountants

Boston, Massachusetts

I 2

WOMEN'S COMMITTEE OF THE CHILDREN'S MEDICAL CENTER

Chairman

Mrs. Francis Parkman

Vice Chairmen

Mrs. Roger A. Perry Mrs. John A. Blanchard

Corresponding Secretary

Mrs. Robert H. Hopkins

Recording Secretary

MRS. WISNER P. KINNE

Treasurer

PARKMAN D. HOWE

Assistant Treasurer

Mrs. Thomas B. Gannett

Chairman Infants' Hospital Committee

MRS. PARMELY W. HERRICK

WOMEN'S COMMITTEE FINANCIAL STATEMENT

January 1, 1948 to January 1, 1950

\$9,169.36	74 05 × 24	\$23,227.60
\$7,102.98 2,066.38	\$400.07 345.00 264.10 195.35 2,872.79 2,612.76 110.00 1,362.00 44.50 30.00 2,738.94 275.00 634.58 9.80	4,000.00
\$5,102.18	12 927 00	\$18,029.18
1948 \$4,624.72 477.46	\$ 406.94 400.00 409.50 161.00 1,940.75 2,637.24 150.74 24.64 1,231.00 59.75 45.00 3,596.52 275.00	
Balance on hand January 1, 1948 C. H. Cash	Profit from Coca-Cola Machine Women's Clubs. Birthday Club. Donations. C. H. Clubs. Thrift Shop. Holiday Committee. Profit from sale of C. H. Matches. Dues. Reimbursement for Volunteer Badges. Order of The Eastern Star. Net Proceeds Yankee Trading Post. Reimbursement to hospital for part salary from Lunch Shop Net proceeds from Lunch Shop. Sale of Yarn. Employees Christmas Fund. Gift from Lunch Shop.	

PAYMENTS

Nurses' Teas	260.40		292.44	
Holiday Parties	150.74		110.00	
Magazine Subscriptions for House Officers	33.50		33.00	
Yarn	25.00			
Occupational Therapy Dept. for supplies	250.00		505.20	
Curtains and toys for Infants' Hospital	104.07			
Direct writing electrocardiograph machine and paper for same	90.098			
Transferred to Gen. Funds Suspense Acct. for construction				
costs formula room	2,425.27			
Volunteer Service Pins	50.00			
Volunteer Badges	50.00		50.00	
Towards maintaining Memorial Bed	300.00		300.00	
Children's Hospital Christmas Fund	50.00			
Salarics	3,880.00		3,750.25	
Expenses	288.03		425.10	
Repairs, pool table, House Officers			78.50	
Interior Decorations			1,751.86	
Building Fund			2,738.94	
Travel Expenses			180.00	
Isolettes			4,579.30	
Purchase of reconditioned piano, Gardner House			75.00	
Christmas presents employees		\$8,859.82	37.68	\$15,056.09
Balance on Hand January 1, 1949 C. H. Cash		7,102.98	(Jan. 1950)	5,470.55
Balance on Hand January 1, 1949 Lunch Shop Cash		2,066.38 \$18.029.18	(Jan. 1950)	2,700.96 \$23,227.60



INFANTS' HOSPITAL — 1949 MEMBERS OF THE CORPORATION

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MRS. WILLIAM B. BACON
MRS. MATTHEW BARTLETT
NELSON S. BARTLETT, JR.
LINCOLN BAYLIES
ARTHUR M. BEALE
MRS. STOUGHTON BELL
MRS. EDWARD L. BIGELOW
MRS. E. A. BOARDMAN
MRS. J. GARDNER BRADLEY
MRS. THEODORE G. BREMER
MRS. EDMUND J. BURKE

Mrs. John R. Chapin Mrs. Robert J. Clark Miss E. N. Converse Mrs. F. B. Crowninshield Mrs. E. R. Curtis Mrs. Louis Curtis Mrs. Roger W. Cutler

HASKET DERBY MISS ALICE DEFORD CHARLES DEVENS

MRS. SAMUEL ELIOT

Mrs. Carlyle G. Flake Alexander C. Forbes F. Murray Forbes Mrs. Louis A. Frothingham

Mrs. Thomas B. Gannett

H. Frederick Hagemann, Jr.
John M. Hall
Mrs. John M. Hall
Mrs. Nathaniel Hamlen
Mrs. F. L. Higginson
Mrs. John Homans
Mrs. Charles F. Hovey
F. W. Hunnewell

MRS. MARY V. IASIGI MRS. JAMES JACKSON MRS. JAMES JACKSON, JR. DR. CHARLES A. JANEWAY MARCIEN JENCKES Mrs. Carl F. Kaufmann Mrs. Frederick B. Kellogg Mrs. Alfred Kidder, II Mrs. M. M. Kimball

Mrs. R. W. Lovett

George v. L. Meyer Mrs. Roger B. Merriman Mrs. E. Preble Motley

Mrs. Roland W. Nickerson

P. A. O'CONNELL

Mrs. Henry W. Palmer Henry W. Palmer, Jr. Mrs. Henry W. Palmer, Jr. Mrs. F. S. Parker

Mrs. Homer B. Richardson Arthur G. Rotch Mrs. Arthur G. Rotch Charles M. Rotch

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DR. RICHARD M. SMITH
MRS. CARL S. STILLMAN

Mrs. Fritz B. Talbot Mrs. John F. Tarbell Mrs. T. C. Thacker Miss E. M. Tower Mrs. Henry Tudor

Mrs. Fiske Warren Mrs. Samuel D. Warren Edwin S. Webster Henry K. White Mrs. G. H. Windeler

ACTIVE STAFF 1949-50

DEPARTMENT OF MEDICINE

Physician-in-Chief — CHARLES A. JANEWAY, M. D.

GENERAL MEDICINE

Physicians

RANDOLPH K. BYERS, M. D
Stewart H. Clifford, M. D
JOHN A. V. DAVIES, M. D
Louis K. Diamond, M. D
R. CANNON ELEY, M. D
HENRY E. GALLUP, M. D
Sydney S. Gellis, M. D
DAVID D. RUTSTEIN, M. D
CLEMENT A. SMITH, M. D
HAROLD C. STUART, M. D
EDWIN T. WYMAN, M. D

Associate Physicians

OLGA E. ALLERS, M. D.
WILLIAM BERENBERG, M. D.
STANTON GARFIELD, M. D.
NATHAN GORIN, M. D.
GERALD N. HOEFFEL, M. D.
THEODORE H. INGALLS, M. D.
DOROTHEA MAY MOORE, M. D.

ROBERT T. MOULTON, M. D. HARRY L. MUELLER, M. D. HARRY SHWACHMAN, M. D. LENDON SNEDEKER, M. D. STUART S. STEVENSON, M. D. WILLIAM J. TURTLE, M. D. WILLIAM M. WALLACE, M. D.

Assistant Physicians

Fred H. Allen, Jr., M. D.
John K. Brines, M. D.
Edward C. Dyer, M. D.
Albert A. Frank, M. D.
Elizabeth A. Gregory, M. D.
Sprague W. Hazard, M. D.
Allen M. Hill, M. D.
William H. Horwitz, M. D.
John P. Hubbell, M. D.
Lawrence Kingsland, M. D.
Alexander S. MacDonald, M. D.
Edward F. McGrath, M. D.

Donald E. McLean, M. D. Jack Metcoff, M. D. Lawrence S. Morse, M. D. Rose C. Munro, M. D. Alexander S. Nadas, M. D. Alice Nauen, M. D. Joseph Osborne, M. D. Mary E. Perry, M. D. Dane G. Prugh, M. D. Henry M. Putnam, M. D. Jacob Wallace, M. D. Thomas H. Weller, M. D.

SPECIAL MEDICAL DIVISIONS

Metabolism Division
JAMES L. GAMBLE, M. D.ChiefWILLIAM M. WALLACE, M. D.Associate PhysicianJACK METCOFF, M. D.Assistant Physician
Neurological Division
Bronson Crothers, M. D. Chief Randolph K. Byers, M. D. Physician Edith Meyer, Ph.D. Psychologist Harriet Hyde Assistant Psychologist
Seizure Division
WILLIAM G. LENNOX, M. D
Allergy Division
Lewis Webb Hill, M. D. Chief Nathan Gorin, M. D. Associate Physician Sidney H. Weiner, M. D. Associate Physician Alta Ashley, M. D. Assistant Physician Frederick Blumenthal, M. D. Assistant Physician William H. Horwitz, M. D. Assistant Physician Harry L. Mueller, M. D. Assistant Physician
Hematology Division
LOUIS K. DIAMOND, M. D
Cardiology Division
Hyman Green, M. D. Alexander S. Nadas, M. D. Albert Cohen, M. D. Assistant Physician Elizabeth A. Gregory, M. D. Marshall B. Kriedberg, M. D. Jacob Wallace, M. D. James B. Dow, M. D. Research Associate
Rheumatic Fever Division
Benedict F. Massell, M. D

Child Health Division

Harold C. Stuart, M. D	Chief
STANTON GARFIELD, M. D	Physician
LENDON SNEDEKER, M. D	Physician
STUART S. STEVENSON, M. D	Physician
WILLIAM SCHMIDT, M. D	Physician
JEAN FRANCES WEBB, M. D	Physician

DEPARTMENT OF SURGERY

GENERAL SURGICAL DIVISION

Surgeon-in-Chief — Robert E. Gross, M. D.

Surgeons

Thomas H. Lanman, M. D. Luther A. Longino, M. D. Donald W. MacCollum, M. D. Orvar Swenson, M. D.

Associate Surgeons

Thomas W. Botsford, M. D. Chilton Crane, M. D. Henry W. Hudson, Jr., M. D.

Assistant Surgeons

JOHN W. CHAMBERLAIN, M. D. PAUL F. WARE, M. D.

SPECIAL SURGICAL DIVISIONS

Otolaryngological Division

CARLYLE G. FLAKE, M. D	
CHARLES F. FERGUSON, M. D	ssociate Otolaryngologist
Charles I. Johnson, M. D	ssistant Otolaryngologist
Lyman G. Richards, M. D	ssistant Otolaryngologist
HAROLD G. TOBEY, M. D	ssistant Otolaryngologist

Ophthalmological Division

Trygve Gundersen, M. D	
S. Forrest Martin, M. D	Ophthalmologist
GARRETT L. SULLIVAN, M. D	Ophthalmologist
JOSEPH M. CLOUGH, M. D	Ophthalmologist
SUMNER D. LIEBMAN, M. D	Ophthalmologist
EARL S. SEALE, M. D	Ophthalmologist

Dental Division

Paul K. Losch, D.D.S. — Chief

Dentistry

PAUL K. LOSCH, D. D. S	tologist
DAVID WEISBERGER, M. D., D. M. D	tologist
HARRY BAILEY, D. M. D	tologist
CHARLES CAMPELIA, D. M. D	tologist
PAUL GILPATRIC, D. M. D	tologist
ABRAHAM KANER, D. M. D	tologist

Orthodontia

EDWARD I. SILVER, D. M. D
CHARLES M. WALDO, D. D. S
HENRY BEEBE, D. D. S
MELVIN I. COHEN, D. M. D
ABIJAH PIERCE, D. M. D
EMORY FARRINGTON, D. M. D
MAURICE DINNERMAN, D. M. D
Esther S. Shapiro

Anesthesia Division

ROBERT M. SMITH, M. D. Anesthesiologist

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ORTHOPEDIC SURGEON-IN-CHIEF — WILLIAM T. GREEN, M. D.

Orthopedic Surgeons Albert H. Brewster, M. D.

DAVID GRICE, M. D.
ROBERT H. MORRIS, M. D.

Associate Orthopedic Surgeons

Thomas Gucker, 3rd, M. D. Paul Hugenberger, M. D. Meier G. Karp, M. D.

Assistant Orthopedic Surgeons

William Elliston, M. D. John G. Kuhns, M. D. Charles L. Sturdevant, M. D.

DEPARTMENT OF RADIOLOGY

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DEPARTMENT OF NEUROSURGERY

Franc D. Ingraham, M. D. ... Neurosurgeon-in-Chief Donald D. Matson, M. D. ... Associate Neurosurgeon

DEPARTMENT OF LABORATORIES AND RESEARCH

Sidney Farber, M.D. — Chairman

DEPARTMENT OF PATHOLOGY

ORVILLE 1. BAILEY, M. D
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J. LEROY CONEL, Ph.D
George Foley, B. S
LAWRENCE KINGSLAND, M. D
Harry Shwachman, M. D., Chief
Research Division of Chemistry, Research Division of Clinical Pathology
JOHN ENDERS, Ph.D., Chief
THOMAS WELLER, M. D., Assistant Chief Research Division of Infectious Diseases
S. Burt Wolbach, M. D., Chief

CHARLOTTE MADDOCK, M. D., Research Associate...... Research Division of Nutrition

CONSULTANTS

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Comparative Pathology	EUGENE M. LANDIS, M. D Physiolog
J. Lewis Bremer, M. D Embryology	Francis D. Moore, M. D Surger
C. Sidney Burwell, M. D Medicine	J. HOWARD MUELLER, M. D. Bacteriolog
ALLAN M. BUTLER, M. D Medicine	Francis C. Newton, M. D Surger
Paul Chandler, M. D Ophthalmology	LEROY A. SCHALL, M. D Otolaryngolog
Austin W. Cheever, M. D Dermatology	Murray Shear, M. D Biochemistr
DAVID G. COGAN, M. D Ophthalmology	MERRILL C. SOSMAN, M. D Radiolog
EDWIN B. DUNPHY, M. D Ophthalmology	GEORGE W. THORN, M. D Medicin
Albert B. Ferguson, M. D Radiology	Frederick H. Verhoeff, M. D.
JACOB FINE, M. D Anesthesiology	Ophthalmolog
CHESTER N. FRAZIER, M. D Dermatology	SHIELDS WARREN, M. D Patholog
J. Roswell Gallagher, M. D. Medicine	CARL W. WALTER, M. D Surger
GEORGE E. GARDNER, M. D Psychiatry	Conrad Wesselhoeft, M. D.
J. HARTWELL HARRISON, M. D Urology	Infectious Disease
A. Baird Hastings, M. D.	James L. Whittenberger, M. D.
Biological Chemistry	Physiolog
T. Duckett Jones, M. D Medicine	George Wislocki, M. D Anatom

EMERITI

GEORGE CUTLER, M. D.
WILLIAM E. LADD, M. D.
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FRANK R. OBER, M. D.
ROBERT B. OSGOOD, M. D.
JAMES W. SEVER, M. D.
RICHARD M. SMITH, M. D.
PHILIP H. SYLVESTER, M. D.

FORM OF BEQUEST

To the Corporation:

I give and bequeath to the Infants' Hospital, a corporation established under the laws of the Commonwealth of Massachusetts, the sum of













